

ANNUAL REPORT 2006



**Transparency International
(Papua New Guinea) Inc.**



Transparency International (PNG) Inc.

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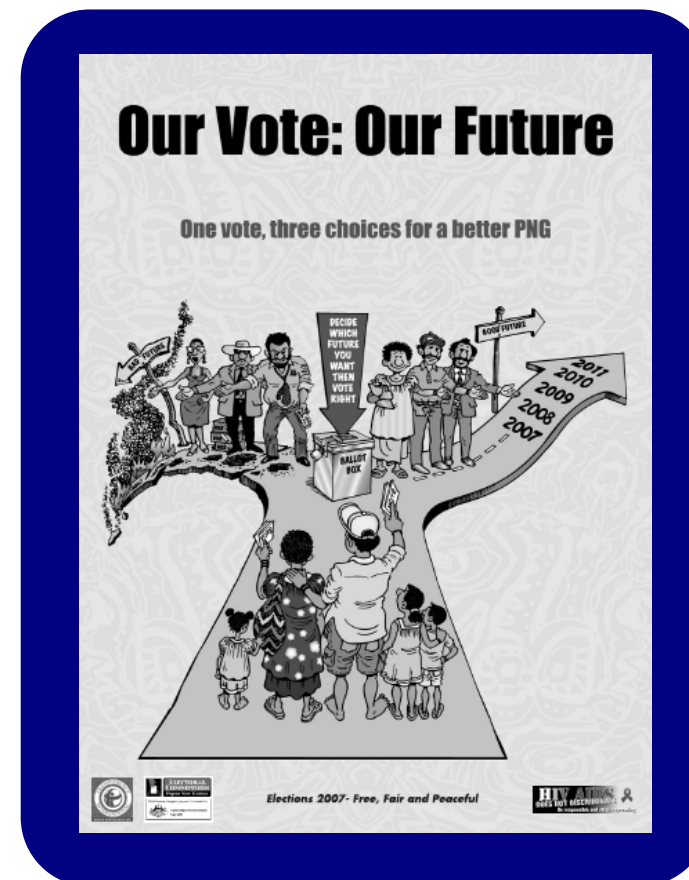
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Our Vote: Our Future

*The signature message for TI PNG's campaign
in anticipation of the National Election
In June 2007.*

Chairman's Report

Dear Members and Contributors of Transparency International (PNG) Inc (TIPNG),

This is the 10th Annual Report of the PNG chapter of TI since our beginning in 1997. TI PNG is primarily funded by corporate and private membership. At the end of the 2006 financial year we had 49 corporate members and 240 individual members. Membership continued to grow in 2006 as part of awareness campaigns, particularly individual membership, which was partly encouraged by regional and provincial awareness campaigns and a slightly more high profile series of campaigns against various proposed actions.

TI PNG has a very conscious attitude toward recruiting membership within the community. It requires a minimal contribution of K5 per member although this does not cover the costs of that membership. The TI movement around the world takes different attitudes to membership - some live under regimes that make it difficult to have mass membership; some choose not to have mass membership; and some, like TI PNG, seek mass membership. The reason that PNG does so is that we are continually being asked where we get our legitimacy from. Members of Parliament ask who we are and how we dare to question their right to rule how they please.

In 1997, TIPNG recognised the need to be able to counter this very real and legitimate question. Initially we sought a coalition of like minded organisations to be involved in the anti corruption work of TIPNG. This has now expanded into the Community Coalition Against Corruption with which TI leads and jointly chairs with Media Council of PNG. It is through this coalition that we interact with some 2 million Papua New Guineans and are able to arouse opposition to proposed excesses and threats to good governance.

During 2006 we had the following major milestones:

- Successful regional awareness campaigns for the Community Coalition Against Corruption;
- TI Pacific regional conference in Kokopo, funded by East New Britain Provincial Government, the British High Commission and AusAID;
- Electoral awareness campaigns in conjunction with the Electoral Commission and the Ombudsman Commission in every province towards the end of 2006 and early 2007. TI PNG emphasised the need for voters to choose carefully and urged NGOs and other participants to carry the message out to the rural areas, they were quite successful and attracted up to 120 participants. These were funded by AusAID's Electoral Support Programme;
- Production and distribution of electoral awareness materials throughout the country, which aim to educate voters about what to look for in a candidate;
- Street theatre performances in most districts of the five highland provinces which also dealt with the need to choose candidates carefully, funded by UNDP;
- A revamped education project through the assistance of Mr Simon Jenkins who is provided by New Zealand AID;
- Support from three volunteers at various times of the year, funded through Australian Business Volunteers, Australian Volunteers International and Australian Youth Ambassadors for Development;
- CCAC awareness campaign resulting in some 25,000 names being collected in protest to the amendments to the NCDC Act, unfortunately not all of these had proper signatures or were not received on time, so we could only claim 15,000 names. Nevertheless this was achieved over just 8 working days during the Christmas period, demonstrating how much this issue affected people;
- A submission to the Parliamentary Committee enquiring into the Ombudsman Commission, with the suggestion that the Commission needed more resources in order to be able to carry out its functions better. TI PNG is concerned that there is far too long between the start of an investigation and a result being achieved. We understand that there are more than 100 leadership cases still pending, many of which have been in the system for a number of years. TI PNG also urged that committee to recommend tougher penalties on those found to be in breach of the leadership code;
- The recruitment of Emily Taule as Executive Director and the departure of Marcus Pello who had made exceptional progress at TI PNG, restoring it to good management.
- Continued improvement of the accounting system, with many thanks to Treasurer Paul Nindipa who has given much of his time to ensure that the accounts are accurate and timely;



Mr Michael Manning
TI (PNG) Chairman

- Emily Taule and I attended the Annual Members Meeting (AMM) and the International Anti-Corruption Convention (IACC) in Guatemala in November, with the assistance of the British High Commission in Port Moresby.
- I continue to serve on the Membership Accreditation Committee of the movement which requires monthly telephone conferences and two trips per year to Berlin;
- The launch of the Siaguru Endowment Fund on 18 December 2006, through which we hope to raise around K2 million to be used as a provider of core funding for TI (PNG). This is a fitting tribute to a very great Papua New Guinean – the late Sir Anthony Siaguru. So far we have collected K271, 000 and the fundraising committee are about to get into full swing in the next few weeks.

We have also had a number of struggles:

- The European Commission has reviewed our audit reports for the Electoral Reform & Awareness Program – Phase 1 (ERP1) and has found that TI PNG neglected to provide audit reports for the in kind contributions made by our Government partners. Thus, a percentage of the funding may have to be returned. This issue has resulted in a review of the project audit and attempts to recover the PNG Government's acquittals in relation to this project. While the process has been slow, we feel confident that our recently submitted final reports will be satisfactorily received by the EC. Many thanks to the European Union delegation in Port Moresby who have given TI PNG tremendous support while dealing with this issue.
- Our sub-chapter in Lae, Morobe has experienced a number of problems in getting started and developing a presence in the Morobe community. We appreciate the hard work of our volunteer committee in Lae, and look forward to a more rewarding 2007.
- The Youth Against Corruption has also experienced a decline this year, however we are committed to give the association more attention and assistance to ensure its long-term sustainability in PNG.

I would like to end by thanking everyone who has been involved with TI (PNG) this year. It has been a busy year and while the rebuilding process has taken a great deal of effort, the whole chapter has helped in one way or another. We need and appreciate your support in this long and frustrating campaign we have begun.

As usual, people often ask whether we have any effect on corruption. This is a near impossible question to answer – How do we measure our effect? We have continued to keep the issue in the public eye and we are attacking it through the promotion of good leadership through the election of good representatives at national and local level as well as education of youth about ethics and the importance of saying “no” to corruption.

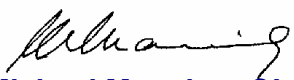
I want to thank the staff of TI PNG who are often asked to be “supermen and women” and always rise to the occasion, often under very difficult circumstances. We hope to move them to bigger and better premises during 2007.

At the last AGM, we were requested to give members an indication of the amount of work done by your Board. This has been included in this report for your information. We have had four full Board meetings, eight Board sub-committee meetings, and two planning days. I wish to thank the office holders and Board members for their strong support over the last year. This is only a fraction of the time that Board members put in to TI PNG, as there are visitors, meetings, representation on committees and email consultations which take at least an hour every day and often several hours. This is impossible to document but amounts to $\leq 30 \times 8$ hours per year.

We rely on membership donations and donor support for our existence and I would like to make special mention of AusAID for their direct support through project funding, as well as through the TI Secretariat in Berlin. New Zealand AID continues to assist us with core funding through TI New Zealand and the UN supports us through the UNDP and UNDEF. Special thanks also to the Australian, New Zealand and British High Commissions in Port Moresby for their small project funding in 2006.

We look forward to working with the United Nations Democracy Fund (UNDEF) through which we have recently been awarded funding for our upcoming civic education project, to commence in mid-2007. This is particularly pleasing as TI PNG was one of two recipients of grants within the Asia-Pacific region.

Finally, we again thank you for your continued support in 2007, as we continue to strive for good governance in PNG, especially during this important election period.



Michael Manning, OL, OBE
Chairman

Executive Director's Report

Dear Members and Supporters of TI (PNG):

This is my first annual report to you as Executive Director of Transparency International (PNG), and I am pleased to report that the past 12 months have seen some exciting changes and achievements within our ever expanding organisation.



Emily George Taule
Executive Director

One of the key elements to the success and viability of an organisation such as TI (PNG) is focused and strategic planning. The work plan we presented to members in 2006 was one of the most important tools we used throughout the year, as it constantly reminded us to stay true to our core purpose and business—to empower citizens to make informed decisions about the way in which we are led.

Internally, TI (PNG) experience a number of changes, including the departure of our Executive Officer, Marcus Pelto, who had done a tremendous job at rebuilding the organisation to sustain itself as a truly Papua New Guinean institution. We also welcomed the support of a series of local and international volunteers who contributed to the constant learning and moulding of TI PNG as an organisation.

With a fresh suite of projects and programs, and subsequent funding from donors, we have approached our financial management with appropriate attention and rigour. As reported last year, our vision to be the best internally managed organization in Papua New Guinea is slowly but surely coming to fruition. We are pleased to present to our members and supporters a sound and accurate audit for 2006.

While 2006 was a year of internal change, we managed to continue our external fight against corruption through a more targeted provincial approach to our awareness, particularly in the lead-up to the national elections in June this year. We look forward to evaluating the success of our awareness, but understand that the changes that we all look forward to will only reveal themselves through long-term, strategic community outreach. TI (PNG) is committed to seeing this fight through, until such a time that PNG is a well governed, robust democracy with accountable and transparent leaders and informed citizens.

Thank you for your ongoing support and the commitment you show to PNG's fight against corruption each time you give of your resources and time to TI (PNG). None of our successes and goals could be made possible with you.

Sincerely

A handwritten signature in blue ink, appearing to read 'Emily George Taule'.

Emily George Taule
Executive Director

Strategic Direction

Vision, Mission and Values

The **vision** of TI (PNG) is an independent country in which government, politics, businesses, civil society and the daily lives of people are free of corruption.

Our **mission** is to reduce corruption and create a better future for our children by:

- Promoting honest and good leadership;
- Supporting active public involvement;
- Doing good projects; and
- Informing and educating the public on anti-corruption culture.

In committing itself to this mission, TI (PNG) is guided by an absolute adherence and commitment to the **values** of:

- Honesty
- Integrity
- Transparency of thought and action
- Freedom of Expression
- A caring and sharing society
- Accountability
- Good governance
- National Unity
- Effective communication

2006 Strategies

TI (PNG)'s impact is measured by the consistency of messages and work delivered to our key stakeholders—the citizens of Papua New Guinea.

TI (PNG) continues to take a strategic approach to curbing corruption in 2006, with a focus on electoral reform and awareness, coalition building and civic education.

In 2006 we worked towards:

- Building and mobilizing a network of coalition partners from the wider community through regional forums;
- Making positive reforms through lobbying for legislative changes and building civil will within society;
- Raising awareness of issues of good governance and good citizenship in elections through drama, educational materials; and
- Providing citizens with opportunities to express their views about corruption in Papua New Guinea.

TI (PNG) Mission:
**To reduce corruption
and create a better
future for our children.**



TI (PNG) took a three-fold focus in 2006:
Electoral Reform & Awareness, Building Coalitions and Civic Education

**In 2006, TI (PNG)
said goodbye to
Executive Officer
Marcus Peltó,
and welcomed
Executive Director,
Emily George Taule**



TI (PNG) staff before saying goodbye to Executive Officer, Marcus Peltó in June 2006.

Internal Strategic Direction

Internally, TI (PNG) underwent a series of transformations under the directorship of a new Executive Director, Mrs Emily George Taule and her mentor, Marcus Peltó who left us in June 2006.

With the assistance of volunteers and AusAID's Community Development Scheme (CDS), capacity building was a major internal focus for TI PNG this year.

TI PNG staff and management achieved the following outcomes in 2006:

- Continual improvement of financial reporting processes. Donna Talvat, Finance Officer, worked hard to develop good accounting practice to present a fair and accurate portrayal of TI (PNG)'s financial position and meet the requirements for easy acquittal of projects on their completion.
- Appointment of new Directors, including Ms Sisa Kini (CDI), Lawrence Stephens (PNG Sustainable Development) and Iva Kola (ex-NCD) who gave adequate time and effort in providing strategic policy direction to Management.
- Obtained more than PGK2 million in project funding from various donors, including UNDP, UNDEF, AusAID's Electoral Support Program, Australian High Commission and British High Commission. These funds have contributed to our electoral reform and awareness programs and projects, as well as civic education and coalition building activities.
- Appointment of Emily George Taule as Executive Director. Emily brings with her a wealth of management experience in the private, public and not-for-profit sectors.
- Appointment of Kristen Leschke as Communications Advisor. Kristen completed her term with TI PNG as an Australian Youth Ambassador for Development in October and rejoined us to manage a major component of our electoral reform and awareness program.
- TI PNG worked closely with international electoral education expert, Simon Jenkins, from New Zealand in the development and evaluation of voter and civic education programs. Mr Jenkins was funded by TI New Zealand and UNDP.
- Engaged with Australian Business Volunteer, Ms Linda Echentille, a strategic marketing strategist who assisted with the launch of the Siaguru Endowment Fund and revitalised the organisation's approach to fundraising and marketing for 2007 and beyond.
- Launched the Siaguru Endowment Fund with the aim to raise at least PGK2 million before December 2007. Annual disbursements to TI (PNG) will contribute to a level of financial security and sustainability for the organisation.

As aimed for every year, TI (PNG) reached a greater level of administrative sustainability by improving and strengthening internal systems and processes. Certainly, members and stakeholders can be confident that TI (PNG) is here for the long-term.

**Certainly, members and stakeholders can be confident that
TI (PNG) is here for the long-term.**

National and Regional Work

National

The three-fold strategic approach to TI (PNG)'s work in 2006 allowed for more targeted activities throughout the nation.

Electoral Reform & Awareness

- Voter Education, Democracy and Governance Awareness Project (VEDGAP), funded by UNDP and managed by Mr Dorke de Gedare. This pilot project saw a series of drama troupes performing the stage play 'The Election' in public arenas throughout the wards and districts of the five Highlands Provinces. Spectators are called on to participate in mock-election and discuss problems of corruption in elections in their own districts. Due for completion in August 2007.
- Civic Education & Communications Campaign, funded by AusAID's Electoral Support Program and Media for Development Initiative and managed by Ms Kristen Leschke. This project comprises of a series of communications activities aimed at saturating the PNG market with messages of good governance and good citizenship in the lead up to the National Election in mid-2007. Provincial Electoral Awareness Seminars were launched in the Highlands in November, and continued throughout every provincial centre in PNG, finishing in Vanimo in February

2007. These seminars were held in partnership with the Electoral Commission and Ombudsman Commission.

Building Coalitions

- Four regional Community Coalition Against Corruption forums were held in Kokopo, Goroka, Lae and Port Moresby, with the key focus on curbing election related corruption.
- A unified campaign against legislative proposals to weaken the powers of the Ombudsman Commission was conducted, utilizing the media and more formal channels for lobbying. While the legislative changes were passed, TI (PNG) continues to support the OC in their mandate to ensure sound leadership practices throughout the government machinery.

Civic Education

- TI (PNG) contributed to a training manual put together by AusAID's Electoral Support Program which is used by NGO groups for the purpose of 'training the trainer' about issues of good citizenship. These materials were used nation-wide.
- The United Nations Democracy Fund awarded funding to TI (PNG) for a democratic and civic education project which will commence in 2007. TI (PNG) was the only civil society based organisation in the region successful in obtaining funds.

In 2005, TI (PNG) took messages of good leadership and responsible citizens out to the provinces.



Emily Taule conducts a focus group with female audience members after a performance of 'The Election' in the Southern Highlands. Men and women are separated to ensure quality discussion about leadership and voter responsibilities.

Regional

Transparency International Morobe continues to experience teething issues which will continue to be addressed throughout 2007. As is experienced by many new NGO's and regional branches, TI Morobe volunteers have had a series of struggles and successes. Reaching out to a very grass-roots population in Morobe Province, TI Morobe has managed to build a strong coalition of members and supporters who are passionate about the fight against corruption and hungry for knowledge. TI Morobe is grateful to TI Secretariat in Berlin for their financial support in getting the sub-chapter up and running and looks forward to a more stable 2007.

Highlights of 2006

TI (PNG) experienced a series of successes throughout 2006 which has helped to establish and maintain important relationships with coalitions and donors.

Over the past 12 months we have achieved steady results in the fight against corruption in PNG. These achievements include:

- A 52% increase in individual financial members over 2005
- A 30% increase in contributions from corporate members over 2005
- A 199% increase in contributions from individual members over 2005
- Gained funding to support placement of 3 volunteers in TI PNG
- Successful in obtaining funding for programs as follows:
 - VEDGAP Elections Program – UNDP
 - Election Observations – British High Commission
 - ESP2 Elections Program - AusAID
 - ESP2 publicity material - British High Commission
 - Community Development Scheme - AusAID
 - Media Initiative Development – AusAID
 - Attendance by TI PNG staff at TI AGM in Guatemala – British High Commission
 - YACA Tingim Yut Competition – World Bank
- Successfully obtained support from 3 volunteers
- Tendered for and held TI Pacific Chapter Conference in Kokopo, East New Britain

In addition to these achievements we also:

- Sub-contracted theatre groups to conduct over 80 drama performances in Southern and Easter Highlands LLGs on LPV, good leadership, corruption and gender balance in leadership. Estimated 10-15,000 people reached.
- Held CCAC forums in four regions of PNG, which were attended by approximately 100 community representatives at each (total 400). Messages potentially relayed to

around 10,000 people across the nation.

- Conducted 4 interactive lunchtime seminars to Members of Parliament concerning amendments to the electoral act. In total 90 out of the 106 MPs attended (85%)
- Provincial Electoral Awareness Seminars held in 10 provinces. In total over 500 community leaders attended. Estimated community reach 10,000 people.
- Undertook major campaign to strengthen the Ombudsman's Commission
- Launched the Siaguru Endowment Fund on 18 December 2006.
- Recruited Executive Director: Emily Taule to take over management and direction of office.
- Other key staff: Kristen Leschke, Communications Advisor and Paul Mokiri, VEDGAP Assistant recruited.



Raunraun Theatre and CDI have been working with TI PNG to spread messages of good governance and responsible citizenship through live theatre.

Teams will continue to perform the 'Election' in various marketplaces and public arenas throughout the Highlands Region until polling commences.

TI (PNG) in the

TI boss: Tribunals not doing enough

CHAIRMAN of Transparency International (PNG) Mike Manning has said the leadership tribunal is not doing much to help erase corruption in the country.

Mr Manning told Radio New Zealand that the sanctions for those found guilty of corruption were not strong enough.

The comments came as Lands and Physical Planning Minister Dr Puka Temu and opposition deputy leader Andrew Baing were referred by the public prosecutor to the chief justice to set up a tribunal to prosecute allegations of misconduct in office against them.

They are part of a number of high profile MPs who have been investigated by the tribunal in recent months, or are awaiting referral by the public prosecutor.

Mr Manning, recently re-elected to head TIPNG for another year, said the referrals were not having a huge impact in the fight against corruption in PNG as the maximum penalty is a three-year ban from public office.

Mr Manning said leaders should be banned for life from public office if they are found guilty of corruption.

Those that are being prosecuted by a leadership tribunal include Wosera-Gawj MP Gallus Yumbui, Mendi MP Michael Nali, Enga MP Peter Ipatas and Manus MP Charlie Benjamin.

Cabinet ministers who have been referred to the public prosecutor for prosecution include Deputy Prime Minister Sir Moi Avei, Planning Minister Arthur Somare and Inter-Government Relations Minister Melchior Pep.

Mr Pep is being referred to the leadership tribunal for alleged misconduct in office for the second time.

18 April 2006, *The National*

TI PNG hits out at handouts before election

TRANSPARENCY International PNG (TI PNG) has condemned handouts of cash and kind on the eve of voting in the National Capital District by-election.

TI PNG is concerned that some candidates in the by-election are making large cash contributions to community groups, sporting groups and even individuals.

TI PNG chairman Mike Manning said people must ask how the candidates handing out money intend to recover their investment.

"People had to understand that the candidates handing out money were likely to expect to get their money back, and they could probably only get the money back by taking what belongs to the people," Mr Manning said.

He said he hoped that voters would not be fooled by vote-buyers and would consider the candidate more likely to deliver services to the NCD population.

Mr Manning said that under the Organic Law on the Integrity of Political Parties and Candidates, successful candidates and political parties are required to file returns with the Registrar of Political Parties on all contributions they receive towards their campaign and details of campaign expenditure, both which are to be filed three months after the election ends.

He said the public is entitled to access this information and encouraged the people to do so and hold the winning candidate accountable.

Mr Manning also raised concern about reports that certain candidates may not be at the age required by law, 25, to be candidates and called on the PNG Electoral Commission to ensure that people were fully and properly qualified before their nominations were accepted.

He questioned the motives of candidates who nominated with the full knowledge that they did not meet the criteria.

"Such people are cynically and deliberately breaking the law. What sort of leader would they be if they were ever elected?" Mr Manning asked.

Partnership sets LPV message

A THREE-way partnership has been announced to raise awareness on the Limited Preferential Voting system (LPV) and the Leadership Code in the country.

The partnership announced yesterday includes the Ombudsman Commission, the PNG Electoral Commission and Transparency International (PNG).

Their commitment is to work together towards the 2007 National Elections. The need for heightened awareness among the people, especially those in rural areas, about the Limited Preferential Voting system and the Leadership Code ahead of the 2007 elections, has seen the three

stakeholders committed to working together to address these issues, says a joint statement issued yesterday.

TI PNG will work with both to communicate these messages through its coalition, such as the Community Coalition Against Corruption (CCAC), to the people.

TI PNG chairman Mike Manning was pleased with the partnerships.

"The work that happens through these partnerships will help to ensure elections where the people understand the LPV system and how to vote using it, and know what values good leaders should have and vote for them," Mr Manning said.

7 February 2006, *The Post-Courier*

6 July 2006, *The National*

TI (PNG) in the News

TIPNG warns of chaotic 2007 elections

TRANSPARENCY International (PNG) yesterday warned that the chaotic polling in the NCD regional seat by-election did not augur well for next year's general elections.

TIPNG chairman Mike Manning said they were concerned the commission had yet to fix the common roll despite its recommendations after the 2002 general elections that the roll be fixed.

"The fact that people all over the NCD were not able to vote, were not on the rolls, is a very serious blemish and one which

should have been fixed — and which the Electoral Commission has had five years to fix," Mr Manning said. "We wrote a report after the 2002 elections, we wrote another report after the by-elections in which all of these things have been pointed out. The Electoral Commission has been telling us they got everything under control, oh well, they haven't and we have evidence of it. Now how on earth are we going to be able to run an election in the whole of the country when we can't run a successful election

in the NCD — outside their office door," he told reporters. While he pointed out that Port Moresby residents should be partly blamed for not registering in the update program before the by-election, he said most of the problems experienced during the July 8-9 polling were similar to those in 2002. "So you just wonder how many lessons has the Electoral Commission learnt and if they've learnt them, why haven't they been able to implement and if they can't implement them in the NCD, how are they going to do it all over the rest of the country?"

21 July 2006, *The Post-Courier*

GOOD governance, corruption, transparency and accountability are words that have been so overused they have lost their true meaning. But they cannot be disregarded totally. Because for example "good governance" and "advocacy" still have an intrinsic value that, if used in the "right way" can bring the desired effect. MIKE MANNING dissects the issue further.

Governance to what degree?

AFTER nearly 10 years as a member of Transparency International (PNG) Inc, having been the director of the Institute of National Affairs and a commentator on the PNG economy as well as involved with other NGOs in PNG, I am acutely aware of the need for both advocacy and good governance in Papua New Guinea.

What concerns me is that the words "good governance", "corruption", "transparency" and "accountability" are so overused that they have almost lost their currency.

They are used alike by politicians, public servants, advocates and members of the public some of whom could hardly claim to be in favour of any of those concepts.

Definitions

It is probably as well to try and define both "governance" and "advocacy" because although many people use the terms few seem to understand them.

Governance is defined by the consensus attached to Wood as being "supremacy, power or authority" yet we expect much more than that when we talk about good or bad governance, we are talking about the systems of government, how they interact and whether they work for or against the people.

Good governance has come to be synonymous with honesty, integrity and systems that work.

Bad governance is generally meant to portray dishonesty, failure of the civil service, failure to deliver services and eventually a "failing state".

There are many degrees of governance from a failed state as shown by the Solomon Islands before the RAMSI intervention through to states like Singapore where there is no apparent corruption and where a tiny island



state of some three million people has the fourth highest per capita income in the world but has restricted democratic rights.

This simply shows there is no one model that works, many people speculate that PNG would be better off under a "benign despot" like the founding Prime Minister of Singapore Lee Kuan Yew. But this could also be a ruler like Robert Mugabe of Zimbabwe who has taken a rich country and driven it broke.

Advocacy is defined by the same source as "support, backing, promotion and sponsorship" and generally applies to the practice of influencing people, courts and governments to shape their thinking and/or actions.

It can mean NGOs and others who seek to influence government to improve its performance or embrace their thinking. It is worth remembering there are plenty of advocates who do not represent the greater good and who seek special advantage for a small group of people often corruptly.

Others seek to impose minority views on the majority because they will gain from the introduction of a specific measure and "special deals" in the trade and industry sector are good examples of these.

The Present Situation

I hardly need to remind you of the recent history of PNG. We have had unprecedented riches since the early 1990s, during that time we have gone from one of the poorest nations on earth to a middle income country and back again the ranks of underdevelop-



ment as measured by income per head.

Our human development indicators, especially life expectancy, have risen between 1975 and 1995 but are in danger of falling again, and life expectancy in PNG is worse than our poorer Pacific Island neighbours.

During the early 1990s no person in PNG was more than four hours walk away from medical treatment now many of them are four days away.

In that period schools functioned and generally had materials and teachers available, villagers were able to grow cash crops and get them relatively easily to market, they could then buy trade goods and stock village trade stores.

In a large part of the country that is no longer possible, the deterioration of transport and communications infrastructure has seen to this.

In the name of governance the provincial government system which was creaking along but delivering some services to most districts was "reformed" (mainly because National Members of Parliament felt that Provincial Governments usurped their

own reserves are at record levels, debt has been brought under control and the government budget has been in surplus for the last two years. Most importantly the economy has begun to grow but barely faster than population.

SOURCE: Bart Philemon, Economic and Development Policies; Department of Treasury 2005, World Bank; East Asia Update; November 2005

There has been an element of luck involved in this, commodity prices have been at record highs, boosting government revenues but it has also required strong leadership to keep the budget under control.

This is something that has not happened in the past 25 years and the country has had two financial crises in the middle of what should have been an economic boom.

The other thing to note is two of these crises have been brought about by governments opening the cheque book in the year before an election which is something we all have to hope this government will not follow. The Government debt went from K2 billion in 1994 to more than K3 billion in December 2002, which was about 75 per cent of GDP and then falling to just over K7 billion at the end of 2005 which is about 60 per cent of GDP.

The impact of this has been that around 25 per cent of the budget is spent on interest and debt servicing and this is money that is not available for development expenditure such as education, health and infrastructure and law and order.

The second part of this article will highlight public debt, development, and governance in PNG.

— MIKE MANNING is the chairman of TIPNG

6 July 2006, *The Post-Courier*

Global Corruption Report 2006

One of the major concerns ahead of the 2007 national elections in Papua New Guinea is the transition from a first-past-the-post system to a system of Limited Preferential Voting (LPV).

This concern was raised in the PNG Country Report in the Global Corruption Report (GCR) 2006, which reviewed the problem of corruption and health in PNG in 2005.

The PNG Country Report said detailed monitoring of three by-elections held in mid-2004 by civil society groups and the PNG Electoral Commission (PNGEC) had shed light on weaknesses which need to be addressed before the 2007 national elections.

The audit was launched in response to concerns about the capacity of the electoral authorities to manage the electoral process.

The audit report followed on from findings of a team of observ-

ers from Transparency International PNG, the PNGEC and the University of Victoria, New Zealand, who noted the introduction of the LPV system by an amendment made to the Organic Law on National and Local-Level Governments in 2002, was seen to have successfully reduced the ethnic polarisation of voters and consequent violence which had become a hallmark of elections in PNG. However, administrative complexity and low voter awareness remained a concern.

Some of the concerns that were raised in the audit report and the PNG Country Report, will now be addressed through the partnership of the PNGEC, TI (PNG), and the Ombudsman Commission of PNG (OCPNG), and their work on LPV awareness and the Leadership Code in 2006.

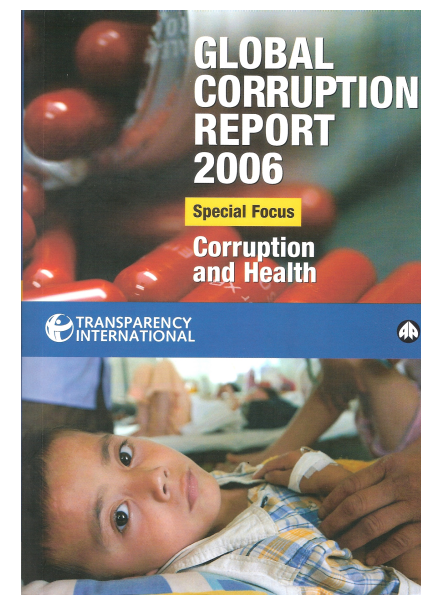
This is the first time the GCR has included a Country Report from PNG. The report was compiled by TI (PNG) and verified by independent commentators.

Corruption Perceptions Index

The Corruption Perceptions Index (CPI), now in its twelfth year, aims to provide data on extensive perceptions of corruption within countries. These perceptions enhance our understanding of real levels of corruption from one country to another. The CPI is a composite index, making use of surveys of business people and assessments by country analysts.

In 2006, Papua New Guinea ranked 130 out of 163 countries surveyed, based on 4 different surveys conducted. The overall score for PNG was 2.4 out of 10, an increase of only 0.1, relating to the perceptions of the degrees of corruption as seen by business people, academics and risk analysts (10 = highly clean; 0 = highly corrupt).

PNG made no major improvements in the control of corruption in 2006, maintaining its ranking of 130 in the CPI.



TI (PNG) staff



Emily George Taule
Executive Director

Mrs Emily Taule, BEM joined TI (PNG) in early 2006, having worked for more than 20 years in the Government, private and NGO sectors in Papua New Guinea. Emily has worked at a senior level for more than 10 years and is a prominent and well-reputed female leader in the PNG business sector. Emily's human resources and organisational management experience are a great asset at this integral time for TI (PNG).



Marcus Pelto
Executive Officer

Mr Marcus Pelto came to PNG in early 2004 with an AusAID-funded project working with various national, provincial and district governments to improve vocational management skills. He started with TI (PNG) in early 2005 as Executive Officer, and finished his tenure in mid 2006, after passing the role of TI Executive Director to Mrs Emily George Taule. A great deal of gratitude is due to Marcus for his enormous contribution to TI (PNG) and his success in building the capacity of the organisation to ensure its long-term sustainability.



Donna Talvat
Finance Officer

Ms Donna Talvat is from East New Britain Province and holds a Diploma of Accounting from the University of Papua New Guinea in Port Moresby. Donna manages the day to day administration of TI (PNG), including the management of finance, project acquittals, budgets and payroll systems. Donna also manages all TI (PNG) membership related activities, including annual renewals and ongoing relationship management, including donor management.



Dorke de Gedare
Elections Program Manager

Mr Dorke de Gedare is from Daru in the Western Province of Papua New Guinea. He is currently enrolled as a PhD student at the University of Papua New Guinea (UPNG). Dorke's diverse employment history includes experience AusAID, OkTedi Mining Ltd and UPNG. In 2006, Dorke managed the Voter Education, Democracy and Awareness Project (VEDGAP), funded by UNDP. Dorke left TI (PNG) in February 2007 and now holds the position of Senior Lecturer of Political Science at Divine Word University, Madang.



Kristen Leschke
Communications Advisor

Ms Kristen Leschke joined TI (PNG) as an Australian Youth Ambassador for Development in October 2005. Through her work with TI (PNG), Kristen secured funding through AusAID's Electoral Support Program to conduct a series of communications and civic education activities in the lead up to the 2007 National Elections. Since October 2006, Kristen has managed this project and other TI activities as an employee of TI (PNG) and will complete her contract in June 2007.



Angus Ali
**Information & Logistics Officer/
Youth Coordinator**

Mr Angus Ali is from Papua New Guinea's Central Province. Angus manages the information systems required for the continuous improvement of the day to day administration of TI (PNG). In 2006, Angus was appointed as Youth Coordinator, and is responsible in coordinating the ongoing activities of the Youth Against Corruption Association.



William Natera
Communications Officer

Mr William Natera is a Journalism graduate of Divine Word University, Madang, his home province. In 2005, after more than 3 years with Word Publishing, William joined the team at TI (PNG) to take on the role of managing all external communication activities, including the strengthening of TI (PNG)'s coalitions through ongoing community relations activities and programs. William completed his tenure with TI PNG in December 2006.



Part-time/Casual staff and Volunteers

As part of our project work, TI (PNG) has been fortunate to contract the services of a part-time project assistant, Paul Mokiri. Paul has a sales and finance background and has made a tremendous contribution since joining the team in late 2006.

TI (PNG) continued to draw on the resources of local and international volunteers in 2006 through organizations such as the Youth Against Corruption Association, the Australian Youth Ambassador for Development Program, Australian Volunteers International and Australian Business Volunteers. These volunteers take on a capacity building approach to their work to ensure TI (PNG) continues to grow in its potential to be a sustainable PNG organization. Volunteers are taken on for varying periods ranging from 5 weeks to 12 months for International volunteers, or work on a more casual basis if locally based.

Board of Directors

Michael J. Manning, OL, OBE - Chairman

Michael Manning has until recently been the Director of the Papua New Guinea Institute of National Affairs, a privately funded research institute based in Port Moresby. Prior to that he was the Executive Director of the PNG Growers Association and had his own agricultural consultancy business, which still operates. He has a Bachelor of Economics degree from the Australian National University. He has recently left the INA to pursue a career as a private consultant based in Kokopo, East New Britain. Michael has been a director of a number of private and government Boards in PNG including Andersons Foodland Ltd, Agmark Pacific Ltd, East New Britain Development Corporation, PNG Development Bank, Investment Promotion Authority, National Roads Authority, the National Superannuation Fund, the Mineral Resources Authority, and the Government's Right Sizing Working Group. He has managed an agricultural development and trading company and was a senior public servant in the PNG government. Mike is also on the international accreditation board for Transparency International (Secretariat).

Paul Nindipa – Treasurer

Paul Nindipa is a Bachelor of Commerce graduate from the University of Otago, New Zealand. He is an Associate Member of the PNG Institute of Accountants (PNGIA). Paul is the vice president and treasurer of the Badili Club of PNG, and a member of the PNG Australia Friendship Association. Paul currently holds the position of Director for Guinn PKF.

Richard Kassman

Richard is a dynamic executive manager with experience built over 28 years predominantly within the insurance & risk management industry. He is qualified with a Senior Associateship, Australian New Zealand Institute of Insurance & Finance (ANZIIF). Mr Kassman has served as a Director on a number of industry and professional boards & institutes and also on commercial government entities, such as Director of Air Niugini, the Independent Public Business Corporation, industry bodies: PNG Insurance Council, PNG Institute of Directors, and the International Education Agency.

Peter Aitsi

A media manager with over a decade of experience managing and operating two national radio broadcasting services and an event management company operating under the holding company PNGFM Ltd. His professional associations include a long serving director and now deputy chairman of the City Mission PNG, and the founding president of the Badili Club of PNG 1997. Peter and fellow TI (PNG) Board member, Ms Sisa Kini, have recently established Leadership PNG, an NGO which focuses on training and providing professional development opportunities to new and upcoming PNG leaders.

Kible Bonga

Kible Bonga is Manager, Business Development with Mineral Resources Development Company. He holds an Economics Degree from UPNG & Diploma in Economic Policy Analysis from IASER. He is the immediate-past President of the Badili Club of PNG (Professional Club), member of the World Futures Studies Federation, permanent member of the Pakistan Futures Studies Federation, and member of the American Planners Association.

Leon Buskens

Leon Buskens the Managing Director of Public Officers Superannuation Fund (POSF). He is a graduate of the University of Technology, PNG, where he studied a Bachelors of Commerce. He also completed a Masters Degree in Finance at the Royal Melbourne Institute of Technology. Mr Buskens was the first person appointed on merit bases process as POSF managing director, under the superannuation reform model. He sits on a number of investee company boards such as, Brian Bell Ltd, Arnotts Biscuits, SP Brewery, Marsh Insurance, and Credit Corporation. He is an independent director of the Telekom (PNG) Board, and donates his fees to charity (POM City Mission).

Fr. John Glynn

Father John Glynn is a Catholic priest who was born in Ireland and migrated to Australia in 1961. In 1963 he came to PNG as a teacher and returned to Australia for studies in 1975. Father John was ordained a priest in 1980 and gained PNG citizenship in 1989 and has worked as a priest and teacher, primarily in New Ireland, Manus, and in Port Moresby since 2001. Fr John is patron of the Youth Against Corruption Association.

Anne Kerepia

Anna Kerepia's affiliations have been with the NVS Board, Community Development Scheme Advisory Committee and the Board, YWCA Port Moresby.

Sisa Kini

Sisa Kini is the Executive Director of CDI Foundation which is an initiative of Oil Search in PNG. The Foundation runs four main programs including Public Health, Training and Education, Agriculture and Capacity Building. She holds a Bachelors Degree in Communication for Development from the PNG University of Technology and has undertaken a series of international professional development activities in the United States, Africa and the Pacific. Sisa has an enormous input to TI PNG's strategic planning, monitoring and evaluation frameworks, and organisational development.

Iva Kola

Iva Kola works within PNG's Law and Justice Sector and is the former Deputy City Manager of the National Capital District Commission – the governing body for Port Moresby. She is a highly respected female professional with a strong commitment to the values of honesty, transparency and accountability in all areas of commercial and public administration.

Michael McWalter

Michael McWalter is an oil and gas sector specialist who first came to Papua New Guinea as a volunteer with the British Voluntary Services Overseas programme in 1976. He is currently a staff consultant to the Asian Development Bank, Port Moresby Resident Mission, Energy Advisor to the Cambodian National Petroleum Authority and Technical Advisor to the National Petroleum Agency of D.R. Sao Tome and Principe.

Dr John Nonggorr

Dr John Nonggorr is a graduate of the University of Sydney, Australia, Post Graduate Legal Training Institute, PNG, University of London (UK), and University of PNG. He has worked in PNG, Australia, Indonesia, Vanuatu, Solomon Islands and Fiji. Dr Nonggorr specialises in university level teaching and research in constitutional law, indigenous laws, mining and natural resources law in PNG, PH.D. research on mining law and contracts in PNG. He has published books and articles on some of these topics. Among other positions, Dr Nonggorr has tutored at the University of Sydney, UPNG, been the Dean of the Law School, UPNG, and a Legal Officer with the Office of the Solicitor General, Department of Justice (PNG).

Lawrence Stephens

Lawrence Stephens works with the PNG Sustainable Development Program Ltd in PNG. A previous coordinator of the Catholic Bishops Conference in Port Moresby, Lawrence is able to link PNG with its church-based coalition members. He is also active in providing valuable policy advice to TI PNG on current issues.

Ian Tarutia, MBE

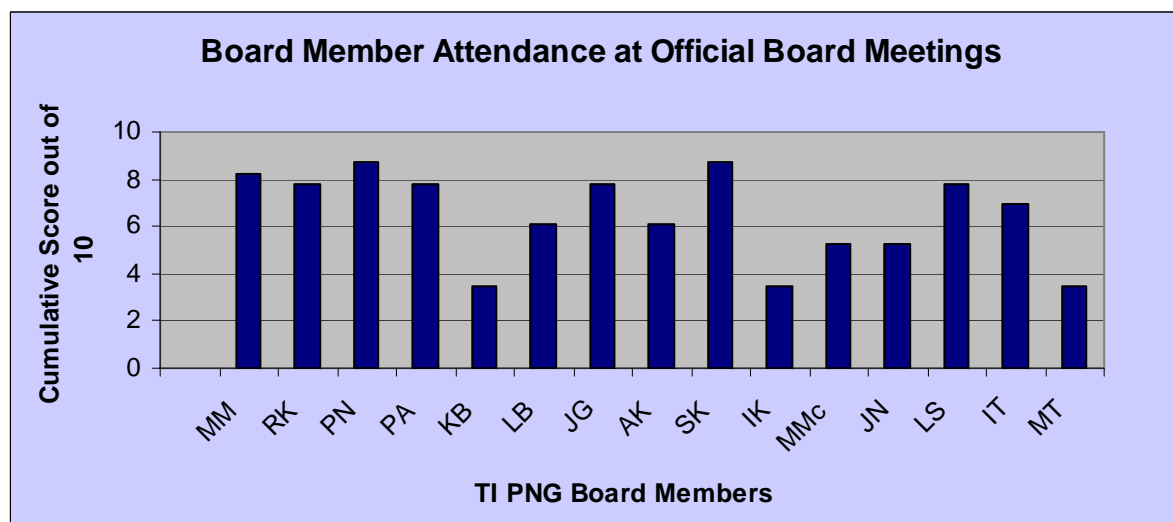
Ian Tarutia is the Chief Operating Officer of NASFUND (Superannuation Fund for private sector workers) where he has worked for over 18 years. He also serves as Chairman of the NASFUND Contributors Savings & Loan Society and is a Director on the Board of Ramu Sugar Ltd, Amalpack Ltd, TI (PNG) and PNG Institute of Directors. He has professional affiliations with the Australian Institute of Company Directors as a Fellow and the Australian Institute of Securities, Finance and Banking. He is also President of the Badili Club of Papua New Guinea, a networking association of professionals from across the business and government circles.

Mel Togolo, CBE

Mel Togolo is a foundation board member of TI (PNG). He is a graduate of the University of Papua New Guinea, University of Leeds (UK) and University of Hawaii (USA). He works, as General Manager, Corporate Affairs, for Placer Dome, one of the largest gold mining companies in the world. Mr Togolo is on the board of Westpac Bank and NASFUND, the Council of the Institute of National Affairs, private sector research organisation and Jesus Centre Halfway House, a rehabilitation centre for street and homeless children. He is also a past President of the Business Council of Papua New Guinea.



Board Performance



A total of 15 Full Board and Sub-Committee meetings were held over the 2006 period, including 4 Special Board Meetings.

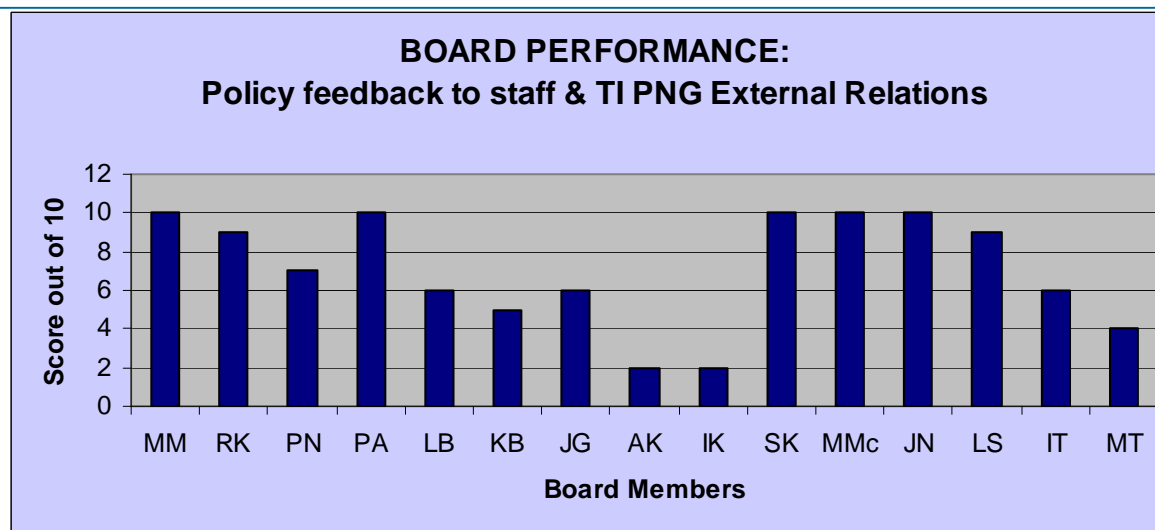
On average, Board Members attended 7 out of the 15 meetings.

N.B. As Board members other than the Chairman and Secretary are required to sit on only one Sub-Committee, attendance at Sub-Committee meetings was averaged.

Mike Manning (MM), Richard Kassman (RK), Paul Nindipa (PN), Peter Aitsi (PA), Kible Bonga (KB), Leon Buskens (LB), Fr John Glynn (JG), Anne Kerepia (AK), Sisa Kini (SK), Iva Kola (IK), Mick McWalter (MMc), John Nonggorr (JN), Lawrence Stephens (LS), Ian Tarutia (IT), Mel Togolo (MT).

TI PNG Board Members voluntarily give of their time and expertise to ensure the reputation and image of TI PNG is maintained both internally and externally.

Board Members are appraised on their contribution of time, feedback and liaison with management and involvement in non-board activities as representatives of TI PNG.



Membership

Individual Member Donations

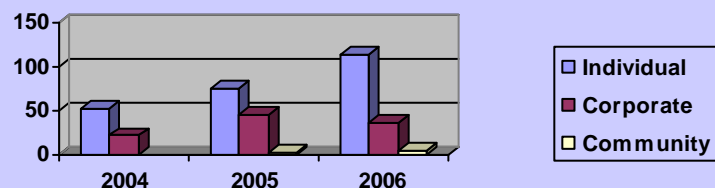
A total of **PGK5,518** was donated by the 102 individual members who contributed in 2006. The average amount donated by individual members was PGK254, however more than 60% of individual members contributed the minimum fee of PGK5.

Corporate & Community Service Member Donations

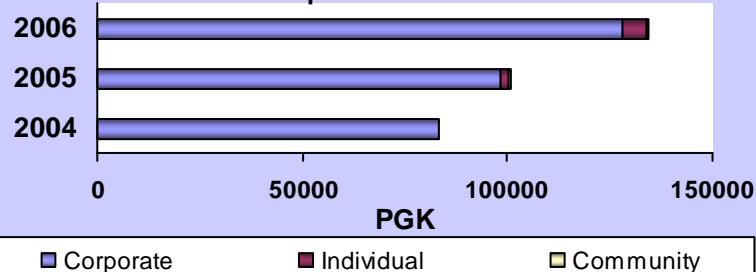
A total of **PGK116,955** was donated by the 36 Corporate Members and 3 Community Service Members who contributed in 2006.

The average amount donated by these members was **PGK2998**, however only 50% of corporate members contributed more than PGK1000.

TI-PNG Financial Members 2004 -2006



Membership Contributions 04-06



Up to PGK1,000

- Allens Arthur Robinson
- ANZ Banking Group Ltd
- Coca-Cola CCA Amatil
- Credit Corporation (PNG) Ltd
- Deloitte Touche Tohmatsu
- Eda Ranu
- Internal Revenue Commission
- Kina Finance Ltd
- KPMG Chartered Accountants
- NASFUND Ltd
- Pacific MMI Insurance
- PricewaterhouseCoopers
- QBE Insurance (PNG) Inc.
- Ramu Sugar Ltd
- Ray White Real Estate
- Shell (PNG) Limited
- South Pacific Brewery

Between PGK1,000 and PGK 5,000

- American Home Assurance Co.
- Bank of South Pacific
- British American Tobacco
- Coffee Industry Corporation
- CTP (PNG)
- Esso Highlands Ltd
- Johnston's Pharmacies Ltd
- Lamana Hotel
- National Capital District Commission
- POSF Ltd
- Rio Tinto
- Trukai Industries Ltd
- Westpac Bank PNG Ltd

Between PGK5,000 and PGK10,000

- Barrick Ltd
- Lihir Management Co. Ltd
- New Zealand High Commission
- Oil Search Ltd
- Ok Tedi Mining Ltd

More than PGK10,000

- Bank of Papua New Guinea

Financial Data

Project Income	PGK
AusAID Income	
CDS - Towards 2007 project	271,773
ESP2 - Civic Education & Communications project	533,192
MDI - Dissemination of Information	4,750
UNDP Income	
VEDGAP	145,758
British High Commission Income	
Support—TI PNG 06/07	3,000
Total Project Income	<u>958,474</u>

Core Income	PGK
Subscriptions & Donations	139,239
TI Berlin funding	-
NZAID Funding	127,757
Interest Income	993
Project Management fee	9,312
Reimbursements	30,580
Siaguru Fund proceeds	-
IPBC -JN Board sitting fee	12,540
Board Speaking fees	1,983
GCR Contribution (TIS)	884
Miscellaneous	6,471
Logistics service fee	-
Write-off unspent project funds	-
Total Core Income	<u>329,759</u>

Balance Sheet	PGK
Total Assets	583,394
Total Liabilities	357,869
Net Assets	<u>225,525</u>

In our opinion, the financial report of Transparency International Papua New Guinea Inc:

- gives a true and fair view, as required by the Companies Act 1997 in Papua New Guinea, of the financial position of Transparency International Papua New Guinea Inc as at 31 December 2006 and of its performance for the year ended on that date in accordance with the accounting policies described in Note 1 to the financial statements, and
- is presented in accordance with the Companies Act 1997, International Financial Reporting Standards and other mandatory financial reporting requirements in Papua New Guinea.

- PricewaterhouseCoopers -

March 2007

Project Expenditure	PGK
AusAID	
CDS—Towards 2007 project	234,105
ESP2 - Civic Education & Communications project	533,192
MDI - Dissemination of Information	4,750
UNDP	
VEDGAP	145,758
British High Commission	
Support—TI PNG 06/07	3,000
Total Project Expenditure	<u>920,850</u>

Core Expenses	PGK
<i>See pages 17 and 18 of Auditor's Report</i>	
Core Expenses	<u>328,586</u>
Surplus/(Deficit)	<u>1,173</u>

2007 Workplan



Transparency International PNG

WORKPLAN 2007

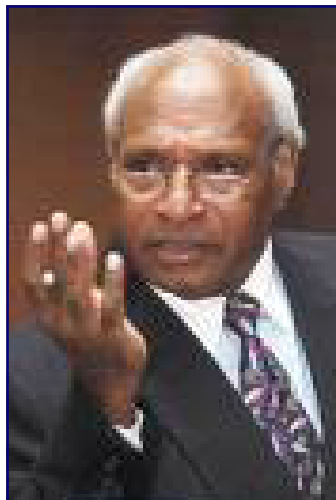
WHAT WE'RE DOING TO STRENGTHEN THE NATIONAL INTEGRITY SYSTEM

STRATEGIC PRIORITIES	Electoral Awareness	Good governance & anti-corruption education	Building Coalitions	EMERGING PROGRAMS	
				Government Relations	Policy Research
Timing	Ongoing - June 2007	June 2007—June 2009	Ongoing	As & when opportunities arise	
STRATEGIC PROJECTS 2007	<ul style="list-style-type: none"> • Voter Education and Governance Awareness Project (UNDP) • Provincial Electoral Awareness Seminars (ESP2) • Communication, materials development & distribution (ESP2) • Monitoring of OLIPPAC/ Political Parties and Candidates (talk to Registrar of PP/NRI) • Election Observation • VEDGAP Extension (expand beyond the Highlands post-2007 elections) 	<ul style="list-style-type: none"> • Civic Education Project targeting schools, teacher training and resources material production (all previous activities subsumed under this project) (UNDEF) • Training Support & Print materials (UNDEF) • School Board of Management Training Materials (UNDEF Proposal) • Democracy Camp (YACA) • Talkback shows, school visits, etc. (World Bank, ESP2) 	<ul style="list-style-type: none"> • Strengthening the YACA movement • Strengthening the TI sub-chapter in Lae • Supporting the strengthening of the CCAC, including a plan of action and 4 regional forums • Information dissemination via newsletters, media statements and releases, monthly newspaper columns, website maintenance, NPF scoreboard, etc. • Building grassroots support through a more strategic communications • Resource sharing in region (TI Solomons, TI-NZ, Speaker series) • Reprinting of Business Principles for Countering Bribery 	<ul style="list-style-type: none"> • Public procurement – NCD / Central Supply and Tenders Board - Integrity Pacts • Lobbying for an Independent Commission Against Corruption • Budget transparency – NCD schools and hospitals (opportunity to collaborate with CIMC) • Tracking resource equity • Lobbying for Freedom of Information legislation • Lobbying for Whistleblower legislation • "Focus on good governance" – status reports on fisheries, logging, and other resource sectors • Women in Government 	<ul style="list-style-type: none"> • Domestic Corruption Perceptions Index (Province by Province) • NCD Bribery Index 2006 • Corruption Barometer (modeled on the Global Corruption Barometer) • National Integrity System Study • District Support Grants Research (CD/ANU) • Survey of political attitudes of the PNG voting population (Post-election studies)
	BETTER COMMUNICATION MANAGEMENT		BETTER FINANCIAL MANAGEMENT	BETTER INFORMATION MANAGEMENT	
ONGOING CORE BUSINESS	<ul style="list-style-type: none"> • Ongoing anti-corruption awareness through media and communications • Capacity building of Communications Officer • Board liaison on issues arising in the media • Development and publication of information about ongoing projects, e.g. electoral awareness • Management of TIPNG Website • Publications of all news and publicity materials • Maintenance of existing news networks • Better relationship management approaches to members, CCAC and other stakeholders 		<ul style="list-style-type: none"> • Financial management—acquittals and reporting • Ongoing donor management • Ongoing capacity building of Finance Officer • Ongoing stakeholder relationship management • Board liaison on financial matters 	<ul style="list-style-type: none"> • Ongoing information management • On-going updating of the TI electronic information system • Ongoing handling of complaints and reports of corruption • Maintaining a correspondence tracking system (aging data) • Ongoing capacity building of information officer • Development of database system to manage stakeholder information 	

KEY: Bold—New Activities Normal—current/ongoing activities Italics—2006 activities pending

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Siaguru Endowment Fund



The Siaguru Endowment Fund, established in memory of Sir Anthony Siaguru, will ensure financial stability for TI PNG over a period of 20 years.

For a copy of the full information memorandum, contact the TI PNG Office on +675 320 2188 OR email tipng@daltron.com.pg

Transparency International (PNG) Inc. is the brain-child of the late Sir Anthony Siaguru, and is the leading anti-corruption advocacy organisation in Papua New Guinea.

Sir Anthony passed away in April 2004, leaving behind a legacy of honesty, integrity and transparency—everything that Transparency International stands for. His tireless efforts in moving Papua New Guinea above and beyond the struggles that come with corruption are the foundation of TI PNG today.

The Siaguru Endowment Fund, named in his honour, will give TI PNG the security it requires to focus on the more substantial issues surrounding corruption in PNG and provide certainty to the long-term sustainability of the organisation.

While funding is sometimes available for projects and programs devised to fight against corruption in PNG, the funding required for the ongoing operations and capacity building of the TI PNG office in Port Moresby is quite often inconsistent.

In order to secure a more sustainable future for TI PNG, the Trustees of the Siaguru Endowment Fund seek donations to reach a minimum total of PGK2 million (approximately \$664,000) by 18 December 2007.

Launched on 18 December 2006, there have been generous donations made to the Siaguru Endowment Fund by domestic donors, including a significant donation of k250,000 from **PNG Sustainable Development Ltd**

TI PNG calls on domestic and international donors to consider this document and contribute to the fight for good governance in PNG.

Key Players

The SEF Advisory Board comprises of Dame Meg Taylor; Professor Ross Garnaut, AO FASSA; Lady Mina Siaguru; Mr Wilson L Kamit, CBE; and Mr Mike Manning, OL OBE.

The Trustee to the SEF is KPMG Nominees PNG Limited.

Key financial information

- A minimum goal of PGK2 Million principle funding to be achieved by 18 December 2007;
- Annual funding from the SEF will comprise of the following components:
 - Interest of 5% earned on the principle investment
 - Principle withdrawals of PGK25,000, increasing by 15% per year
 - A lifespan of 20 years

Key dates

- Launch of the Siaguru Endowment Fund held in Port Moresby on 18 December 2006
- Contributions close for Siaguru Endowment Fund on 18 December 2007
- Siaguru Endowment Fund Advisory Board meets to approve funding for anti-corruption programs for 2008 on 15 January 2008
- Annual funding for anti-corruption programs begins February 2008

Appendix 1

Transparency International Papua New Guinea Inc

Financial Report for the year ended 31 December 2005

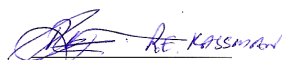
	Page No.
Statement by Committee Members	1
Independent Audit Report to the Members	2
Income and Expenditure Statements	4
Balance Sheet	5
Cash Flow Statement	6
Notes to and Forming part of the Financial Statement	7
Detailed Income and Expenditure Statement	16

TRANSPARENCY INTERNATIONAL PAPUA NEW GUINEA INC

STATEMENT BY COMMITTEE MEMBERS
FOR THE YEAR ENDED 31 DECEMBER 2006

1. The surplus for the year ended 31 December 2006 amounted K38, 842 (2005 - surplus of K130, 679).
2. The payment of any dividend or any payment in the nature of a dividend to its members is prohibited under the rules of Transparency International Papua New Guinea Inc (the Association).
3. As stated in Note 1(a) to the financial statements, this is a special purpose financial report that has been prepared to comply with the rules of the Association and must not be used for any other purpose.
4. The financial statements have been drawn up in accordance with accounting policies as described in Note 1.
5. In the opinion of the Committee Members of the Association:
 - (a) the financial report and notes, set out on pages 7 to 18, give a true and fair view of the financial position of the Association as at 31 December 2006 and the results and cash flows of the Association for the year ended 31 December 2006
 - (b) at the date of this statement, there are reasonable grounds to believe that the Association will be able to pay its debts as and when they fall due.

Signed in accordance with a resolution of the Association Committee:


Committee Member


Committee Member

Dated in Port Moresby, this 14th day of March, 2007

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF
TRANSPARENCY INTERNATIONAL PAPUA NEW GUINEA INC

PricewaterhouseCoopers
6th Floor Credit House
Cuthbertson Street
PO Box 484
PORT MORESBY
PAPUA NEW GUINEA
Website: www.pwc.com.pg
Telephone (675) 321 1500
Facsimile (675) 321 1428

Audit opinion

In our opinion, the financial report of Transparency International Papua New Guinea Inc:

- presents fairly, in accordance with the Associations Incorporation Act (the Act) and accounting policies described in Note 1 to the financial statements, the financial position of Transparency International Papua New Guinea Inc as at 31 December 2006 and of its performance for the year ended on that date.

This opinion must be read in conjunction with the rest of our audit report.

Scope

The financial report and Association Committee's responsibility

The financial report, being a special purpose financial report, comprises the income and expenditure statement, balance sheet, cash flow statement, and the accompanying notes to the financial statements for Transparency International Papua New Guinea Inc (the Association) for the year ended 31 December 2006. It has been prepared for distribution to members for the purpose of fulfilling the Association Committee's financial reporting requirements under the Act.

The preparation of the financial report, being a special purpose financial report, for the year ended 31 December 2006 is the responsibility of the Association Committee of Transparency International Papua New Guinea Inc. This includes responsibility for the maintenance of adequate accounting records and internal controls that are designed to prevent and detect fraud and error, and for the accounting policies and accounting estimates inherent in the financial report.

The Association Committee has determined that the accounting policies used and described in Note 1 are consistent with the financial reporting requirements of the Association.

Audit approach

We conducted an independent audit of the financial report in order to express an opinion to the Association Committee and the members on their preparation and presentation. No opinion is expressed as to whether the accounting policies used are appropriate to meet the needs of the members. We disclaim any assumption of responsibility for any reliance on this audit report, or on the financial report to which it relates to any person other than the members, or for any purpose other than for that it was prepared.

In conducting our audit, we performed procedures to assess whether in all material respects the financial report presents fairly a view which is consistent with our understanding of the Association's financial position and its

PRICEWATERHOUSECOOPERS 

TRANSPARENCY INTERNATIONAL PAPUA NEW GUINEA INC

INCOME AND EXPENDITURE STATEMENT
FOR THE YEAR ENDED 31 DECEMBER 2006

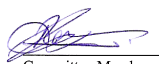
	Notes	2006 K	2005 K
Income			
Project funding	4	958,474	158,525
Core funding	4	329,759	376,802
		<u>1,288,233</u>	<u>535,327</u>
Expenses			
Project expenses		(920,805)	(140,636)
Core expenses		<u>(328,586)</u>	<u>(264,012)</u>
		<u>(1,249,391)</u>	<u>(404,648)</u>
Surplus for the year		<u>38,842</u>	<u>130,679</u>

The above income and expenditure statement is to be read in conjunction with the notes on pages 7 to 18.

TRANSPARENCY INTERNATIONAL PAPUA NEW GUINEA INC

BALANCE SHEET
AS AT 31 DECEMBER 2006

	Notes	2006 K	2005 K
MEMBERS' FUNDS			
Members' funds brought forward		186,683	56,004
Surplus/(deficit) for the year		38,842	130,679
TOTAL MEMBERS' FUNDS		<u>225,525</u>	<u>186,683</u>
Represented by:			
NON-CURRENT ASSETS			
Property, plant and equipment	5	76,208	35,636
CURRENT ASSETS			
Cash and cash equivalents	6	459,266	254,164
Cash held in trust for Siaguru Endowment Fund	7	15,610	15,610
Accounts receivable	8	32,310	39,755
		<u>507,186</u>	<u>309,529</u>
TOTAL ASSETS		<u>583,394</u>	<u>345,165</u>
CURRENT LIABILITIES			
Creditors and accruals	9	155,881	12,137
Unspent core funds	10	7,883	68,847
Unspent project funds	11	192,379	77,050
Employee provisions	12	1,726	448
		<u>357,869</u>	<u>158,482</u>
TOTAL LIABILITIES		<u>357,869</u>	<u>158,482</u>
NET ASSETS		<u>225,525</u>	<u>186,683</u>


Committee Member


Committee Member

Signed in accordance with a resolution of the Association Committee at Port Moresby.

This fourteen day of March, 2007

The above balance sheet is to be read in conjunction with the notes on pages 7 to 18.

TRANSPARENCY INTERNATIONAL PAPUA NEW GUINEA INC

CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 DECEMBER 2006

	Notes	2006 K	2005 K
Cash flows from operating activities			
Subscriptions and donations received		139,239	109,690
Other income and activity receipts		189,740	174,733
Payments to suppliers and employees		(297,338)	(255,231)
Net cash inflow from operating activities		<u>31,641</u>	<u>29,192</u>
Cash flows from investing activities			
Interest income	4	993	1,728
Purchase of fixed assets	5	(58,919)	(17,869)
Net cash outflow from investing activities		<u>(57,926)</u>	<u>(16,141)</u>
Cash flow from funding activities			
Project funding received		1,149,510	235,575
Project funds paid out		(918,123)	(140,635)
Net cash inflow from funding activities		<u>231,387</u>	<u>94,940</u>
Net cash inflow during the year		<u>205,102</u>	<u>107,991</u>
Cash and cash equivalents brought forward		<u>269,774</u>	<u>161,783</u>
Cash and cash equivalents carried forward	6	<u>474,876</u>	<u>269,774</u>

The above cash flow statement is to be read in conjunction with the notes on pages 7 to 18.

TRANSPARENCY INTERNATIONAL PAPUA NEW GUINEA INC

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2006

1. ACCOUNTING POLICIES

(a) Basis of accounting

In the opinion of the Association, Transparency International Papua New Guinea Inc is not a reporting entity because there are no users dependent on general purpose financial reports. The financial statements have been drawn up as a special purpose report for distribution to the members to comply with the rules of the Association and must not be used for any other purpose.

The Balance Sheet and Income and Expenditure Statement have been prepared on a going concern basis using the accruals basis of accounting. They have been prepared on the basis of historical cost they do not take into account changing money values or current valuations of non-current assets. Except where noted, the accounting policies have been consistently applied.

The Association has prepared an unaudited Detailed Income and Expenditure Statement on pages 16 to 18, in addition to the Balance Sheet and Income and Expenditure Statement on pages 4 and 5. The Income and Expenditure Statement has been prepared on an accruals basis.

The Committee has determined that the accounting policies adopted are appropriate to meet the needs of the users of the Association's financial statements and has determined that it is not necessary to include all the detailed disclosures, required by International Financial Reporting Standards and other mandatory professional reporting requirements in Papua New Guinea as these are in excess of legal requirements under the Associations Incorporations Act.

Critical accounting estimates and judgements
Going Concern Assumption

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The Committee has performed an analysis of estimated future cash flows and determined that the entity will operate as a going concern for a period of at least twelve months from the date of this report. This analysis involves assumptions and estimates that relate to future events, and the estimates and assumptions have a risk of causing a material adjustment to the carrying amounts of assets and liabilities with in the next financial year. However, the Committee Members are of the opinion that the estimated future cash flows are reasonable and no material adjustment will result.

No other critical accounting estimates and judgements were required in the preparation of the financial statements.

TRANSPARENCY INTERNATIONAL PAPUA NEW GUINEA INC

NOTES TO AN FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2006

(b) Revenue recognition

Revenue is recognised as follows:

(i) Project funding

Funding received by the Association as manager for specified projects is treated as a liability (unspent project funds) and reduced as project expenses are incurred. On some projects TIPNG may earn a management fee for undertaking the project.

(ii) Core funding

Revenue is recognised when it is received into the bank account except where the terms of the funding agreement require initial recognition of a liability (unspent core funds) which is then reduced as core expenses are incurred.

The financial members of the Association are made up of individuals, volunteers and corporate members. The membership subscription fees are not enforceable to the members. However, the members contribute to the organisation whatever the amount they wish to donate. The association maintains an up to date register of members. Subscriptions and donations income are recognised on a cash basis.

(c) Income tax

The Association is exempt from income tax as it is a charitable body under Section 25A of the Income Tax Act.

The IRC has confirmed in writing that the entity is an approved body under Section 25A of the Income Tax Act and this approval was published in the National Gazette on 2 March 2006.

Donations to the Association are also deductible to the person/entity under Section 69E of the Income Tax Act.

TRANSPARENCY INTERNATIONAL PAPUA NEW GUINEA INC
NOTES TO AN FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2006

(d) Property, plant and equipment

Depreciation is calculated on a diminishing value basis so as to write off the cost of fixed assets over their effective working life. Additions are depreciated from the month of acquisition, or the date they are first used, whichever may be more appropriate.

The principal rates in use are:

Motor vehicle	30%
Office equipment	20%
Office furniture	15%

(e) Cash

For the purposes of the Balance Sheet cash includes deposits at call with financial institutions and other highly liquid investments with short periods to maturity which are readily convertible to cash on hand and are subject to an insignificant risk of changes in value, net of outstanding bank overdrafts.

(f) Creditors and accruals

These represent liabilities for goods and services provided to the Association prior to the end of the financial year which are unpaid. The amounts are unsecured and are usually paid within 30 days of recognition.

(g) Employee provisions

Liabilities for annual leave are recognised and are measured as the amount unpaid at the reporting date at current pay rates in respect of employees' services up to that date.

TRANSPARENCY INTERNATIONAL PAPUA NEW GUINEA INC
NOTES TO AN FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2006

2. INCORPORATION AND PRINCIPAL ACTIVITIES

The Association was launched on 24 January 1997 and was incorporated under the Associations Incorporation Act in Papua New Guinea as a non-profit organisation on 2 December 1996.

The principal activities of the Association are:

- (i) to raise public awareness and advance the general education of the public in matters relating to the nature and consequence of corruption in international business transactions, including overseas development initiatives and existing and other guidelines which exist to combat corruption; and
- (ii) to promote, undertake or commission research for the public benefit in matters relating to the nature and consequence of corruption in international business transactions and the cost of effectiveness of overseas development initiatives and to disseminate the useful results of any such research; and
- (iii) to support and promote the charitable educational aims and objectives of Transparency International, a not for profit organisation under German Law, and in particular to assist in securing support in Papua New Guinea for standards of conduct designed to promote transparency and accountability in international business transactions, and to cooperate with other charitable organisations throughout the world with similar objectives; and
- (iv) to provide assistance and expertise to parties to international business trade, investment and economic and social development to assist them in ensuring compliance with economic and social development, to assist them in ensuring compliance with existing anti-corruption legislation and Standards of Conduct established in conjunction with Transparency International in Germany and other bodies of similar orientation; and
- (v) to give the legislative and public bodies and other facilities for conferring with and ascertaining the views of persons and institutions engaged in combating corruption as regarding matters directly or indirectly affecting that activity; and
- (vi) to arrange, provide organise or promote alone or with others the provisions of conferences, lectures, seminars, meetings, courses, exhibitions, training, information and advisory services and other events and services in furtherance of the objects of the association; and
- (vii) to write, make, prepare, edit and print, publish, issue and circulate gratuitously or otherwise reports, periodicals, books, pamphlets, leaflets, articles, films, video tapes, computer software, electronic devices, materials for study or other documents in furtherance of or necessary for the promotion of the objects of the association, or procure any of the above acts.

TRANSPARENCY INTERNATIONAL PAPUA NEW GUINEA INC
NOTES TO AN FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2006

3. LIABILITY OF MEMBERS

The members of the Association are not liable to contribute toward the payments of the debts and liabilities of the association or the costs, charges and expenses upon the winding up of the association.

4. REVENUE

	K	K
Project funding		
CDS - Towards 2007	271,773	158,525
UNDP - VEDGAP Funds	145,758	-
ESP2 - Civic Educ. & Comm. Cpg	533,192	-
BHCom - Support - TIPNG 06/07	3,000	-
MDI - Dissemination of info	4,751	-
	<u>958,474</u>	<u>158,525</u>
Core funding		
Subscriptions and donations	139,239	109,690
Interest income	993	1,728
Singuru Fund Proceeds	-	15,389
Reimbursements	30,580	42,699
Transparency International Berlin	-	39,278
NZ Aid	127,757	12,566
Other	31,190	155,452
	<u>329,759</u>	<u>376,802</u>
Total income	<u>1,288,233</u>	<u>535,327</u>

TRANSPARENCY INTERNATIONAL PAPUA NEW GUINEA INC
NOTES TO AN FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2006

5. PROPERTY, PLANT AND EQUIPMENT

	Motor Vehicles K	Office Equipment K	Office Furniture K	Total K
Cost				
At 1 January 2005	10,000	54,644	3,300	67,944
Additions	51,791	7,128	-	58,919
Disposals	(10,000)	(5,753)	-	(15,753)
At 31 December 2006	<u>51,791</u>	<u>56,019</u>	<u>3,300</u>	<u>111,110</u>
Depreciation				
At 1 January 2005	4,635	26,811	862	32,308
Charge for the year	4,625	6,188	366	11,179
Disposals	(6,064)	(2,521)	-	(8,585)
At 31 December 2006	<u>3,196</u>	<u>30,478</u>	<u>1,228</u>	<u>34,902</u>
Net Book Value				
At 31 December 2006	<u>48,595</u>	<u>25,541</u>	<u>2,072</u>	<u>76,208</u>
Net Book Value				
At 31 December 2005	<u>5,365</u>	<u>27,833</u>	<u>2,438</u>	<u>35,636</u>

6. CASH AND CASH EQUIVALENTS

	2006 K	2005 K
Bank of South Pacific - Core Funding Account	66,188	80,296
Bank of South Pacific - CDS Project Funding Account	26,129	72,264
Bank of South Pacific - ESP2 Project Funding Account	179,688	-
ANZ Bank - UNDP Project Funding Account	84,878	-
Petty cash	200	200
Investments in treasury bills	<u>102,184</u>	<u>101,404</u>
	<u>459,267</u>	<u>254,164</u>

TRANSPARENCY INTERNATIONAL PAPUA NEW GUINEA INC
NOTES TO AN FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2006

7. CASH HELD IN TRUST

	2006 K	2005 K
Cash held in trust for the Siaguru Endowment Fund	15,610	15,610

8. ACCOUNTS RECEIVABLE

	2006 K	2005 K
Recoverable reimbursements:		
British High Commission	-	2,300
UNDP	1,788	25,580
TI Berlin	16,791	-
NZ Aid	1,505	-
ESP2	1,089	-
CDS	6,133	-
CIMC	-	11,875
Staff Advances:	5,004	-
	32,310	39,755

9. CREDITORS AND ACCRUALS

	2006 K	2005 K
Other creditors and accruals	155,881	12,157

10. UNSPENT CORE FUNDS

	2006 K	2005 K
NZ Aid	-	68,874
TI Morobe Funding	7,883	-
	7,883	68,874

TRANSPARENCY INTERNATIONAL PAPUA NEW GUINEA INC
NOTES TO AN FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2006

11. UNSPENT PROJECT FUNDS

	2006 K	2005 K
Election Audit Project		
Balance brought forward	-	40,014
Project funds written off	-	(40,014)
Balance carried forward	-	-
Election Observation Project		
Balance brought forward	-	4,664
Project funds written off	-	(4,664)
Balance carried forward	-	-
Voter Education & Democratic Governance Awareness Project		
Income - UNDP	230,636	-
Expenditure	(145,758)	-
Balance carried forward	84,878	-
Support for Communications Advisor Project		
Income - BHC	35,000	-
Expenditure	(3,000)	-
Balance carried forward	32,000	-
TI (PNG) Capacity Building Project		
Income - BHC	30,000	-
Expenditure	(23,658)	-
Balance carried forward	6,342	-
Media for Development Initiative		
Income	23,250	-
Expenditure	(4,751)	-
Balance carried forward	18,499	-
Public Sector Reform Monitoring Unit Project		
Balance brought forward	-	24,981
Project funds written off	-	(24,981)
Balance carried forward	-	-

TRANSPARENCY INTERNATIONAL PAPUA NEW GUINEA INC
NOTES TO AN FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2006

11. UNSPENT PROJECT FUNDS (Continued)

	2006 K	2005 K
Corruption Awareness Project		
Balance brought forward	-	42,062
Project funds written off	-	(42,062)
Balance carried forward	-	-
Strategic Planning Workshop		
Balance brought forward	-	18,120
Project funds written off	-	(18,120)
Balance carried forward	-	-
CDS - Towards 2007 Project		
Income - CDS	214,666	235,575
Expenditure	(271,774)	(158,525)
Balance brought forward	77,050	-
Balance carried forward	19,942	77,050
Civic Education and Communications Campaign Project		
Income	563,910	-
Expenditure	(533,192)	-
Balance carried forward	30,718	-
Total unspent project funds carried forward	192,379	77,050

12. EMPLOYEE PROVISIONS

	2006 K	2005 K
Annual leave	1,726	448

13. CONTINGENT LIABILITIES

The entity had contingent liabilities at 31 December 2006 in respect of:

European Union (EU) Debt Note

A claim of approximately K176,000 from the European Union (EU) in respect of Project Funding which the EU are seeking to recover from the entity. It is the committee's opinion that the amount will not be required to be repaid.

TRANSPARENCY INTERNATIONAL PAPUA NEW GUINEA INC
DETAILED INCOME AND EXPENDITURE STATEMENT (UNAUDITED)
FOR THE YEAR ENDED 31 DECEMBER 2006

	2006 K	2005 K
INCOME		
Project funding		
CDS - Towards 2007 Project	271,773	158,525
UNDP - VEDGAP Funds	145,758	-
ESP2 - Civic Educ. & Comm. Cpg	533,192	-
BHCom - Support - TIPNG 06/07	3,000	-
MDI - Dissemination of info	4,751	-
	<u>958,474</u>	<u>158,525</u>
Project expenses		
CDS - Towards 2007	234,105	140,635
UNDP - VEDGAP	145,758	-
ESP2 - Civic Educ. & Awareness	533,192	-
BHC - Materials Dev. & Distr	3,000	-
MDI Project	4,751	-
	<u>920,805</u>	<u>140,635</u>
Net surplus (deficit) - Projects Funds	37,669	17,890

TRANSPARENCY INTERNATIONAL PAPUA NEW GUINEA INC
NOTES TO AN FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2006

	2006 K	2005 K
INCOME		
Core funding		
Subscriptions and donations	139,239	109,690
TI Berlin funding	-	39,278
NZ Aid funding	127,757	12,566
Interest income	993	1,728
Project Management Fee	9,312	2,623
Reimbursements of expenses	30,580	42,699
Siaguru Fund proceeds	-	15,389
IPBC - IN Board sitting fee	12,540	7,670
Board Speaking fees	1,983	-
GCR Contribution (TIS)	884	-
Miscellaneous	6,471	-
Logistics service fee	-	1,050
Write off unspent project funds	-	144,109
	<u>329,759</u>	<u>376,802</u>
Core expenses:		
Advertising	1,575	58,116
Audit fees	20,000	3,000
Bank charges	193	522
Consultancy fees	-	-
Conference & meetings	3,985	2,146
Depreciation	11,178	6,295
Donations	829	-
General expenses	1,226	1,162
Hire of facilities	650	3,400
Internet charges	14,238	3,890
Insurance	4,829	2,583
Legal expenses	-	700
Loss on sale on fixed assets	2,912	-
Motor vehicle expenses	14,785	9,266
Office maintenance	2,963	4,807
Petty cash expenditure	-	-
Postage	6,759	3,565
Printing and stationery	18,708	9,164
Recruitment expenses	1,674	4,335

TRANSPARENCY INTERNATIONAL PAPUA NEW GUINEA INC
DETAILED INCOME AND EXPENDITURE STATEMENT (UNAUDITED)
FOR THE YEAR ENDED 31 DECEMBER 2006

	2006 K	2005 K
Core expenses - Continued		
Rent	43,996	38,050
Salaries and wages	143,404	74,975
Staff amenities	1,866	1,023
Subscriptions	451	200
Travel & Accommodation	17,928	22,805
T/bills - Withholding Tax	-	4
Telephone and fax	14,438	14,004
Adjustment in relation to the correction of previous years' errors	-	-
	<u>328,586</u>	<u>264,012</u>
Net surplus (deficit) - Core funds:	<u>1,173</u>	<u>112,790</u>

Appendix 2—Membership Form

Tear out or photocopy this page and pass it on to your friends, family and colleagues so they can join us in the fight against corruption.

Name: _____
Organisation: _____
Mailing Address: _____

Phone: _____
Mobile: _____
Fax: _____
E-mail: _____

Payment method

By Cheque: Post to the above address with the membership form included
By Account Transfer: Make transfer to BSP (Pom Branch) Account Number 1000038232 then post membership form and receipt to the address above.

PLEASE DO NOT SENT CASH IN THE MAIL.

Membership & Fees

Individuals, organisations, and businesses are invited to join TIPNG. Within each category of membership, except for government departments, there is a choice in membership fees. Select the category to which you belong and then determine how much you wish to invest in fighting corruption in PNG. Each new member will receive a membership certificate and a quarterly newsletter. Each member is entitled to attend, hold office and vote at the annual general meeting. Each member will be encouraged to take an active role in the campaign against corruption in PNG.

Post To:

Transparency International (PNG) Inc.
 PO Box 519,
 Port Moresby,
 National Capital District

Telephone: 320 2188 or 320 2182
 Fax: 320 2189
 Email: tipng@daltron.com.pg
 Website: www.transparencypng.org.pg

TYPE (TICK TO INDICATE)	ANNUAL FEE RANGE
Individual Members (PNG)	K 5+
Individual Members (International)	K 50+
Community Service (Churches, NGO's)	K 100+
Professional firms, Statutory Bodies and business Corporations	K 1,000+



Transparency International (PNG) Inc.

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