

TRANSPARENCY INTERNATIONAL PNG INC.



ABOUT US:

Transparency International PNG Inc (TIPNG) is a national chapter of Transparency International. Following a business ethics seminar in 1996, a number of concerned Papua New Guinean individuals came together and established a national chapter of TI to promote transparency in public and private dealings. TIPNG was then launched in January 1997 and has since been in the forefront of anticorruption campaigning in Papua New Guinea.

We are committed to helping people understand what corruption is and what they can do about it. Our work is focused on working with people & partners, developing a strong movement of integrity champions and promoting justice.

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01

FROM OUR CHAIR

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OUR VISION: WE ENVISAGE BEING PNG'S LEADING, REPUTABLE AND WELL ESTABLIHSED ORGANIZATION WORKING WITH LIKE-MINDED INDIVIDUALS AND ORGANIZATIONS TO COMBAT CORRUPTION.



Transparency International Papua
New Guinea is a leading anti-corruption
organization in the country. Over the
past 24 years, and with support from
our members, donors and key partners,
we have established strong outreach,
well recognized nationwide and
internationally. TIPNG is a respected
commentator of governance issues
and a peak body that pulls together
other organizations to strategize ways
to combat corruption in Papua New
Guinea.

As we move into our 25th anniversary as an organization, I would like to take a moment to honor the legacy of our founding director, the Late Sir Anthony Siaguru and the work he started with the vision to "protect the integrity of the people, society and nation of Papua New Guinea". TIPNG vows to continue to pursue this vision.

Despite the pandemic challenges in 2020 that hindered a lot of our physical

outreach and fundraising activities, the year for TIPNG had some big wins in our anti-corruption efforts:

- In November, Parliament passed the Organic Law on the Independent Commission Against Corruption (OLICAC). Since the establishment of TIPNG in 1997, the OLICAC had been one of the laws we have consistently lobbied for, but we could not have done it without the support of our valued members. Your commitment to our cause has seen a new beginning in Papua New Guinea's efforts in combatting corruption.
- We continued to speak out through the media on national governance issues in our electoral system, greater integrity in our public officials, more transparency in the nation's resource and land sector, amongst others. We also continued to talk about the need for a Freedom of Information law for the country to ensure greater transparency.
- We led a COVID-19 accountability campaign in March when the Government declared a State of Emergency (SoE). Public funds were allocated to address the emergency; however the clear details of funding and

evidence of procurement processes were not made public. The goal of our Covid 19 campaign was to protect & promote expectations of accountability amongst citizens, regarding the spending and management of public funds during the SoE. We did this by supporting the public voice in monitoring the SoE activities and by putting pressure on key decision makers to implement better financial management. We also pushed to inform our government and the citizens about our position - and that was that an audited expenditure report be presented in Parliament. This campaign is on-going, and like the OLICAC, we remain committed and courageous to push our leaders to ensure greater transparency when dealing with public funds.

As we adapt to the New Normal, we look forward to being more innovative and prepared to take bold steps in our outreach and programs to achieve the mission set out in our Strategic Plan. I gratefully acknowledge all the invaluable support from members and other partners.

Peter Aitsi, MBE

FROM OUR CEO

OUR MISSION: WE EMPOWER PEOPLE IN PNG TO ACT AGAINST CORRUPTION.



With your support in 2020, we reinforced the governance of TIPNG through amendments to our Rules of Association, with this report being the first under the new Rules. I take this opportunity to acknowledge the Board of TIPNG, that has and continues to be a group of committed individuals. Giving their time, knowledge, expertise and resources at no cost, for the good of the community.

This core support from our Members is the differentiating factor that has enabled TIPNG to campaign for more than 2 decades on important national reforms such as the enactment of the Independent Commission Against Corruption (ICAC).

While the ICAC is the standout achievement this year, there have also been a number of quieter successes of which we are equally proud. This year saw the commencement of our 2-year European Union funded Promoting

Anti-Corruption and Integrity Strategies (PAIS) Project. The PAIS Project will strengthen public trust in national integrity institutions, through the development of internal anti-corruption strategies.

We redoubled our partnership with like-minded organizations through Memoranda of Understanding (MoU) with 2 new partners, the Centre of Environmental Law and Community Rights, and the PNG Legal Training Institute. We also extended the existing MoU with UPNG for our annual Legal Internship Program.

Despite COVID-19, it has been a year of partnerships, with TIPNG being elected as Secretary to the Council of the PNG Resource Governance Coalition (PNGRGC). The PNGRGC is the peak body representing Civil Society in the PNG Extractive Industries Transparency Initiative (PNGEITI).

While we could not hold annual fixtures with our members such as the Sir Anthony Siaguru Walk Against Corruption and the Biennial Exhibition, your support meant we were still able to meet our annual membership fundraising target. Moreover in March, we held an event solely for our

Corporate Members celebrating their contribution to our movement.

Now more than ever, TIPNG is bringing like-minded people and organizations of good will in Papua New Guinea together, with the common purpose of taking action against corruption. Together, we can rise above corruption

Arianne Kassman

YOUR CONTRIBUTIONS AT WORK

As a non-government organization, our operations are almost entirely funded by grants from donor partners and the financial contributions of you, our loyal members. We value all your contributions towards the work that we do and we honour your commitment by ensuring that every single toea is accounted for and spent on ensuring the best possible impact and outcomes for our people.

To this end, we are committed to employing the most prudent accounting and financial practices in our operation, and are happy to announce that we have achieved yet another successful unqualified audit opinion this year. Just as we have had for the past 16 consecutive years. We value your trust in our ability to secure and deliver the best anti-corruption outcomes for our people, and we remain committed to showing cause and earning that trust in everything we do.

The following chapter provides a full report on our financial position as of the year ending 31st December, 2020. Including the statement of comprehensive income and cashflow statement.





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FINANCIAL STATEMENTS YEAR ENDED 31 DECEMBER 2020

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REPORT OF THE DIRECTORS:

For the Year ended 31 December 2020

Directors Report:

The Directors have the pleasure in presenting their report for the year ended 31 December 2020.

1. Directors

NAMES:	POSITION:	STATUS:
Peter Aitsi	Chairman	Continuing
Akae Beach	Treasurer	Continuing
Michelle Hau'ofa	Secretary	Continuing
Lawrence Stephens	Director	Continuing
Philip Samar	Director	Continuing
Christopher Elphick	Director	Continuing
Jerome Sesega	Director	Continuing
Richard Kassman	Director	Continuing
Brian Alois	Director	Continuing
Michael McWalter	Director	Continuing
Mary Udu	Director	Continuing
Belinda Kanau	Director	Continuing
Paul Barker	Director	Continuing
Seini Fisi'ihoi	Director	Appointed
Fr. John Glynn	Director	Resigned - 26/06/2020
Evah Kuamin	Director	Resigned - 20/01/2020

2. Auditors

DFK Mayberry Chartered Accountants | PO Box 1829, Port Moresby NCD | Level 5 Avara Annex | Brampton Street | Port Moresby/NCD.

3. General Information

Country of Incorporation: Papua New Guinea Date of Incorporation: 2ND December 1996

Registered Office: 2ND Floor IPA Haus | Cr Lawes Road & Munidubu Street | Konedobu | Port Moresby | NCD

Principle place of Business: Section31 | Lot54 | Lokua Avenue | Boroko | NCD

Postal Address: PO Box 591 | Port Moresby | NCD

Number of Employees: 13

Banker: Bank South Pacific Ltd - Habour City BSP Haus | PO Box78 | Port Moresby | NCD

: Australia & New Zealand Banking Group Ltd-Habour City | PO Box115 | Port Moresby | NCD

4. Association Registration Number: 5-769

5. Directors Statement

- a) There are reasonable grounds to believe that the Association will be able to pay its debts as and when they fall due and payable
- b) The financial statements (statement of financial position & income and expenditure) and notes thereto are in accordance with the Associations Incorporation Act 1966, including compliance with the International Accounting Standards presents fairly the financial position and performance of the Association as at 31 December 2020.

STATEMENT BY THE EXECUTIVE COMMITTEE:

- 1. The deficit for the year ended 31 December 2020 amounted to [K441,845] [2019 K622,664, surplus].
- 2. The payment of any dividend or any payment in the nature of a dividend to its members is prohibited under the rules of Transparency International Papua New Guinea Inc. (the Association).
- 3. As stated in Note 1 to the financial statements, this is a special purpose financial report that has been prepared to comply with the rules of the Association and must not be used for any other purpose.
- 4. The financial statements have been drawn up in accordance with accounting policies as described in Note 1.
- 5. In the opinion of the Committee Members of the Association:
 - (a) the financial statements and notes, set out on pages 6 to 16, present fairly the financial position of the Association as at 31 December 2020
 - (b) and the results and cash flows of the Association for the year ended 31 December 2020;
 - (c) at the date of this statement, there are reasonable grounds to believe that the Association will be able to pay its debts as and when they fall due.

Signed in accordance with a resolution of the Association Committee:

Mr. Peter Aitsi Chairman

Akae Pa'asia Beach Treasurer

Dated in Port Moresby, 26th June, 2021





INDEPENDENT AUDITOR'S REPORT:

To the members of Transparency International Papua New Guinea Inc.

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS

UNQUALIFIED OPINION

We have audited the accompanying financial statements of the Transparency International PNG Inc. ("the Association"), which comprises the statement of financial position as at 31 December 2020, the statement of comprehensive income, and cash flow statement for the year then ended and notes to the financial statements, including a summary of significant accounting policies.

In our opinion:

- (i) the accompanying financial statements of the Transparency International PNG Inc. are drawn up so as to present fairly the Association's financial position as at 31 December 2020 and of its financial performance for the year then ended in accordance with generally accepted accounting practice in Papua New Guinea and the Associations Incorporation Act 1966;
- (ii) proper accounting records have been kept by the Association; and
- (iii) we have obtained all the information and explanations we have required.

BASIS OF THE OPINION

We conducted our audit in accordance with International Standards of Auditing. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Association in accordance with the auditor independence requirements of the International Ethics Standards Board for Accountants (IESBA) Code of Ethics for Professional Accountants (the Code) that are relevant to our audit of the financial statements. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our unqualified opinion.

THE COMMITTEES' RESPONSIBILITIES FOR THE FINANCIAL STATEMENTS

The Committee are responsible for the preparation and fair presentation of these financial statements in accordance with generally accepted accounting practice in Papua New Guinea and the Associations Incorporation Act 1966. The committees' responsibility also includes such internal control as the Association determines necessary to enable the preparation of financial statements that present fairly and are free from material misstatement, whether due to fraud or error. In preparing the financial statements, committees are responsible for assessing the Association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting.

DFK Mayberry Chartered Accountants

Telephone: (675) 321-2466, (675) 320-1988, Facsimile: (675) 32-7548, (675) 320-1989

Level 5 Avara Annex Building, Brampton St, Port Moresby, NCD PO Box 1829, Port Moresby, PAPUA NEW GUINEA



AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with International Standards of Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

We communicate with the members regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any deficiencies in internal control that we identify during the audit.

We have no relationship with the Association other than that of auditor.

RESTRICTIONS ON DISTRIBUTION OR USE

This report is made solely to the participants of the Association, as a body. Our work has been undertaken so that we might state to the participants of the Association those matters which we are required to state to them in an auditor's report and for no other purpose. We do not accept or assume responsibility to anyone other than the Association and the participants of the Association, as a body, for our audit work, for this report or for the opinions we have formed.

DFK Mayberry

Chartered Accountants

Greg Berry, B. Com CPAPNG Partner

Dated in Port Moresby, 26th June 2021

DFK Mayberry Chartered Accountants

Telephone: (675) 321-2466, (675) 320-1988, Facsimile: (675) 321-7548, (675) 320-1989

Level 5 Avara Annex Building, Brampton St, Port Moresby, NCD PO Box 1829, Port Moresby, PAPUA NEW GUINEA



STATEMENT OF INCOME AND EXPENDITURE FOR THE YEAR ENDED 31 DECEMBER 2020:

	Note	2020	2019
		K	К
Income			
Project income	4	819,401	1,972,929
Core income	4	342,641	507,317
Total income		1,161,682	2,480,246
Expenditure			
Project expenses	10	819,041	1,520,435
Core expenses		784,486	337,147
Total expenditure		1,603,527	1,857,582
Net income/(deficiency) for the year		[441,845]	622,664

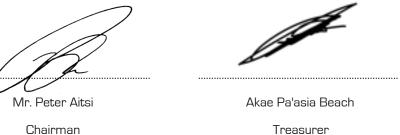
This statement should be read in conjunction with the notes set out on pages 9 to 16.



STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER 2020:

	Note	2020 K	2019 K
MEMBER'S FUNDS			
Member's funds brought forward		3,052,415	2,429,751
Net income/(deficiency) for the year		(441,845)	622,664
Total members funds		2,610,570	3,052,415
Represented by:			
NON-CURRENT ASSETS			
Property, plant and equipment	5	2,629,235	2,607,095
Total non-current assets		2,629,235	2,607,095
CURRENT ASSETS			
Cash at bank and on hand	6	506,344	502,294
Trade & other receivables	7	552,014	299,960
Total current assets		1,058,358	802,254
Total assets		3,687,593	3,409,349
CURRENT LIABILITIES			
Trade and other payables	8	137,849	328,195
Unspent project funds	10	863,418	, -
Employee provisions	11	28,763	28,738
Total current liabilities		1,030,030	356,933
NON-CURRENT LIABILITIES			
Employee provisions	11	46,993	_
Total non-current liabilities		46,993	
		<u>, </u>	
TOTAL LIABILITIES		1,077,023	356,933
NET ASSETS		2,610,570	3,052,415

Signed on behalf of the Executive Committee:



Dated in PORT MORESBY, 26th June 2021

This statement should be read in conjunction with the notes set out on pages 9 to 16.



STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2020:

		2020	2019
	Notes	K	К
CASH FLOW FROM OPERATING ACTIVITIES			
Subscription and donations received		7,627	31,254
Core income		90,587	507,317
Payments to suppliers and employees		[1,563,326]	[1,520,435]
Net cash flows from operating activities		[1,472,739]	(981,864)
CASH FLOW FROM INVESTING ACTIVITIES			
Purchase of property, plant and equipment		[59,700]	
Net cash (used in)/flows from investing activities		[59,700]	
CASH FLOW USED IN FUNDING ACTIVITIES			
Project funding receipts		2,545,877	1,972,929
Project funding utilised		(1,009,387)	[1,607,113]
Net cash flows from/(used in) funding activities		1,536,490	363,816
NET INCREASE/(DECREASE) IN CASH		4,051	(618,048)
CASH AT THE BEGINNING OF THE YEAR		502,294	1,120,342
CASH AT THE END OF THE YEAR	6	506,344	502,294

This statement should be read in conjunction with the notes set out on pages 9 to 16.



NOTES TO THE FINANCIAL STATEMENTS:

1. ACCOUNTING POLICIES

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated. These special purpose financial statements have been prepared in accordance with the Associations Incorporation Act and the accompanying accounting policies below (which may differ from the full requirements of International Financial Reporting Standards). The Committee has agreed that the accounting policies adopted are appropriate to meet the needs of the members.

A. GENERAL ACCOUNTING POLICIES

The fundamental accounting assumptions recognised as appropriate for the measurement and reporting of results, cash flows and the financial position have been followed in the preparation of these financial statements.

In particular, the following conventions have been applied:

a) Historical cost convention

The financial statements are prepared using the historical cost convention, as modified by the revaluation of certain assets. This convention does not take into account the changing value of money nor does it take into account current values of non-current assets, unless stated otherwise.

b) Accruals convention

The financial statements are prepared under the accruals convention whereby income and expenditure are recognised in the period in which they are derived or incurred respectively.

B. PARTICULAR ACCOUNTING POLICIES

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

a) Income recognition

- Project Funding Funding received by the Association as manager for specified projects is treated as a liability (unspent project funds) and recognized as income as project expenses are incurred.
- Core Funding Funding received by the Association for core funding is treated as income if there is reasonable assurance that the funds will be received.
- Donations and grants received are defined according to their purpose. Unspecified donations and grants are
 credited to the income statement when received. Grants received from donors for specified projects are credited to
 the unspent funds account in liabilities upon receipt and are recognised in the income statement as the specified
 project expenditure is incurred. Unspent funds on completed projects are either returned to the grantor or, upon
 receipt of approval from the grantor, recognised in the income statement.

b) Expense recognition

- Interest expense is brought to account on an accrual basis.
- Expenses relating to fundraising events are brought to account in the year the income from the event is recognised.



NOTES TO THE FINANCIAL STATEMENTS:

c) Property, plant and equipment

The cost of purchased property and equipment is the value of the consideration given to acquire the assets and the value of other directly attributable costs which have been incurred in bringing the assets to the location and condition necessary for their intended service.

Where the carrying amount of an asset is greater than its estimated recoverable amount, it is written down immediately to its recoverable amount.

Gains and losses on disposals of property and equipment are determined by comparing proceeds with carrying amount and are included in the statement of income and expenditure.

Repairs and maintenance are charged to the statement of income and expenditure during the financial period in which they are incurred. The cost of major renovations is included in the carrying amount of the asset when it is probable that future economic benefits in excess of the originally assessed standard of performance of the existing asset will flow to the Association. Major renovations are depreciated over the remaining useful life of the related asset.

d) Depreciation

Depreciation is calculated on a diminishing value basis so as to write off the cost of fixed assets over their effective working life. Additions are depreciated from the month of acquisition, or the date they are first used, whichever may be more appropriate.

The principal rates in use are:

Land & building2.5%Motor vehicle30%Office equipment20%Office furniture15%

e) Taxation

The Association is exempt from income tax under Section 25A as a charitable body and under Section 26 of the Papua New Guinea Income Tax Act. Donations to the Association are tax deductible to the donor.

Donations to the Association are also deductible to the person/entity under Section 69E of the Income Tax Act.

f) Cash

For the purpose of the statement of cash flows, cash is considered to be cash on hand and deposits at call with financial institutions, net of bank overdrafts.

g) Trade and other receivables

These represent amounts recoverable from donors for expenses incurred on operating and managing donor funded programs, and operational support grants.

h) Trade and other payables

These represent liabilities for goods and services provided to the Association prior to the end of the financial year which are unpaid. The amounts are unsecured and are usually paid within 30 days of recognition.



NOTES TO THE FINANCIAL STATEMENTS:

i) Employee Provisions

Liabilities for annual leave are recognised as a current liability and are measured as the amount unpaid at the reporting date at current pay rates in respect of employees' services up to that date.

The liability for long service leave which is not expected to be settled within 12 months after the end of the period in which the employees rendered the related services is recognised in employee provisions as a non-current liability.

2. INCORPORATION AND PRINCIPAL ACTIVITIES

The Association was launched on 24 January 1997 and was incorporated under the Associations Incorporation Act in Papua New Guinea as a non-profit organization on 2 December 1996.

The principal activities of the Association are:

- (i) to raise public awareness and advance the general education of the public in matters relating to the nature and consequence of corruption in international business transactions, including overseas development initiatives and existing and other guidelines which exist to combat corruption; and
- (ii) to promote, undertake or commission research for the public benefit in matters relating to the nature and consequence of corruption in international business transactions and the cost of effectiveness of overseas development initiatives and to disseminate the useful results of any such research; and
- (iii) to support and promote the charitable educational aims and objectives of Transparency International, a not for profit organization under German Law, and in particular to assist in securing support in Papua New Guinea for standards of conduct designed to promote transparency and accountability in international business transactions, and to cooperate with other charitable organizations throughout the world with similar objectives; and
- (iv) to provide assistance and expertise to parties to international business trade, investment and economic and social development to assist them in ensuring compliance with economic and social development, to assist them in ensuring compliance with existing anti-corruption legislation and Standards of Conduct established in conjunction with Transparency International in Germany and other bodies of similar orientation; and
- (v) to give the legislative and public bodies and other facilities for conferring with and ascertaining the views of persons and institutions engaged in combating corruption as regarding matters directly or indirectly affecting that activity; and
- (vi) to arrange, provide organize or promote alone or with others the provisions of conferences, lectures, seminars, meetings, courses, exhibitions, training, information and advisory services and other events and services in furtherance of the objects of the association; and
- (vii) to write, make, prepare, edit and print, publish, issue and circulate gratuitously or otherwise reports, periodicals, books, pamphlets, leaflets, articles, films, video tapes, computer software, electronic devices, materials for study or other documents in furtherance of or necessary for the promotion of the objects of the association, or procure any of the above acts.





NOTES TO THE FINANCIAL STATEMENTS:

3. LIABILITY TO MEMBERS

The members of the Association are not liable to contribute toward the payments of the debts and liabilities of the association or the costs, charges and expenses of the winding up of the association.

4. PROJECT AND CORE INCOME

Project income for the period is as follows:

	2020	2019
	K	K
Project income - ADB	-	1,116
Project income - DFAT	500,000	1,453,241
Project income – EMPNG	-	244,207
Project income - TIS Secretariat	497,972	144,959
Project income - US Government	10,000	49,748
Project income – EU	674,486	<u>79,658</u>
	<u>1,682,459</u>	<u>1,972,929</u>
Core income for the period is as follows:		
Other income		
Administration fees	5,055	-
Registration fees	3,000	276,137
Donation	7,627	240
Membership fee- Individual	3,899	5,114
Membership fee-Corporate	118,600	53,900
Rent income	82,300	51,260
Management fees	79,793	-
Other	42,367_	120,666
	<u>342,641</u>	<u>507,317</u>



NOTES TO THE FINANCIAL STATEMENTS:

5. PROPERTY, PLANT AND EQUIPMENT

	Motor Vehicle	Office Equipment	Office Furniture	Land & Building	TOTAL
	К	K	K	К	К
Cost					
At 1 January 2020	126,229	257,287	36,497	2,554,616	2,974,629
Additions		59,700	<u>-</u>		59,700
At 31 December 2020	126,229	316,987	36,497	2,554,616	3,034,329
Disposals			<u>-</u>	<u>-</u>	
At 31 December 2020	126,229	316,987	36,497	2,554,616	3,034,329
Depreciation At 1 January 2020	115,400	193,346	15,614	43,174	367,534
Charge for the year	3,249	12,788	3,132	18,391	37,560
At 31 December 2020	118,649	206,134	18,746	61,565	405,094
Net Book Value At 31 December 2020	<u>7,581</u>	110,853	17,751	2,493,050	2,629,235
At 31 December 2019	10,829	63,941	20,883	2,511,442	2,607,095





NOTES TO THE FINANCIAL STATEMENTS:

6. CASH AT BANK AND ON HAND		
	2020	2019
	К	К
BSP Operating A/C 1000038232 Project Funds Clearing Account YDC - BSP 1001327201 ALAC Project Account SBCE Bank Account - BSP UNDEF - ANZ 12822916 PAIS Bank Account - BSP Interbank transfers Petty Cash	41,522 5,202 18,144 5,239 27,349 881 407,276 (270) 1,000 506,344	320,002 87,743 20,140 41,523 30,913 973 - - 1,000 502,294
7. TRADE AND OTHER RECEIVABLES		
Trade debtors Group tax refund Prepayments Other receivables	270,291 121,933 19,916 <u>139,874</u> 552,014	43,400 133,883 24,094 <u>121,605</u> 322,982
Allowance for doubtful collection – other receivables Total accounts receivable, net	<u>-</u> <u>552,014</u>	(23,022) 299,960
8. TRADE AND OTHER PAYABLES		
Trade creditors Bank Loan Other Total creditors and accruals	7,345 124,202 6,302 137,849	57,355 230,626 40,214 328,195



NOTES TO THE FINANCIAL STATEMENTS

9. RELATED PARTY TRANSACTIONS

During the year under review there were no related party transactions nor were there amounts receivable from or payable to related parties.

10. UNSPENT PROJECT FUNDS

These funds are unspent project funds held in the respective project bank accounts as at and for the year ended 31 December 2020.

	2020	2019
	K	K
JSS4D Project Balance Carried Forward Receipt Expenditure Balance Carried Forward	- 500,000 (205,090) 294,910	- - - -
YDC US Government Balance Brought Forward Receipt Expenditure Balance Carried Forward	- 10,000 (60) <u>9,940</u>	3,327 - (3,327)
PAIS Balance Brought Forward Receipt Expenditure Balance Carried Forward	- 674,486 (222,673) 451,813	- - - -
IPP STRONGG Balance Brought Forward Receipt Expenditure Balance Carried Forward	497,972 (391,218) 106,753	- - - - -
Grand Total Balance Brought Forward Receipt Expenditure Unspent Project Funds	- 1,682,459 [819,041] <u>863,418</u>	- - - -



NOTES TO THE FINANCIAL STATEMENTS:

10. EMPLOYEE PROVISIONS

	2020	2019
	К	K
Current Annual leave	28,763	28,738
Non-current Long service leave Total employee provisions	46,993 75,756	- 28,738

11. ECONOMIC DEPENDENCE

The Association is dependent on various major donor agencies disclosed in Note 10. of the Notes to the financial statements, for its funding of various projects. At the date of this report, the directors have no reason to believe the various major donor agencies will not continue to support the Associations activities.

12. RISKS AND UNCERTAINTIES

The World Health Organisation declared an international pandemic in relation to the COVID 19 virus on 11 March 2020. The Papua New Guinea (PNG) Government declared State of Emergency ("SOE") which lasted until 16 June, 2020 with an easing of some restrictions subsequently.

While the outbreak did not have significant impact on the Association's business immediately prior to and since the announcement of the SOE, a reduction in economic activity resulting from the pandemic has potential impacts: to reduce demand for the Association's products or services; interrupt supply chains causing products and supplies used in operations to become unavailable; to cause unavailability of the workforce and reduce the Association's asset values.

The pandemic represents a non-adjusting post balance date event. As such no changes have been made to these financial statements. The Association believes the use of the going concern assumptions remains appropriate.

Except for the above, no other matters or circumstances have arisen since the end of the financial year which significantly affected or could significantly affect the operations of the Association, the results of those operations or the state of affairs of the Association in future financial years.

OUR 2020 BOARD



PETER AITSI, MBE

Chairperson, appointed June 2019

Chair of Executive Committee

Member of: Trust Committee, Management Sub Committee

First elected: 1999

Positions Held: Chairperson



MICHELLE HAU'OFA

Secretary, appointed June 2019

Chair of Project & Program Sub-Committee and Project Activities Working Committee

First elected: 2013

Director

Positions Held: Treasurer, Secretary

Chair of External Partners

Member of: Management

Positions Held: Secretary

Working Committee

Sub-Committee

First elected: 1997



AKAE PA'ASIA BEACH

Treasurer, appointed June 2019

Chair of Management Sub-Committee and Internal Working Committee

First elected: 2018



RICHARD KASSMAN, OBE



Director

Member of: Project & Program Sub-Committee, Trust Committee

First elected: 2019



MICHAEL MCWALTER, OL

Director

Chair of Trust Committee

Member of: Management Sub-Committee, Internal Working Committee, Fundraising Committee

First elected: 2004



PHILIP SAMAR

Director

Member of: Project & Program Sub-Committee

First elected: 2019



JEROME SESEGA

BELINDA KANAU

Director

Member of: Project & Program Sub-Committee, Internal Working Committee

First elected: 2019



BRIAN ALOIS



MARY UDU



First elected: 2020

Member of: Management

Sub-Committee, Internal

Working Committee

First elected: 2005

Positions held: Chair,



CHRISTOPHER ELPHICK



Member of: Management Sub-Committee, External Partners Working Committee

First elected: 2017



LAWRENCE STEPHENS



Director

Secretary

Director

Member of: Management Sub-Committee, External Partners Working Committee

First elected: 2015



SEINI FISI'IHOI

Director

Member of: Management Sub-Committee, External Partners Working Committee, Project Activities Working Committee

First elected: 2020



PAUL BARKER, OL

BOARD ACTIVITIES

Details of the main areas of focus of the Board and its Committees during the last 12 months, summarized below:

AREA OF FOCUS:	
Strategic Matters	- held the Annual Planning meeting during which the year 2020 was reviewed and the 2021 Annual Plan was discussed
	- received quarterly progressive updates on the financial status
	- received quarterly progressive updates on the strategy progress
	- held a strategy session to discuss the TI movement strategy and how it relates to TIPNG's work
	- approved the set up of a KPI dashboard to track progress on strategy
Operational Matters	- reviewed and endorsed the annual budget and annual plan
	- regularly reviewed the impact of COVID-19 on the organization's activities
Governance, Assurance & Risk	- received reports from Board working committees
Management	- set the board calendar of meetings
	- approved the set up of a Trust committee to work on the establishment of a trust
	- approved the set up of a Fundraising committee to assist the secretariat with raising funds

BOARD ATTENDANCE

Directors attendance recorded at the AGM, scheduled Board meetings and board committee meetings, for the year ending 30 June 2021, is set out in the table below.

DIRECTOR	AGM	INDUCTION	FBM	P&PSC	MSC	Annual Planning	TI - S Strategy Session
			[4 Max]	[4 Max]	[4 Max]		
P. Aitsi	1	1	4	N/A	4	1	1
A. Beach	1	1	3	N/A	2	0	1
M. Hau'ofa	1	1	4	4	N/A	1	1
R. Kassman	1	1	3	N/A	4	0	1
P. Barker	1	1	4	N/A	4	1	1
M. McWalter	1	1	4	N/A	4	1	1
S. Fisi'ihoi	1	1	3	N/A	4	0	0
C. Elphick	1	1	4	N/A	4	1	1
B. Kanau	0	1	3	4	N/A	1	0
B. Alois	0	0	1	1	N/A	0	0
M. Udu	1	1	4	4	N/A	1	0
L. Stephens	1	1	4	N/A	4	1	1
J. Sesega	О	1	4	4	N/A	0	О

BOARD COMPOSITION:

At the 2019 AGM, the members approved changes to the Rules of Association.

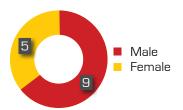
Section 30 (a) The Board of the Association shall consist of: the Chairperson, the Secretary, the Treasurer and twelve (12) Directors, each of whom shall be Financial Members, and shall consist of at least four (4) Board Members who shall be female, and shall hold office for a term of one (1) year. Unless otherwise resolved by the Association membership of the Board shall not exceed fifteen (15) members.

The Board was made up of the fourteen directors: 3 Office bearers and 11 directors. There was one (1) vacancy. The Board is happy to report that in line with section 30 (a), five (5) women were on the 2020 – 2021 TIPNG Board.

COMPOSITION:



GENDER DIVERSITY:



BOARD COMMITTEES:

OVERSIGHT COMMITTEES

- 1. Management Sub-Committee
- 2. Project & Program Sub-Committee

ADHOC COMMITTEES

- 1. Trust Committee
- 2. Fundraising Committee

WORKING COMMITTEES (2020 - 2021 BOARD)

- 1. Project Activities Working Committee
- 2. External Partners Working Committee
- 3. Internal Working Committee

OUR ACTIONS AGAINST CORRUPTION

Over the past 23 years, we have taken pride in developing exceptionally innovative approaches to addressing corruption in our country. From our campaigns and awareness, to aiding in the referral of corruption complaints, partnering with our government agencies in the development of anticorruption strategies, and engaging in the development of policy and legislative initiatives for our people at the national level, our interventions have been guided by diligent research and consultation on international democratic standards and best practice.

But you already knew this, because you have been here with us every step of the way. Through your support, our initiatives have gained traction and every new intervention secures a foothold on a path that we no longer walk alone. As many more Papua New Guineans across our government, private sector and in our communities have answered the call to join the fight

against corruption and make a real impact for our people. We are glad to have your support and proud to walk this journey with you.

The following chapter provides an overview of some of the core initiatives that have shaped the TIPNG narrative over the past 12 months. While these initiatives demonstrate our ability as a civil society organization in framing the conversation on anti-corruption at both the national and subnational level, make no mistake; as loyal supporters of the movement to oppose corruption and corrupt networks in our communities, these achievements are as much yours as they are ours.





STRATEGY UPDATE: PRIORITIES & PROGRESS

AS WE HAVE CONTINUED TO INNOVATE OUR APPROACH TO FACILITATING THE ACHIEVEMENT OF OUR MISSION AND VISION, THIS PROCESS WAS FURTHER NECESSITATED THIS YEAR AS THE COVID-19 INCURSION CREATED A HOST OF NEW LIMITATIONS TO OUR WORKING ENVIRONMENT.

While we have maintained the scope of our activities and engagements this year, our primary capacity limitations of resources and manpower have motivated a radical shift in our team dynamics, with a greater emphasis on collaboration across all our different programs and projects.

Although our end goal of empowering Papua New Guineans to take action against corruption and working with like-minded organizations to combat corruption remain core to our efforts. We have now streamlined our functions to embody the unity and leadership we wish to demonstrate in the PNG anticorruption space.

2020 marked a critical turning point for our organization, as we undertook a 360-degree review of our operations and initiated the process of realigning all our existing projects and programs with our TIPNG Organizational Strategy 2019 - 2023.

Under our new strategic realignment, we have now combined all our standalone projects and programs, as well as our core communications and administrative support functions, under four teams according to Strategic Priority Areas, as defined in our TIPNG Strategy 2019 - 2023. This realignment has now enabled greater

synergy across our teams towards the direct facilitation of our organizational vision and mission, while keeping us focused on the bigger picture.

Under the new realignment, our four teams focus on:

- 1. Maintaining and Enhancing Brand
- 2. Enhancing Organizational Capacity,
- 3. Stronger and More Active Partnerships
- 4. Enhancing Financial Sustainability.

While our previous team dynamic replicated some functions across the different project and program, this new dynamic allows for greater collaboration and consistency in all our interventions by defining team functions relative to our strategy, instead of allowing programs and projects to work in isolation from each other.

The result has seen a much more unified effort throughout all our activities. While also allowing us to better engage with our partners and stakeholders and ensuring the delivery of better outcomes for people in PNG.

Now midway through our 2019 - 2023 Organizational Strategy, the realignment has invigorated our efforts towards creating a stronger organization, and one we can all continue to be proud of. 1. MAINTAIN AND ENHANCE BRAND

3. STRONGER AND MORE ACTIVE PARTNERSHIPS





TIPNG STRATEGIC PLAN 2019 - 2023

BOARD

CEO

FINANCIAL SUSTAINABILITY

Resource Development

Finance

PARTNERSHIPS

Membership

Partnership

ORGANIZATIONAL CAPACITY

Monitoring Evaluation & Learning

People Focused

Admin & HR

BRAND

Communications & Marketing

Digital Communications

Campaigns & Advocacy

Events

Content Development

PAIS

AnCoHD

Voter Education

2. ENHANCE ORGANIZATIONAL CAPACITY

4. ENHANCE FINANCIAL SUSTAINABILITY









2020 CPI: SETTING THE AGENDA

CORRUPTION AND CORRUPT ACTORS DO
THEIR BEST WORK HIDING BEHIND COMMUNITY
DIVISION AND OBSCURITY. WE HAVE LEVERAGED
OUR CPI EVENTS AS EFFECTIVE PLATFORMS FOR
ENGAGING IN CONVERSATIONS TO FOSTER UNITY
AND COLLECTIVE ACTION AMONG KEY AGENCIES.

While much of our attention has been focused on the PNG COVID-19 response, as one of the biggest democratic threats in 2020, all our engagements this year have been centred around the themes of greater government-stakeholder collaboration and ensured citizen access to information.

In January 2020, we officially launched the 2019 Corruption Perceptions Index (CPI) as the first step toward securing a government commitment to the enactment of a PNG Independent Commission Against Corruption. While PNG's score on the 2019 CPI showed no improvement from the previous year, we leveraged the opportunity to underscore the benefits of a prospective ICAC in PNG. Not only as a means of effective enforcement and deterrence, but also as an effective means of National Budget recovery.

As a successful outcome of this event, the Prime Minister made a public commitment to passing the ICAC in 2020 in his official government response. We later saw this commitment fulfilled in November, when the Organic Law on the ICAC was passed by unanimous vote on the floor of Parliament.

While we used the 2019 CPI launch event to set the scene for our engagement in 2020, it also set the tone for the most recent 2020 CPI report launch, which we carried out in January 2021.

With the 2019 CPI launch event as a forerunner to building our rapport with key government agencies, including the office of the Prime Minister, the 2020 CPI launch capitalized on the theme of collaboration and nurturing greater synergy in the enforement of existing anti-corruption laws.

While reinforcing the theme of interagency collaboration from the 2019 CPI, we hosted our 2020 CPI launch event in tandem with an anti-corruption enforcement dialogue under the theme "Putting the Sight Back in Oversight."

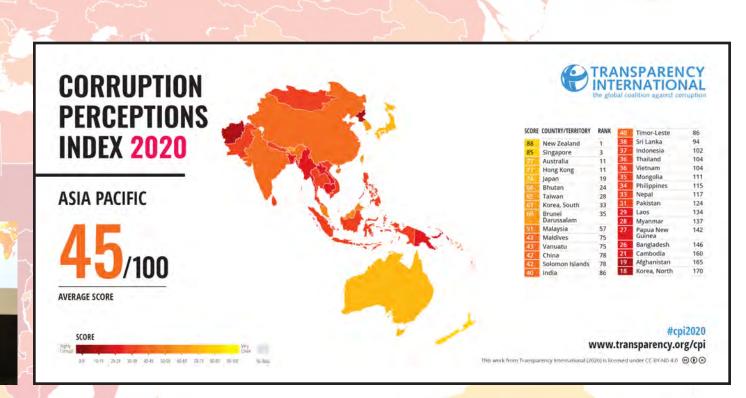
Over 13 agency heads from across the PNG Law and Justice Sector and civil society were able to attend and participate in the dialogue. Including; the Prime Minsiter, the PNG Chief Justice, the Police Minister, the Department of Prime Minister Secretary, the Police Commissioner, the Public Solicitor, the Deputy Public Prosecutor, the Public Service Commission Secretary, the Interim ICAC Chairman, the National Fraud and Anti-Corruption Director,

and many of our other allies in the government and civil society.

The dialogue was focused on identifying anti-corruption priorities within the Law and Justice Sector as the primary law enforcement agencies. And presenting this consensus to the government, to inform their policy agenda on anti-corruption.













THE ROAD TO

OUR COMMITMENT TO THE CAUSE IS RESOLUTE AND ENDURING. PERHAPS THE MOST PRODIGIOUS EXAMPLE OF THIS HAS BEEN OUR CAMPAIGN FOR THE REALIZATION OF A FULLY FUNCTIONAL ICAC. INITIATED IN 1997, WE HAVE PURSUED THIS END UNTIL THE OLICAC WAS PASSED THIS YEAR.

As our longest running campaign, the enactment of the Organic Law on the Independent Commission Against Corruption (OLICAC) in the November sitting of Parliament for us has been twenty-three years in the making.

Being one of the core recommendations in our 14-point National Integrity Action Plan developed at the National Integrity Workshop in 1997, the ICAC campaign has been an enduring legacy for TIPNG. The recommendation that PNG adopt a legislated mechanism to investigate, arrest and prosecute corruption was in response to the desire of ordinary Papua New Guineans at the Workshop to restrain what was at that time the emerging impact of rampant corruption in our country.

Following the initial momentum after our National Integrity Workshop and a subsequent National Community Workshop, a special committee was formed. This committee was headed by Professor John Nonggorr, as the Chairman, for the purpose of drafting an ICAC legislation to be presented to the government.

The initiative suffered a very discouraging blow in the same year. When even after both a community consensus on the need for an ICAC and the draft legislation were formally presented to government, it did not receive the necessary political support to be tabled in Parliament.

This did little to dampen our spirits however, as in the 22 years since, the continued support of our members and donors has enabled us to advocate for the establishment of an official ICAC through national awareness and education, workshops on ICAC, feedback and recommendations to the National Anti-Corruption Taskforce, and our support in the implementation of the National Anti-Corruption Strategy 2010-2030.

The recent enactment of the ICAC speaks to our ability as a civil society organization, to shape the national agenda on corruption, as evidenced by the attendance of the Prime Minister at the Corruption Perceptions Index launch in January this year, where he recommitted the government's support to enact ICAC.

To further consolidate this commitment, in 2020, TIPNG carried out a review of the proposed OLICAC and presented a formal submission to the Permanent Parliamentary Committee on Constitutional Laws, Acts and Subordinate Legislation in June. Before the OLICAC was finally passed by unanimous vote on the floor of parliament in November.

While the enactment of the OLICAC represents a very significant milestone in our efforts to combat corruption in PNG, the ICAC journey is far from over. We still need the backing of our

MAY 1997: NATIONAL INTEGRITY WORKSHOP

JUN 1998: NATIONAL COMMUNITY WORKSHOP

JUN 1998: FORMAL SUBMISSION TO THE PARLIAMENTARY SELECT COMMITTEE

1999 - 2019:

- NATIONAL AWARENESS AND EDUCATION
- ICAC WORKSHOPS
- FEEDBACK AND RECOMMENDATIONS TO THE NATIONAL ANTI-CORRUPTION STRATEGY TASKFORCE
- SUPPORTING THE IMPLEMENTATION OF THE NATIONAL ANTI-CORRUPTION STRATEGY 2010-2030
- REVIEW OF PROPOSED ICAC LEGISLATION

JUL 2020:

FORMAL SUBMISSION
TO THE PERMANENT
PARLIAMENTARY
COMMITTEE ON
CONSTITUTIONAL LAWS,
ACTS AND SUBORDINATE
LEGISLATION.

NOV 2020: OLICAC 2020 PASSED ON THE FLOOR OF PARLIAMENT



members to ensure that consultation on ICAC regulations is adequate and that administrative processes for cooperation are in place to ensure its success.

The unique advantage that has enabled our advocacy on ICAC is member-support for the past 23 years. Your continued support over the years has meant that our advocacy narratives

are able to outlast government cycles and consolidate political will over time towards the achievement of better governance outcomes for our people.



TRACKING COVID-19 SPENDING



THE REALLOCATION AND AMASSING OF BILLIONS OF KINA IN PUBLIC FUNDS TOWARDS THE EMERGENCY RESPONSE HAS NOW NECESSITATED HIGHER, MORE AGGRESSIVE LEVELS OF SCRUTINY FROM ALL STAKEHOLDERS TO ENSURE THIS MONEY IS NOT MISAPPROPRIATED.

The community outpouring of support and donations during the initial COVID-19 State of Emergency [SoE] in PNG was overwhelming. As development partners, local associations, corporates and private individuals rallied to support the government response.

Coupled with an initial government emergency allocation of about K23 million and a further K2.3 billion

supplementary budget earmarked for economic recovery, the COVID-19 response has fast become one of the largest singular investments of public funding in PNG history. Yet there remains no official or accurate public record of exactly how much is currently at the government's disposal.

Herein lies the danger. With this much money being funnelled into the National Treasury, the COVID-19 response is









also foreshadowed by PNG's speckled history of public finance management in government - sanctioned special projects. Especially with precedents such as the now notorious 2018 Asia Pacific Economic Cooperation Summit. In which to date, there have not been any acquittals for the estimated K1.05 billion spent (including K20 million on Maseratis).

Furthermore, there is a lot of ambiguity in the measures guiding the transparency of the processes in the current response effort. Especially around supply contracts, procurement and reporting requirements. The government has failed to set clearly defined time-frames for the reporting of public monies spent at the district to the provincial levels, as well as at the national level.

As part of our ongoing COVID-19 Accountability Campaign on the response effort, we have executed a number of interventions built around scheduled Parliament sittings.

Our interventions across this campaign included direct correspondence with the Prime Minister, the Minister for Health, and the State of Emergency Controller. Which entailed our evidence-based recommendations on effective recourse and calls to action on these recommendations. Over the course of the initial SoE, we also recorded and published a timeline of funding injections into the COVID-19 response operations.

While the Parliamentary Opposition raised the question of when a full audited financial report will be tabled in Parliament on the estimated K145,

934, 845.00 which was made available for the initial SoE (through the Health Services Improvement Program trust account), we have yet to receive a definitive answer from the government on whether this report is forthcoming. Despite the fact that the Emergency (General Provisions) Act 2020 requires that the SoE finance report be prepared by the SoE Controller and presented to the National Executive Council within three months following the expiry of the SoE. This legislated reporting deadline expired on September 15th this year.

While SoE procurement and public contract information was published on the National Procurement Commission website following our recommendations, a full report of audited financials has yet to be tabled in Parliament.

This failure by the government has set a bad precedent for future public health emergency responses. We will continue to pursue this until objective standards of democracy are met. To ensure that the legislated framework for government responses to COVID-19 must be constitutional and that our national economy is not further debilitated by the irresponsible misapplication of the limited resources at our disposal.

ASKING THE QUESTIONS THAT END IMPUNITY

Our ongoing battle against impunity raged on this year, as we brought the fight to public forums once again. The following is a press statement we released in February and a paid advert (right) that was published in The National Newspaper on Monday February 17th, 2020.



TRANSPARENCY INTERNATIONAL (PNG) INC Lokua Avenue, Boroko, Section 54 Lot 31

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E-mail: michael.arnold@transparencypng.org.pg

Website: www.transparencypng.org.pg

PRESS STATEMENT FOR IMMEDIATE RELEASE

TIPNG CALLS FOR HEIGHTENED SCRUTINY ON BENEFICIAL OWNERSHIP

Tuesday, February 11, 2020, Port Moresby - TIPNG is calling for the Prime Minister and relevant Papua New Guinean agencies to investigate what appear tobe serious allegations of grand corruption against State Minister William Duma, as reported in the Australian Financial Review earlier this week.

As Parliament prepares to convene its first sitting of the year, TIPNG urges Prime Minister Marape to live by his words that he will fight corruption and that the example must now start with his own cabinet.

"When the Manumanu land deal allegations first surfaced in 2017, TIPNG supported the former Prime Minister's call for an investigation and in the interest of good governance, that Mr. Duma must step down as minister until he is cleared. We now hear of similar allegations involving the setting up of shell companies and the purported abuse of office to enrich certain individuals, all at the expense of the People of Papua New Guinea," said TIPNG Chairman, Peter Aitsi.

TIPNG now maintains the same call to Prime Minister Marape, that the Minister at the center of this report must be directed to step down and a proper independent investigation into the allegations must be undertaken immediately. Given the transaction involved US dollars and an Australian listed company, there is prospect for the PNG Police and anti-corruption agencies to work closely with the Australian Federal Police, the US Securities Exchange Commission and the US Department of Justice to investigate the evidence exposed by the Australia Financial Review.

The main question that needs to be asked is why a company with only K2 capital, was set up days before being granted a petroleum license; before selling this same license to an international mining company for US\$10.3m (K36m) shortly thereafter. Most importantly who is the behind this company? Who are its beneficiaries? and what role did they play?

TIPNG believes that failure by Prime Minister Marape to act on principles of good governance will only embolden corrupted individuals and networks to continue their activities. While there are certain distinctions from the Manumanu land scandal, as the matter involves a foreign firm & petroleum licenses, the principles of proper governance & accountability of public office must still apply.

The use of shell companies and opaque company structures demonstrates the need for legislating a beneficial ownership registry through the PNG Extractive Industries Transparency Initiative (PNGEITI). Heightening the scrutiny of beneficial ownership through the activation of the PNGEITI processes will assist in improving transparency in licensing and revenue flows from major resource projects.

TIPNG reminds Prime Minister James Marape of his various statements declaring his commitment to fight corruption, the time for talking is over. The PEOPLE OF PNG now NEED ACTION, before new projects like P'nyang and others meet the same fate.

END THIS IMPUNITY!

Authorized by:

Media contact:
Michael Arnold

Arianne Kassman Executive Director

Communications Officer

What is TIPNG?

TIPNG is a member of Transparency International a global anti-corruption movement committed to fighting corruption. TIPNG is an independent organization in PNG known as a Chapter of the international movement. The PNG chapter advocates against corruption and promotes transparency, good governance, honesty and accountability both in private and public sector dealings. TIPNG tries to assist strengthen the integrity systems of our country such as the police, the parliament, the public services and the judiciary.

Future Briefings Microsoft's warning to business on AI The AFR View p46

WWW.afr.com | Thursday 13 February 2020 54 INCLUDES GST

This is a major story on the front page of one of Australia's premier newspapers.

Why aren't questions being raised in PNG?

There have been serious allegations and questions raised about the conduct of PNG officials.

Why isn't this story getting reported in the PNG media?

How did a shell company with no experience and only K2 capital be awarded a 10 per cent stake in a petroleum license?

Why hasn't this matter been raised in Parliament?

Who is the real owner of Elevala Energy Limited (now Rubicon Enterprises Limited)?







Horizon CEO Michael Sheridan, top, who was stood down yesterday; lawyer Simon Ketan, above left; and William Duma. MAIN PHOTO: RENEE NOWYTARGER

PNG minister's link to \$US10m Horizon deal

Jemima Whyte and Angus Grigg

Horizon Oil paid \$USI0.3 million to a shell company where the sole director and shareholder had close personal and business links to Papua New Guinea's then petroleum minister, William Duma, new documents reveal

Guinea's then petroleum minister; William Duma, new documents reveal.

The revelations come as Horizon stood down chief executive Michael Sheridan yesterday, pending an independent investigation by lawyers at Herbert Smith Freehills and the accounting firm Deloitte.

The company, which has seen its stock price fall 35 per cent this week, said a board committee had been established to oversee the process

The company, which has seen its stock price fall 35 per cent this week, said a board committee had been established to oversee the process after an investigation by *The Australian Financial Review* found the company had repeatedly ignored corruption warnings.

"Should any investigation into these

"Should any investigation into these matters be conducted by the Australian Federal Police, the company intends to co-operate," Horizon said in a statement.

At the centre of the scandal is Mr Duma's relationship with PNG lawyer Simon Ketan, who controlled the shell company, Elevala Energy.

Elevala was granted a 10 per cent stake in a petroleum development licence by Mr Duma's department in 2011, despite having no experience in the sector or sufficient capital to develop the asset. Horizon's 70 per cent stake in the

Horizon's 70 per cent stake in the same licence was issued as part of a sealed legal settlement between Mr Duma and Horizon, which followed a protracted dispute over the minister's decision to retract the previous licence.

In the weeks following the settlement, Horizon purchased Elevala's stake for \$USIO.3 million, despite repeated corruption warnings from lawyers working on the deal.

Those warnings look to be increas-

Those warnings look to be increasingly pertinent, as new documents show the relationship between Mr Continued p4

Was proper process followed in the variation and approval of the petroleum license?

naining moderates, which includes
Buttlgieg, Senator Klobuchar and
lionaire Michael Bloomberg.

tis Melbourne factory. Shares in
company slumped by 20 per cen
the opening of trade yesterday a

As NAB's new boss, Ross McEwa fronts investors today for the first tir

TIPNG asks the Prime Minister to direct the appropriate agencies to conduct an immediate investigation into this matter.

TIPNG also asks the Prime Minister to ensure the protection of any whistle-blowers who come forward with information.

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OUR WORK IN 2020

While much of our interventions involve forcing governance issues to light through mass media and public facing engagements, such as our advocacy campaigns. We have also initiated a lot of work behind the scenes towards:

- the development and reinforcement of legal and policy frameworks to safeguard critical government functions against corruption.
- boosting synergy among government stakeholders (i.e., government, private and civil society) through the initiation and promotion of stronger, functional partnerships.
- raising civic potential and participation in our PNG democracy, through awareness and outreach programs.
- consulting to government and other anti-corruption actors and initiatives on strategy, and the implementation of democratic standards and global best practice.

The following chapter provides an insight into some of the work that we have initiated through our projects and programs in 2020, as well as updates on our participation in the wider domestic and international movement against corruption.





04









POLICY & ADVOCACY

AS OUR FLAGSHIP RESEARCH AND ADVOCACY DIVISION, OUR POLICY & ADVOCACY (P&A) PROGRAM IS TARGETED AT DEVELOPING AND CURATING OBJECTIVE INFORMATION RESOURCES TO AID OUR PEOPLE IN TAKING ACTION AGAINST CORRUPTION AND HOLDING THE GOVERNMENT ACCOUNTABLE.

Over the course of the last 12-months we have engaged this purpose through the development and implementation of advocacy campaigns, learning exchanges, policy feedback submissions on legislative developments impacting governance, and many other interventions. Each intervention designed to provide an objective, hardline interpretation of developments in the governance space and advocate appropriate recourse, as consistent with democratic standards and global best practice.

While our P&A and Communications teams spearhead all our strategy and engagement activities under our campaigns, the P&A team also engages in a wide variety of initiatives. This includes coordinating our participation in our various multistakeholder coalitions such as the Open Government Partnership.

BOUGAINVILLE REFERENDUM

After successfully deploying and conducting observations of the Bougainville Referendum in 2019, we officially launched our 2019 Bougainville

Referendum Observation Report in February. Our observer teams were deployed across 28 polling sites in North and Central Bougainville, with over 100 voters interviewed. We presented our report to the Bougainville Referendum Commission, and while there were minor procedural issues, we held that the Bougainville Referendum was free, fair & safe and credibly reflected the will of the people of Bougainville.

EXTRACTIVES INDUSTRY TRANSPARENCY INITIATIVE:

In December, we also gave policy feedback on the draft PNG Extractive Industries Transparency Initiative (EITI) Bill, which is intended to enable the establishment of an independent EITI Commission in PNG. To monitor and report on the extractives industry. Especially regarding how much is paid by individual mining and petroleum companies to The State and how much is collected from the sector as revenue. Our primary recommendation was that the proposed commission must meet the global EITI standards in terms of its composition and deliberative powers.



PEOPLE ENGAGEMENT

WE HAVE MAINTAINED OUR ENGAGEMENT IN THE YOUTH SPACE AND THE WIDER DOMESTIC AND INTERNATIONAL COMMUNITY THROUGH AWARENESS AND SEVERAL FORUMS.

Even in the face of COVID-19 this year, our schedules have been pretty full!

While the COVID-19 State of Emergency and associated restrictions on domestic and international travel prevented us from participating in the full spectrum of community engagement activities we had initially slated for this year.

PACIFIC UNITY CONFERENCE

In February our CEO, Arianne Kassman was invited to share our expertise and experience in the PNG context at the Pacific Regional Conference on Anti-Corruption in Tarawa, Kiribati.

The objective of the conference was to integrate and align anti-corruption work carried out in the Region with the

sustainable development agenda and to enhance the resilience of Pacific Island countries. The theme of the conference was Pacific Unity Against Corruption and had a special focus on regional cooperation to develop effective anticorruption strategies and frameworks in the Pacific.

ESA'ALA WORKSHOP

In July we worked with the National Youth Development Authority in cofacilitating a five-day workshop with the Esa'ala District Youth Development Council, in Milne Bay Province. The workshop was aimed at building the leadership capacity of the District Youth Council.

Our sessions during the workshop adapted a practical approach to teaching members of the Esa'ala Youth Council how to identify issues in their communities. As well as how to build realistic and intuitive solutions. Through consultation and the development and implementation of structured, robust action plans.

UN75 DIALOGUE

In March, our Deputy Director-Policy & Advocacy, Mr Yuambari Haihuie and, our Youth & Digital Media Creative Mr Dagia Aka were privileged to be part of a cohort of 26 young leaders from around the country to engage in a dialogue with the United Nations Deputy Secretary General, Ms. Amina Mohammed. In her first official visit to PNG.

As a member of the PNG and regional community we are proud to engage in conversations around corruption, its impacts and how we can all work together to fight it.









PROMOTING ANTI-CORRUPTION & INTEGRITY STRATEGIES

THE PROMOTING ANTI-CORRUPTION & INTEGRITY STRATEGIES (PAIS) PROJECT STRENGTHENS PUBLIC TRUST IN STATE AGENCIES, BY ENSURING THERE ARE INSTITUTIONAL MEANS OF ADDRESSING CORRUPTION.

Over the past year we have employed a number of interventions targeted at furthering this objective internally, within each agency.

In 2020, we pursued our PAIS project core objectives through a number of engagements which focused on undertaking an initial assessment of integrity systems and identifying corruption risks, as a precursor to partnering in the development of intuitive process and policy solutions targeted at reinforcing agency integrity. And building a stronger cross-agency network to facilitate information exchange and fostering collaborative approaches to anti-corruption enforcement.

INCEPTION WORKSHOP:

The official launch of the PAIS project through an inception workshop, allowed us to initiate contact with key government agencies and identify points of contact for the National Integrity System Assessment (NISA).

AGENCY MEETINGS:

Following the inception workshop, we conducted agency-level meetings in October and November. This marked the beginning of our 2020 NISA, through which we used survey questionnaires to capture data relating to transparency and accountability mechanisms within each agency, as well as any existing reporting and referral pathways available to end-users such as the general public.

The completion of the 2020 NISA in 2021 will mark the commencement of the second and final phase of the PAIS project. This will involve working with individual government agencies to create tailored anti-corruption strategies while building a stronger coalition of journalists and civil society to tackle corruption.

The PAIS project is funded through a 2-year partnership between TIPNG and the European Union.













ANTI-CORRUPTION HELP DESK

THE TIPNG ANTI-CORRUPTION HELP DESK
(ANCOHD) IS A FREE SERVICE TO THE GENERAL
PUBLIC, WHICH PROVIDES THE OPPORTUNITY
FOR VICTIMS AND WITNESSES OF CORRUPTION
TO SEEK INFORMATION AND ASSISTANCE.

Our AnCoHD provides assistance in structuring complaints, facilitating case referral to appropriate authorities and building partnerships with state agencies to minimize corruption and improve anti-corruption enforcement processes.

Out of 13 genuine corruption-related complaints processed and referred through our corruption complaints desk in 2020, the top 3 problem sectors were identified in Education, the Judiciary, and Public Administration and Services. While these were the most complained about sectors in 2020, the most frequent complaints received involved either a lack of transparency in processes (resulting in the impediment of citizen rights; or mismanagement and misappropriation of public funds), as a result, diverting public money from its intended purposes.

This data correlates with our 2019 statistics which recorded a high frequency of complaints relating to lack of transparency, public funds mismanagement, and fraud or false accounting.

A secondary function of our AnCoHD over the years has been to raise awareness about the impacts of corruption in our communities.
Especially how to identify acts of corruption and channels through which the general public might be able to raise their complaints, and assist anticorruption enforcement agencies in catching corrupt actors.

OUR COMMUNITY

The adage "stronger together" rings true, especially when battling the monster that is corruption, as it gorges itself on the sweat and tears of our people. While the beast is not undefeatable, we understand that our best hope lies in banding together to face down this threat.

While our projects and programs are targeted at ensuring the best possible governance outcomes for all Papua New Guineans, we are proud to say that we do not walk alone in this cause. Over the past 23 years of our existence, we have built strong relationships with other organizations in government, the private sector and civil society towards the goal of combatting the many faces of corruption in our communities.

From our experience, corruption can only be kept in check if representatives from government, business and civil society work together to develop standards and procedures they all support. We believe in collaboration.

A key element in TIPNG's approach is mobilizing civil society to promote transparency and empower citizens to be courageous in standing up against corruption.

The following chapter highlights some of our key allies in the anti-corruption movement and the anti-corruption community that we are a part of.







THE PNG EXTRACTIVE INDUSTRIES TRANSPARENCY INITIATIVE

The PNG EITI is a multistakeholder group consisting of 21 different representatives from three stakeholder groups (government, CSO and Industry).

THE PNG RESOURCE GOVERNANCE COALITION

- Center for Environmental Law & Community Rights (CELCOR)
- Institute of National Affairs (INA)
- Consultative Implementation & Monitoring Council (CIMC)
- Saua Development Foundation
- Madang CSO
- TIPNG

THE PNG OPEN GOVERNMENT PARTNERSHIP

- FOI CLUSTER
- Department of Information & Communication Technology (DICT)
- Department of Justice & Attorney General (DJAG)
- National ICT Authority (NICTA)
- Constitutional & Law Reform Commission
- National Library & Archives
- CELCOR
- PNG Civil & Identity Registry
- TIPNG

OUR COALITIONS IN ACTION

WHILE WE CONTINUE TO COMBAT CORRUPTION THROUGH OUR PROJECTS, WE UNDERSTAND THAT THIS IS NOT A FIGHT WE CAN WIN ALONE. THUS, OVER THE PAST 23 YEARS, WE HAVE BUILT STRONG PARTNERSHIPS WITH MANY OTHER LIKEMINDED ORGANIZATIONS.

In recognition of our work and the impact we have had in the anticorruption space, we have also been invited to engage in many multistakeholder coalitions, in which our participation is focused primarily on consulting on either the drafting of new legislation, the facilitation of democratic processes, and the implementation of policy and democratic standards.

OPEN GOVERNMENT PARTNERSHIP:

This year we have continued our participation in the PNG Open Government Partnership (PNG OGP). The PNG OGP is a multilateral initiative that aims to secure concrete commitments from the national and sub-national governments to promote open government, empower citizens, fight corruption, and harness new technologies to strengthen governance.

Under the current PNG OGP, we are involved in the development of the PNG Freedom of information (FOI) law, in our current capacity as co-chair of the OGP FOI Cluster.

FREEDOM OF INFORMATION:

Through the FOI Cluster we have worked closely with several other civil society organizations and government agencies. Through this we have exchanged learnings and critical considerations from our Pacific Island neighbours, as well as global best practice in our contribution to the drafting of PNG's Freedom of

Information Bill. The pending FOI bill is intended to guarantee PNG citizens access to public information by giving them general access to official documents.

EXTRACTIVE INDUSTRIES TRANSPARENCY INITIATIVE:

We have also engaged in the PNG Extractive Industries Transparency Initiative (PNGEITI) through our contributions to the PNGEITI Multi-Stakeholder Group and in our current capacity as Secretary to the PNG Resource Governance Coalition (PNGRGC) Council. The PNGRGC is a coalition of civil society organizations with specialist experience and interest in areas of environmental law, democratic governance and community rights. As a whole, the PNGEITI implements the global standard to promote open and accountable management of oil, gas and mineral resources. The PNGEITI is also captured within the PNG OGP.

Over the past year, we have sustained our engagement in these various coalitions, as well as executing our own projects and programs to compliment the actions of other organizations in furthering the anti-corruption agenda in PNG. These coalitions represent some of the strongest collaborative interventions in the fight against corruption in PNG and we are proud to make our contributions to this end.

OUR PARTNERSHIPS

IN ADDITION TO OUR MULTI-STAKEHOLDER COALITIONS, WE HAVE ALSO ENGAGED IN PARTNERSHIPS WITH OTHER ORGANIZATIONS.

We have actively sought to formalize mutually beneficial partnerships with some of our long-standing allies, through the development of Memoranda of Understanding (MoU). These MoU have aligned our interests with these allies, through the provision of either human resource or outsourcing options for advice in specialist areas of law and advocacy, among others.

LEGAL INTERNSHIP PROGRAM

Through our Anti-Corruption Help Desk this year, we have also extended our existing MoU with the University of PNG Law School for the Legal Internship Program. It is now guaranteed for the next five years until 2024.

LEGAL AID PROGRAM

Additionally, we have signed a new MoU with the PNG Legal Training Institute to partner through their Legal Aid Program. This partnership will be for five years and will have trainee lawyers assist TIPNG.

CELCOR

In February this year, we signed a Memorandum of Understanding with the Centre for Environmental Law and Community Rights (CELCOR). Like us, CELCOR shares TIPNG's

goals of promoting good governance and accountability in the sustainable management of natural resources in Papua New Guinea. We will be working together with CELCOR on:

- relevant cases of corruption reported to TIPNG's corruption complaints desk;
- promoting the adoption of Freedom of Information (FOI) Legislation under the PNG Open Government Partnership National Action Plan 2018-2020 and beyond.

DONORS

Lastly, we would also like to thank all our donors. As the biggest external contributors to boosting our capacity, much of our work and our impact in the PNG anti-corruption space would not be possible without you. These include the Australian Department of Foreign Affairs and Trade through the Justice Services and Stability for Development (JSS4D) program and the European Union (through their support to our PAIS Project).













OUR FINANCIAL SUSTAINABILITY IN ACTION

ADMINISTRATION, OPERATIONS AND FUNDRAISING ARE THE ENGINE ROOM OF OUR ORGANIZATION. WHILE MOSTLY INTERNAL, THESE FUNCTIONS ALLOW US TO SUSTAIN OUR OPERATIONS AND ALL THE ENGAGEMENT AND IMPACT THROUGH OUR INITIATIVES.



FUNDRAISING

We raised K122, 439.55 this year through financial memberships alone. Our initial 2020 target for financial membership was K105, 000.00



MEMBERSHIP

This year we have a total of 125 Individual Members, 22 Corporate Members, 3 Association Members and 10 Member Families.



MEMBER ENGAGEMENT

You are a part of us and the support behind our work. We always try to keep you in the loop on all the latest through bi-monthly updates and social media.

Like many other organizations across the globe, we were also forced to re-scope our operations this year, due to the new COVID-19 restrictions on travel and physical gatherings. This meant that we had to quickly adapt new workflows and had to work from home for three months during the initial outbreak in PNG. Unfortunately it also meant we were unable to carry out

many of our flagship annual events such as the Sir Anthony Siaguru Walk Against Corruption, our Mike Manning Youth Democracy Camp and much of our Youth Integrity Program activities which involved outreach to schools.

In what has been as much an achievement for our members as it has been for us, we exceeded our initial membership fundraising target of K105, 000.00 by almost K20, 000.00! By the fourth quarter of 2020, we had raised K122, 439.55 in membership. This would not have been possible without our Corporate, Civil Society, Institution, Family, Individual and Youth members, who have continued to support our cause over the years and sponsor the hope that corruption in our country will never go unchallenged, as long as there are still good Papua New Guineans who refuse to succumb to its wiles.

This support was again showcased early this year when the business community showed up in force to support our corporate membership drive launch. During this event, we also gave awards to our most giving corporate members.



"IT'S SO SATISFYING TO SEE PEOPLE SIGNING UP, KNOWING THAT THERE ARE REAL PAPUA NEW GUINEANS SUPPORTING OUR WORK."

- Kalia Maraga, TIPNG EVENTS & MEMBERSHIP COORDINATOR







TOP: Sisa Kini (second from right) representing ExxonMobil (PNG) Ltd with their award for "Exceptional Contribution."

CENTER: Johnston's Pharmacy rep Graham Peter, with their award for "Dedicated Support."

BOTTOM: Kenmore Ltd representative Marilou Gabuyo with their award for "Dedicated Support."

During the corporate membership launch event, ExxonMobil (PNG) Ltd were awarded for their "Exceptional Contribution" to the TIPNG movement through their sponsorship of the Mike Manning Youth Democracy Camp.

Bank of PNG were also awarded for their "Exceptional Contribution" to the cause through financial support to many of our projects and programs.

Johnston's Pharmacy and Kenmore Limited were awarded for their dedicated support to TIPNG, being our longest committed corporate members and their consistent financial support to our initiatives.

The management and staff of TIPNG wish to convey our deepest appreciation to all the individuals and organizations who have helped us to reach our fundraising target despite COVID-19, and to the many who have continued to financially support our operations over the years. This could not have been possible without your help.

The funds raised through membership

each year go a long way towards helping us to sustain our operations and are absolutely critical to ensuring that corruption does not go unchallenged in Papua New Guinea.

To the individuals and organizations that have continued to support and engage with us in the delivery of better governance outcomes for our people, our progress this year would have been possible without you, and we look forward to your continued partnership with us in 2021 and beyond.

OUR 2020 FINANCIAL MEMBERS

TO OUR MEMBERS, THE BACKBONE OF OUR OPERATION, OUR EXISTENCE OVER THE PAST TWO DECADES HAS ONLY BEEN MADE POSSIBLE THROUGH YOUR SUPPORT. WE WOULD LIKE TO CONVEY OUR SINCEREST GRATITUDE FOR SUPPORTING OUR OPERATIONS THIS YEAR AND WE HOPE YOU WILL BE JOINING US AGAINST NEXT YEAR!

	DU	

Adelbert Alois

Albert Kuni

Albina Malihawa

Allan Bird

Allan Dave

Allan Maven

Alois Sinen

Alphonse Gelu

Alvin Marow

Andrew Aisa

Angela Taukei William

Anton Simbai

Arianne Kassman

Arthur Luluai

Athanasiu Aisa

Avril Matawar

Barbra Ruin

Baunde Aure

Ben Magate

Benjamin Yalehen

Bernard Tobilsai

Boniface Wango

Bonita Amepou

Brian Alois

Bruno Siare

Bruno Simon

Calvin Gopmi

Charles Aisa

Charles Panau

Chris Oroho

Chrystalline Tokwepota

Claire Kouro

Daera Ganiga

Dagia Aka

Daisy Taylor

Daniel Martin

Deborah Alois

Delcah Herold

Desmond Blake

Doa Poka Hanga

Elisha Matan

Elizabeth Aribi

Elizabeth Brennan

Elvis John

Eunice Noki

Everlyn Kepa

Fiona Hukula

Fiu Jacob

Flavian Sikwayobu

Freddy Saumot

Gina Samar

Harry Egimbari

Hezron Warike

Jacob Ninkama

James Lunge

Jasmine Kuliniasi

Jerome Sesega

Jerry Pissai

Jerry Singirok

Jimmy Kobila

John Jacob

John Vada

John Vada

Jonathan Bare Kraip

Joshua Sep

Kalia Maraga

Kamea Ralai

Kate Uvia

Kelvin Tom

Kigasung Kimani

Kim Allen

Kola Kumo

IKuu Berole

Lameck Lavari

Lawrence Stephens

Lelebo Betuela

Leonnie Paranda

Mary Jacinta Udu

Mary Fairio

Maryann Wemin

Mathew Manu

Mathew Panai

Mathias Varite

Medlee Horibary

Melvia Lyandenge

Michael Arnold

Michael Izae

Michael McWalter

ıvılcnael ivicvvaltel

Milka Akane

Nadia Misirait

Nancy Paul

Nerah Kume

veran Kume

Paul Barker

Peterson ToAlbert

Philip Mokola

Philip Samar





























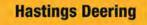


















Pomat Mamate Preston Karue Rachel Gamiong

Regina Titosa Sipa

Renee Siaguru

Raga Vali

Rhonda Tevlone

Richard Kassman

Ricky Lucas

Robert Kanabote

Roger Vagi Ralai

Roland Mou

Ruby Ngutlick

Ruthie Alois

Samson Kandata

Sebastine Toma

Seini Fisi'ihoi

Silas Berkman Derra

Simon Jenkins

|Sosori Borrey

Standford Tokoya

Stanley S. Kaka

Talitha Morere

Vali Vali

Vera Yembuwahen

Wendy Oroho

William Umia

Yuambari Haihuie

Yvonne Ngutlick

FAMILIES:

Akae Beach & Family
Belinda Kanau & Family
Fr. John Glynn & Family
Jeff Undah & family
Michelle Hau'ofa & Family
Aitsi Family

Doa Neil Family

Elphick Family

Kennedy Family

Mead Family

ASSOCIATIONS:

Center for Environmental Law and Community Rights

Goilala Watch

Melanesian Institute Inc.

CORPORATES:

Barrick (Niugini) Limited

Bougainville Copper Ltd

Catholic Bishops Conference

Constantiou Group of Companies - Lamana Development

Credit Corporation (PNG) Litd

Dentons

ExxonMobil PNG Limited
Hastings Deerings (PNG)

II t.d

Investment Promotion Authority

Island Mobile Hire Cars

Johnston's Pharmacy Ltd

Kenmore Group of Companies

Melanesian Trustee Services Ltd

Mineral Resource Authority

Monian Limited

NASFUND PNG

NASFUND Contribitors Savings & Loans

Oil Search (PNG) Limited

PNG Ports Corporation

South Pacific Brewery Ltd

Steamships Limited

Total Waste Management Ltd



JOIN THE MOVEMENT!





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