2024 ANNUAL REPORT

TRANSPARENCY INTERNATIONAL
PAPUA NEW GUINEA INC.

"RISE TO THE OCCASION!"

About TIPNG:

Transparency International PNG (TIPNG) Inc. is a national chapter of the Transparency International movement. A global, non-profit, non-governmental initiative dedicated to empowering people in Papua New Guinea to take action against corruption. TIPNG was founded in 1997 to combat corruption in Papua New Guinea and promote openness, honesty, and accountability in all dealings by the government and its actors. TIPNG is a membership-based association, and our operational mandate is guided by a Board of Voluntary Directors who are leaders in their respective fields. Corruption is the abuse of entrusted power for private gain, and it hurts everyone whose life, livelihood, and well-being depend on the integrity of people in positions of authority.

Visit our website: www.transparencypng.com.pg

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FROM OUR CEO:

Thank you for your interest and support towards the work of TIPNG in 2024, as we deliver on our mission to empower people in PNG to take action against corruption. At the outset, I acknowledge the guidance of our Board of volunteer Directors, the dedication of my colleagues within the TIPNG Office, and the invaluable support of our volunteers, partners, and donors both in PNG and abroad.

The TIPNG 2024 Annual Report covers our activities, engagements and milestones in alignment with our 4 strategic priorities areas; Advancing our Brand Campaign, Organizational Capacity (Operations), Impactful & Engaged Partnerships, and lastly Financial Growth and Resilience..

Our brand was enhanced by activities such as the Sir Anthony Siaguru Walk Against Corruption held in Port Moresby and Lae, with over 200 teams registered and K226,500 raised for TIPNG. We also welcomed the return of the Mike Manning Youth Democracy Camp, with participants learning from Parliament, the Media, and agencies such as the ICAC and the Auditor General's Office.

Organisational capacity was strengthened through internal sessions, such as our weekly staff toolbox talks, invited guest speakers from partner organisations like BCFW, and training sessions both in-country and abroad. We were also able to bring on legal interns, LTI trainees, a communications intern, and two IBBM interns for the first time to support with the workload over the course of the year.

The internal capacity and strength of our brand enabled TIPNG to work with like-minded partners, most notably in our capacity as co-chair of the Community Coalition Against Corruption, CSO Co-chair of the PNG Open Government partnership, and President of the PNG Resource Governance Coalition. These forums each create an environment for transparency and accountability across Papua New Guinea. A further facet of these partnerships is the targeted activities, such as the information sessions conducted at the PNG Women's Business Resource Center under our MoU.

Lastly, the audited financial statement in this report speaks to our effort to ensure sustainability while delivering impact. TIPNG has invested in our internal financial processes and ensured that all project staff are trained to meet reporting requirements in order to achieve an unqualified audit status for 2024. We hold ourselves to this standard so as to not only provide value for funds received but also confidence to those that fund us, which includes the individual members of TIPNG.

At TIPNG, we are guided by our values and by the vision of Papua New Guineans who came together in 1997 to oppose corruption in our country. It is our hope that this report of our work in 2024 stays true to that spirit and inspires you to join us in that calling.

Arianne KASSMAN
Chief Executive Officer

FROM OUR BOARD CHAIR:

This report covers TIPNG's activities across a tumultuous year for Papua New Guinea. The industrial dispute in January involving disgruntled police officers over payroll issues and the resultant lawlessness and property damage across Port Moresby and other centres speaks to the growing disconnect between our people and the apparatus of the state.

This disconnect is also reflected in the reduction of Parliament seating days to avoid motions of no confidence, the push to declare PNG a Christian nation in the Constitution despite opposition from Churches, and the continued failure to conduct a census. What can be done to stand up to these challenges on the cusp of the nation's 50th Anniversary?

For TIPNG, 2024 marks the culmination of our 5-year strategy to be a trusted partner for those willing to take action against corruption in Papua New Guinea. TIPNG's approach has been to stay focused on internal resilience, so as to be dependable externally. You will note that the highlights showcased in this report build on this 5-year approach.

For instance, the publication of the updated Accountability Scorecard in 2024, assessing the status of public audits of state agencies, was only possible because of a long-standing mutual partnership with the Auditor General's Office, which verified the data in our analysis. The return of flagship activities such as the Sir Anthony Siaguru Walk Against Corruption and the Mike Manning Youth Democracy Camp also speaks to the broad support for TIPNG's efforts, exemplified by the breadth of engagements with the global TI Chair, Mr. Francois Valerian, when he visited PNG in August 2024.

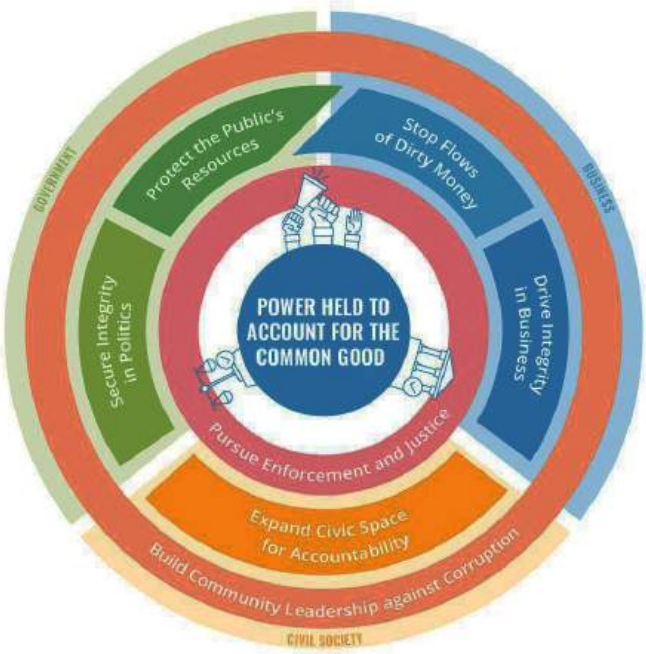
It is the confidence of the community in TIPNG that makes possible the extending of our MoU in 2024 with the University of Papua New Guinea to co-deliver the annual Legal Internship Program, and to develop a new partnership with the Institute of Banking and Business Management to host for the first time, two interns under their Bachelor of Business program.

In closing, the question at this juncture for TIPNG (and it is also applicable for PNG) is, how can we best leverage our gains to improve future outcomes? At TIPNG, we believe the answer includes offering our own strength and drawing on the strengths of those who share our vision that Papua New Guinea can and should be better.

I applaud the efforts of the TIPNG Board, Management, Staff, and our partners in 2024 and invite you to read this report with a spirit of rising to the occasion, using the moments afforded to us and identifying the areas where we can work to take action against corruption together.

Peter J. AITSI, MBE
TIPNG Board Chair

ALIGNMENT WITH OUR GLOBAL STRATEGY:



Our Vision: TIPNG leads PNG to combat corruption

Our Mission: TIPNG empowers individuals and organisations in PNG to act against corruption

Our Principles: Transparency & Integrity

Our Values: Accountability, Leadership, Respect, Passion & Perseverance, Courage & Commitment, Fairness & Justice

OUR STRATEGIC PRIORITY AREAS (SPAs):

SPA 1: Enhancing Our Brand Campaign

TIPNG will raise civic awareness by producing and sharing engaging content on transparency and integrity through media partnerships, social platforms, and public events. A consistent brand campaign will grow public recognition and trust, supported by feedback, digital analytics, and media visibility. A strong focus on youth engagement will involve mentorship, training, and outreach with schools and communities to build a generation of young integrity champions.

Alignment with TI Global Objectives:

- Objective 3 – *Secure Integrity in Politics: Through civic awareness campaigns, public discussions, and youth engagement, TIPNG promotes transparency and accountability in political processes, especially targeting elections and public decision-making.*
- Objective 6 – *Expand Civic Space for Accountability: By producing open-access content, engaging the public via social and traditional media, and encouraging feedback, TIPNG helps build a society where citizens are empowered to challenge abuse of power.*
- Objective 7 – *Build Community Leadership Against Corruption: Youth-focused activities and mentorship foster future civic and public leaders committed to integrity, while public storytelling and campaigns strengthen the discourse on accountability.*

SPA 2: Organisational Capacity (Operations)

TIPNG will improve internal operations by strengthening HR practices, staff development, and governance structures, including board recruitment and performance systems. Financial and risk management will be enhanced through better budgeting, audits, and governance compliance. A strong team culture promoting performance, compliance, and staff recognition will support TIPNG's ability to operate efficiently and transparently.

Alignment with TI Global Objectives:

- Objective 5 – *Pursue Enforcement and Justice: Strong internal systems, compliance, and accountability within TIPNG ensure that the organisation models the same principles it advocates for externally, contributing to broader integrity in enforcement.*
- Objective 6 – *Expand Civic Space for Accountability: A values-driven, high-performing team culture supports TIPNG's role in enabling civic actors to speak out and engage safely and effectively.*
- Objective 7 – *Build Community Leadership Against Corruption: Staff and board development, along with professional governance and recognition, builds local leadership capacity and sustainability within the anti-corruption movement.*

SPA 3: Impactful and Engaged Partnerships

TIPNG will formalise partnerships through MOUs and annual engagement plans, and support coalitions like CCAC to drive joint advocacy for accountability. TIPNG will also lead key interventions—such as rolling out civic education and advocacy plans—that promote transparency. Success will be measured by partner engagement, coalition outcomes, and the reach of civic-focused programs.

Alignment with TI Global Objectives:

- Objective 1 – *Protect the Public's Resources: TIPNG's coalitions and advocacy work—including SBCE and policy-focused partnerships—target more accountable public spending, procurement, and service delivery.*
- Objective 3 – *Secure Integrity in Politics: Partnership and coalition activities often focus on election integrity, political accountability, and anti-corruption reforms.*
- Objective 6 – *Expand Civic Space for Accountability: TIPNG supports networks of civil society organisations, enabling safer and more coordinated collective action to demand accountability.*

SPA 4: Financial Growth and Resilience

A new financial strategy aims to generate K1.5 million annually through diversified income streams, reserve policies, and monetising TIPNG's expertise and property assets. Property leasing and development will be used as a revenue stream. TIPNG will monitor income diversity, financial targets, and sustainability to ensure long-term organisational resilience.

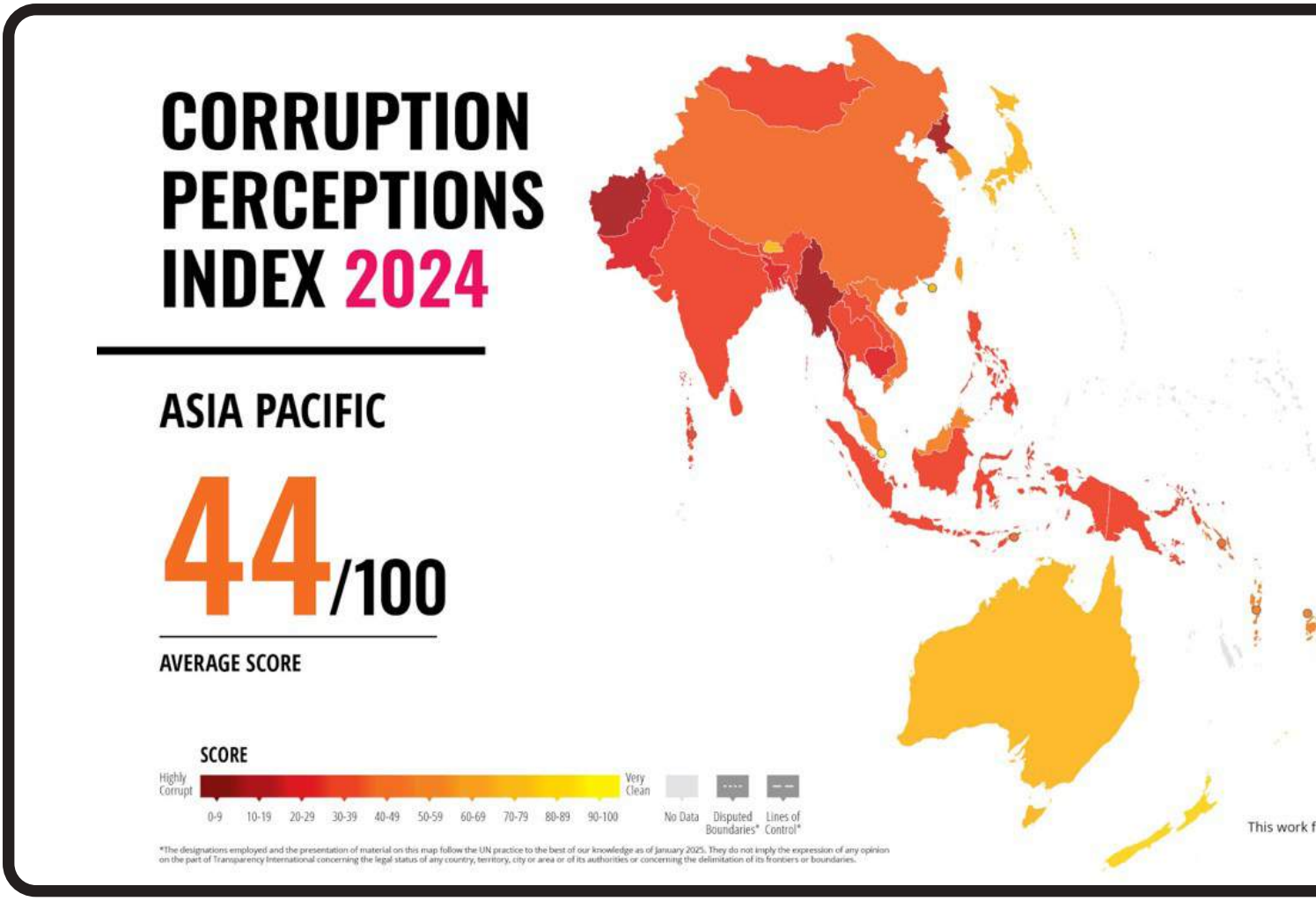
Alignment with TI Global Objectives:

- Objective 4 – *Drive Integrity in Business: TIPNG's financial strategy includes engagement with service provision, property development, and fee-for-service activities, modelling transparent and ethical business practices.*
- Objective 7 – *Build Community Leadership Against Corruption: Achieving long-term financial sustainability enables TIPNG to invest in future leadership, public education, and local empowerment initiatives without dependency risks.*
- Objective 6 – *Expand Civic Space for Accountability: Financial independence strengthens TIPNG's voice as a watchdog organisation, protecting its ability to advocate freely and respond to corruption.*

Scan to view the TI Global Strategy:

Captions:

1. *The seven specific objectives of the TI 2030 Strategy*
2. *TIPNG Board Chair, Peter Aitsi, MBE speaking to members of the Young Port Moresby Chamber of Commerce and Industry.*



REGIONAL GOVERNANCE OUTLOOK FOR 2024:

Transparency International's 2024 Corruption Perceptions Index (CPI) paints a grim picture for the Asia Pacific region, with the average score dropping to 44 out of 100, signaling a widespread failure by governments to uphold anti-corruption pledges. The CPI, a vital report reflecting perceptions of public sector corruption from economic experts and businesspeople, scores countries from 0 (highly corrupt) to 100 (very clean).

In Papua New Guinea, corruption has become deeply entrenched within government systems and structures, posing an existential threat. The nation's 2024 CPI score of a low 31 out of 100 reflected a high perceived risk of encountering corruption in public sector interactions. This alarming score underscored that, despite past pledges, PNG was making insufficient progress in the fight against corruption. Millions continue to be stolen, robbing citizens of essential services like quality education and health, stifling economic opportunities, and eroding public trust.

This systemic issue is particularly critical as PNG faces the implications of the Financial Action Task Force (FATF) Mutual Evaluation and the looming spectre of potential grey-listing, which would severely impact international banking and the country's credit rating.

In boldly rising to the occasion, TIPNG issued an urgent and unwavering call for the PNG Government to demonstrate firm commitment to combating corruption by:

- Granting full authority and mandate to national anti-

TRANSPARENCY INTERNATIONAL
the global coalition against corruption

SCORE	COUNTRY/TERRITORY
84	Singapore
83	New Zealand
77	Australia
74	Hong Kong
72	Bhutan
71	Japan
67	Taiwan
64	Korea, South
55	Fiji
50	Malaysia
50	Vanuatu
44	Timor-Leste
43	China
43	Solomon Islands
40	Vietnam
38	India
38	Maldives
37	Indonesia
34	Nepal
34	Thailand
33	Laos
33	Mongolia
33	Philippines
32	Sri Lanka
31	Papua New Guinea
27	Pakistan
23	Bangladesh
21	Cambodia
17	Afghanistan
16	Myanmar
15	Korea, North

#CPI2024
www.transparency.org/cpi

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TIPNG CEO Ms. Arianne Kassman boldly presents the 2024 CPI results and putting forward TIPNG's urgent call to action for GoPNG to improve the country's CPI score.

Mr. Jimmy Peter of LYKES PNG actively engages, raising a crucial point following the presentation of the 2024 Corruption Perceptions Index

corruption bodies.

- Ensuring integrity institutions are robustly resourced and empowered.
- Implementing the FATF Recommendations.
- Enhancing Transparency & Accountability by enacting a Freedom of Information Law and establishing robust oversight mechanisms across all government operations.
- Foster a culture of integrity within the public sector through strengthening codes of conduct, ethics training, and promoting a merit-based system for appointments and promotions, ensuring that competence and integrity are valued above all else.
- Engage meaningfully with civil society, the private sector, and international partners in the fight against corruption.

We challenged the PNG Government to take heed of the call to action and move decisively from perception to demonstrable progress.

Across the Pacific, PNG's score of 31 places it significantly behind New Zealand (83), Australia (77), Fiji (55), Vanuatu (50), and the Solomon Islands (43), highlighting the urgent need for comprehensive reform.

For the 2024 CPI, Papua New Guinea's score was informed by a significant array of six highly reputable sources:

- the Bertelsmann Foundation Transformation Index, which assesses political and economic transformation;
- Economist Intelligence Unit Country Ratings, providing country risk analysis;
- Global Insights Country Risk Ratings, offering similar geopolitical and economic risk assessments;
- PRS International Country Risk Guide, focusing on political, economic, and financial risk;
- the Varieties of Democracy Project, measuring democratic attributes; and
- the World Bank's Country Policy and Institutional Assessments (CPIA), evaluating the quality of a country's policy and institutional framework.

These diverse inputs collectively form the perceived risk of public sector corruption reflected in PNG's score.

Deputy Director Partnerships & Policy, Mr. Yuambari Haihuie, speaking during the consultation workshop on the Government-Civil Society Partnership Policy, organized by the Department of Community Development & Religion.

LEADING THE CHARGE ON ISSUES IN PNG:

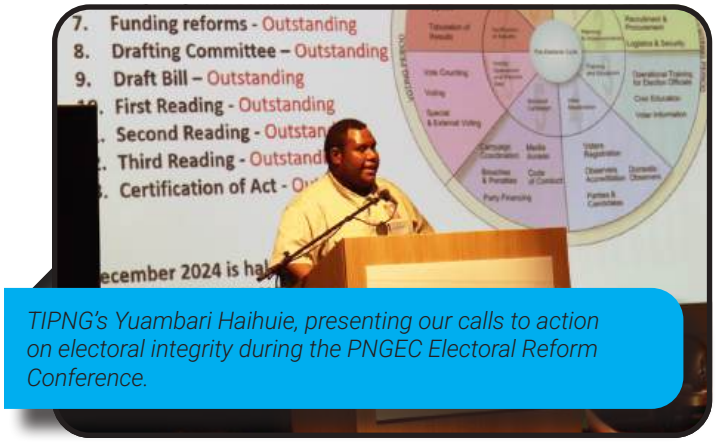
1. ELECTORAL REFORM

Elections are the bedrock of democracy, empowering citizens to choose their representatives and demand accountability. Yet, when these fundamental processes are compromised by inefficiency, corruption, or a lack of transparency, the very foundations of democratic governance erode. At TIPNG, we strongly believed that the integrity of our electoral system is paramount to the nation's future.

Leading the Dialogue for Electoral Integrity

Towards the fourth quarter of 2024, TIPNG took a pivotal role in advancing the critical conversation around electoral integrity at the Electoral Reform Conference, hosted by the Papua New Guinea Electoral Commission (PNGEC). We delivered a powerful message, articulating the civil society's unequivocal perspective: elections are the ultimate mechanism for accountability in Papua New Guinea. As an organization, we have a strong, unwavering belief that comprehensive reforms are not just desirable, but absolutely essential to ensuring our elections are free, fair, safe, and credible. By implementing reforms, we can pave the way for electoral processes that are truly transparent, trustworthy, and effective. TIPNG's position, was clear: for elections to fulfill their true purpose, reforms must prioritize strengthening the independence of electoral bodies, ensuring unparalleled transparency, and making the election process genuinely accessible and reliable for every citizen. Only through such transformative changes

PNG's Auditor General Mr. Gordon Kega speaking during the visit by an International Delegation of Auditors General (IDAG).



TIPNG's Yuambari Haihuie, presenting our calls to action on electoral integrity during the PNGEC Electoral Reform Conference.

can we move towards elections that genuinely serve the people, uphold the Rule of Law, and restore vital public confidence. Our call to action was clear: electoral reforms must be a national priority to safeguard the integrity of our democratic processes and prevent future elections from being undermined by systemic flaws or mismanagement.

Urgent Alarms for the 2027 National General Election

In December 2024, TIPNG raised urgent alarms regarding the looming 2027 National General Election through a comprehensive media statement. We highlighted the critical failure to address persistent and unresolved issues from the 2022 election, underscoring a dangerous lack of proactive measures. Over the past two decades, we have observed significant and recurring flaws in our election processes, including widespread issues with voter rolls, pervasive election offenses, alarming disruptions during ballot counting, escalating violence, and the proliferation of firearms. Despite the establishment of a Special Parliamentary Committee to investigate the 2022 election, which commendably presented 70 recommendations for reform, these vital proposals have yet to be debated and adopted by Parliament. In our media statement, we emphasised that with just two years remaining before the 2027 elections, we were deeply concerned by the insufficient action taken. Furthermore, the allocation of a mere K15.6 million to the Electoral Commission in the 2025 national budget signalled a concerning lack of commitment to adequate preparation and robust electoral infrastructure. In our media statement, we unequivocally urged Members of Parliament to prioritize the adoption of the Committee's recommendations and ensure appropriate and sufficient funding for the Electoral Commission. It is TIPNG's firm conviction that Papua New Guinea's electoral integrity is at grave risk without serious action and immediate, substantial resource allocation. The time for decisive action is now to ensure a fair, credible, and truly democratic election in 2027.

2. NATIONAL GOLD CORPORATION BILL

The state has been responsive to TIPNG's calls in 2024 for improved governance. A notable instance was in May, following public outcry over a proposed National Gold Corporation Bill. TIPNG and others from Civil Society, Industry, and the state raised alarm over the rushed nature of the Bill, which would enable a private actor to have control over PNG's gold reserve. Following concerns from Industry and a public forum attended by the Prime Minister and then the Mining Minister, where TIPNG identified the

increased risk of corruption, the Bill was shelved and did not proceed further. However, other engagements between TIPNG and the government have elicited a more proactive response, for instance, on the implementation of the state's commitments under the United Nations Convention Against Corruption (UNCAC). In 2024 we supported this milestone by working to support the efforts of the PNG Independent Commission Against Corruption (ICAC) to operationalise, by sharing information on TIPNG's Anti-Corruption HelpDesk and how it collects complaints, as well as providing an opportunity for the ICAC Commissioner to meet participants of the Mike Manning Youth Democracy Camp, and for the ICAC office to field a team at the Sir Anthony Siaguru Walk Against Corruption. Through these engagements, TIPNG works to support PNG in meeting its governance milestones.

3. PUBLIC FINANCIAL ACCOUNTABILITY

In November 2024, we sounded a critical alarm on public accountability, revealing a pervasive failure among public bodies to comply with fundamental financial reporting requirements. Our "Accountability Scorecard," published in November, exposed a shocking disregard for the Public Finances (Management) Act 1995 (as amended), undermining the very bedrock of fiscal transparency and accountability in the use of public funds.

Key Findings: A Crisis of Accountability

The 2024 Accountability Scorecard, meticulously compiled from the Auditor General's 2022 Report Part IV, paints a stark picture:

- Out of 132 public bodies subject to audit in 2022, a staggering 80 entities (62%) failed to submit their 2022 financial statements for audit.
- Even more concerning, 183 financial statements from 2021 and prior years remain outstanding, indicating a systemic and entrenched problem of non-compliance over multiple reporting periods.
- The 132 entities under review included 62 Public Bodies and their 21 subsidiaries, 16 National Government Owned Companies and their 31 subsidiaries, and 2 companies with minority government shareholding.
- Of the 100 audit reports issued between July 2022 and June 2023 for 63 entities, the quality of financial reporting was alarming:
- Only 47 were unqualified (clean audits).
- 22 were qualified, indicating material misstatements or scope limitations.
- 21 received Disclaimer opinions, meaning the auditor could not express an opinion due to pervasive limitations.
- 10 received Adverse Opinions, signifying that the financial statements were materially misstated and did not fairly represent the entity's financial position.

These concrete numbers reveal a severe breach of financial management laws and signal a profound erosion of accountability in how public money is managed and spent.

Safeguarding Public Funds & Restoring Trust

We issued a forceful call to action, outlining key measures to safeguard public funds and restore public trust. We urged Members of Parliament, the Department of Finance, and the Auditor General's Office (AGO) to collaborate decisively to ensure the timely submission of public audit reports and their subsequent tabling in Parliament. This was not merely a bureaucratic formality, but a fundamental measure to improve accountability and transparency in the expenditure of public money. We also called for the Department of Personnel Management, Public Accounts Committee, and other responsible actors to take swift and decisive action to hold government entities accountable for breaches of law. The pervasive lack of proper reporting reflected poor financial governance that needed immediate attention. Furthermore, TIPNG advocated for Parliament to seriously consider the Auditor General's recommendation for establishing legislative requirements. These requirements would make the renewal of Chief Executive Officers' contracts subject to the timely submission of financial statements and a demonstrable record of prudent financial management. This crucial reform would introduce a direct line of accountability for those at the helm of public bodies. We called on public bodies and statutory authorities to check their score on the Scorecard and work with the Department of Finance and the Auditor General's Office to ensure the provision of timely, accessible, and accurate public audit reports.

Collaboration to Empower Public Understanding

TIPNG's commitment to good governance is further underscored by our strong partnership with the PNG Auditor-General's Office. A prime example of this vital collaboration is the development of the Accountability Scorecard itself. This innovative tool translates the often-complex information from the AGO's reports into an easily understandable publication, significantly enhancing

public understanding and facilitating effective evaluation of public body accountability. This collaborative spirit was highlighted when TIPNG Chair, Mr. Peter Aitsi presented to a distinguished delegation of Auditors-General from New Zealand, Fiji, and the Australian State and Territory Auditor-Generals in October. During his presentation, Mr. Aitsi emphasized TIPNG's ongoing efforts to empower citizens and promote good governance through impactful advocacy, awareness campaigns, and in-depth research initiatives. The widespread failure to submit financial statements is a grave threat to public accountability in Papua New Guinea.

4. GOPNG CSO POLICY

TIPNG was invited by the Department for Community Development and Religion participate in a workshop from 10-11th September 2024 to review the draft Papua New Guinea Government and Civil Society Organisation Partnership Policy (2024 – 2034). The policy was drafted under the PNG Open Government Partnership (OGP) National Action Plan and is intended to strengthen partnership and collaboration for effective service delivery. In the policy, the government acknowledges the importance of civil society organisations (CSOs) and seeks to provide support by establishing a formal dialogue process from the local to the national level, whilst simultaneously mobilising resources for and building the capacity of CSOs. However, given the importance of the policy, TIPNG requested and was granted an extended period for consultation. During this period TIPNG shared the draft policy amongst our networks and encouraged partner CSOs to submit their feedback. To support our partners TIPNG circulated our own feedback on the policy to the Department. Our concern was the public funding being provided by the government directly to CSOs would be detrimental in two key ways; firstly, it would enable to government to control the work of CSOs by controlling the funding, and secondly that it would increase the already high risk of misappropriation of public funds through CSOs. TIPNG's feedback and that of other CSOs was received by the Department, and while endorsement of the policy has stopped for now, TIPNG is monitoring the matter to ensure that policies that would undermine the constitutional freedom of association are not rushed through government.

5. FREEDOM OF INFORMATION

TIPNG remains committed to the finalisation of the National Right to Information Policy, and the eventual enactment of legislation giving effect to Section 51 of PNG's National Constitution which states that, "Every citizen has the right of reasonable access to official documents." In support of this constitutional freedom, TIPNG met in April 2024 with the Department of Information and Communication Technology (DICT) in our capacity as co-chairs of the PNG Open Government Partnership (OGP) Freedom of Information (FOI) Technical Working Group (TWG). We remain to support the government deliver Right to Information as is a vital tool in combatting corruption.

TOP: *TIPNG's Yvonne Ngutlick, sharing our work during a PNG Electoral Commission workshop.*

FAR LEFT: *TIPNG Board Chair Peter Aitsi presenting our Accountability Scorecard to the IDAG.*

LEFT: *Deputy Auditor General Albert Kimisi addressing the IDAG during the meet last year.*

Mike Manning Youth Democracy Camp 2024 participants with Opposition Leader Hon. Douglas Tomuriesa in Parliament's State Function Room. The Camp empowers youth to engage with MPs, understand parliamentary processes, and experience Parliament House firsthand.

IGNITING THE NEXT GENERATION OF INTEGRITY:

MIKE MANNING YOUTH DEMOCRACY CAMP 2024

The Mike Manning Youth Democracy Camp (MMYDC), held from June 24 to July 4, 2024, ignited civic passion in 30 PNG students. This intensive program held at the Correctional Service Training College immersed participants in democracy, governance, and political systems, supported by UNDP (EU-funded Transparency and Accountability Project), the U.S. Embassy, and ExxonMobil PNG. Students engaged with top speakers, including economist Anthony Yauieb on national budgets, Deputy Opposition Leader Hon. Douglas Tomuriesa on accountability, and IRC Assistant Commissioner Katty Masu on taxation. Deputy Auditor General Lemaki Ila shared insights on transparency, while journalist Alexander Rheeny underscored the media's vital role. A highlight was the mock political simulation, where students formed parties, drafted laws, campaigned, and formed a "government" for the fictional nation of Bomana, fostering critical thinking and leadership. Excursions to Parliament and media houses provided crucial real-world exposure. The camp successfully empowered future leaders with deep civic knowledge, democratic appreciation, and a drive to uphold transparency and good governance in Papua New Guinea.

INTERNATIONAL ANTI-CORRUPTION DAY, 2024

To mark International Anti-Corruption Day 2024, TIPNG launched a powerful youth-focused campaign under the theme "Uniting with Youth Against Corruption: Shaping

National Youth Development Authority,s David Rupa addresses participants during the our 2024 International Anti-Corruption Day roundtable.

Mike Manning Youth Democracy Camp 2024 participants engaged in lively group discussions.

Tomorrow's Integrity." Our goal was to empower young voices and boost civic awareness, sparking crucial dialogue on youth engagement in Papua New Guinea's electoral process ahead of the 2027 elections. Key events included a potent Spoken Word Poetry session addressing youth frustrations and leadership questions, and a radio panel discussing youth electoral participation. A pivotal roundtable brought together 10 youth-led organizations and key government bodies like the PNG Electoral Commission. This dialogue tackled critical issues such as limited voter information access, challenges for youth with disabilities, and the lack of digital civic education tools.

The event concluded with a collective commitment to establish a technical working group on youth electoral participation, resulting in a widely published Outcome Statement reflecting youth voices and solutions. TIPNG's 2024 International Anti-Corruption Day successfully underscored the youth's vital role in democracy, emphasizing civic engagement and institutional collaboration as essential tools for fighting corruption and shaping PNG's future.

YOUTH AGAINST CORRUPTION ASSOCIATION

A powerful new chapter in Papua New Guinea's fight against corruption has begun with the relaunch and expansion of the Youth Against Corruption Association (YACA). What started humbly at Jubilee Catholic Secondary School in Port Moresby has swiftly grown into a dynamic, youth-led movement committed to instilling personal responsibility, ethical leadership, and anti-corruption values in young people nationwide. After over three years of dormancy, YACA's official handover ceremony in June 2024, graced by founder Fr. John Glynn OL and Transparency International PNG (TIPNG) staff, marked its powerful return. This relaunch was not merely an event but a reaffirmation that youth are not just future leaders, but leaders today. Following this pivotal launch, TIPNG embarked on an impactful series of school visits across Port Moresby, introducing YACA's mission to thousands of students. Interactive sessions at secondary schools sparked vibrant discussions on corruption's daily impact and the importance of good citizenship. Students and teachers alike showed enthusiasm, solidifying YACA's role as a beacon of hope and empowerment. TIPNG's support provides YACA with safe spaces for dialogue, technical assistance, and capacity-building. Every YACA member pledges to uphold the YACA Affirmation, committing to integrity, honesty, and good citizenship.

FOSTERING ANTI-CORRUPTION SKILLS:

We firmly believe that fostering a new generation of skilled and ethically grounded professionals is paramount to strengthening governance and combating corruption across the nation. To this end we have significantly expand our vital internship and training programs to ensure the next generation of Papua New Guinean professionals are equippped to handle current and future governance challenges.

Our long-standing partnership with the University of Papua New Guinea (UPNG) School of Law continues to flourish, marked by the successful intake of the sixth cohort for our Legal Internship Program (2024-2025). Beyond UPNG, TIPNG has further broadened its reach by hosting Legal Training Institute (LTI) trainees, offering them intensive three-week work placements.

In a landmark expansion of our capacity-building efforts, we also welcomed our first-ever trainees from the Institute of Banking and Business Management (IBBM). This diverse array of programs—encompassing legal, communications, and administrative disciplines—underscores TIPNG's unwavering dedication to providing meaningful experiential learning. We not only support the academic and professional growth of young Papua New Guineans but also cultivate a workforce poised to drive transparency, accountability, and ethical leadership, thereby reinforcing our collective efforts towards a more just and corruption-free future for PNG.

LEGAL INTERNSHIP PROGRAM TAKES ON 6TH COHORT

For the 2024-2025 Lega Internship Program, we were proud to host the 6th cohort of exceptional students from the University of Papua New Guinea (UPNG), integrating their talents into our core operational teams.

Three aspiring legal professionals—Mr. Isaiah Iovatt, Ms. Lyzann Kouni, and Ms. Kylie Sabarei—were engaged with our Partnerships and Policy Team. Their invaluable hands-on experience covered critical functions vital to our mission, including the review of key policies and drafted insightful campaign briefs. They provided essential support to the Anti-Corruption Help Desk, conducted interviews with victims and witnesses of corruption, meticulously collected and documented crucial corruption complaints, maintained and updated TIPNG's case management system, and prepared comprehensive case files for review and referral. This immersive practical exposure is fundamental to their development as future legal practitioners dedicated to upholding integrity.

This ongoing partnership with the UPNG School of Law, formalized by a Memorandum of Understanding signed in 2017, represents a sustained commitment to empowering legal students and fostering direct engagement in the fight against corruption, with the current group marking the sixth cohort of interns under this successful arrangement.

COMMUNICATIONS INTERN

Complementing our legal intern program, Mr. Jordahl Gemo, a third-year English and Communication student from UPNG, was attached to TIPNG's Communications team. Jordahl's contributions were integral to the effective implementation of the organization's overarching communications strategy. His engagement focused on developing practical skills and knowledge in event planning and coordination for a diverse array of activities, including workshops, conferences, and public awareness campaigns. He was also actively involved in media relations, gaining experience in drafting and disseminating press releases, media advisories, and other media materials, while simultaneously supporting media monitoring activities and assisting in the management of TIPNG's vital social media presence. These diverse and comprehensive internship experiences underscore TIPNG's dedication to building multi-faceted capacity within PNG's emerging workforce, ultimately strengthening the collective efforts towards greater transparency and accountability.

LEGAL AID TRAINEES

In line with our commitment to nurture legal expertise, three trainees from the PNG Legal Training Institute (LTI)

did their intensive three-week work placement program with TIPNG in December 2024.

The collaborative relationship between TIPNG and the LTI is built upon a shared vision of empowering legal professionals to effectively combat corruption in Papua New Guinea. This specific work placement program forms an integral part of the LTI's final assessment, providing a vital platform for future legal professionals to acquire indispensable real-world experience.

The enduring partnership between TIPNG and the LTI is formally cemented by a 5-year Memorandum of Understanding, signed in 2020, which strategically facilitates mutual resource sharing and collaborative efforts on impactful legal aid programs, collectively contributing to a more transparent and just legal landscape in PNG.

Ms. Krystal Delai, Mr. Benjamin Pete'e, and Ms. Mercy Sawan gained invaluable practical experience across a range of critical functions. Their time with TIPNG provided hands-on exposure to essential areas, including client management, meticulous case management, robust document control, the preparation of comprehensive legal briefs, and the development of crucial clerical skills. This immersive experience is designed to bridge the gap between academic learning and the practical demands of a legal career.

IBBM TRAINEES

For the first time, we took on board trainees from the Institute of Banking and Business Management (IBBM). We hosted two talented female second-year Bachelor of Business students: Vavine Nai and Shiela Kolomaga. As a crucial component of their academic assessment, these students were required to complete 140 hours of practical work experience. TIPNG offers a comprehensive six-week work experience for them with our Administration team. During their tenure, they actively engaged in various administrative functions, gaining invaluable hands-on experience and insight into the daily operations of a dynamic non-governmental organization committed to good governance and anti-corruption.

This training provided Vavine and Sheila with a unique opportunity to apply their theoretical knowledge in a real-world setting, develop essential professional skills, and understand the practicalities of working within a values-driven organization. For TIPNG, hosting these dedicated young professionals offered fresh perspectives and valuable support to our administrative functions, further reinforcing our commitment to building national capacity and fostering ethical leadership in Papua New Guinea. We look forward to continuing such beneficial collaborations that empower young talent and strengthen our collective future.

TOP: *Interns during a session with NICTA Company Secretary, Kimberly Kanimba.*

LEFT: *LIP intern Isaiah Iovatt recieving his certificate of completion from TIPNG Deputy Director Yvonne Ngutlick at the end of the official internship period.*

JOINING OUR VOICES IN COALITION:

While we continue to champion governance and accountability domestically, we have also placed emphasis on building and supporting spaces for other civil society actors to engages meaningfully in key decision-making processes.

OPEN GOVERNMENT PARTNERSHIP

The PNG Open Government Partnership (OGP), co-chaired by the Department of National Planning & Monitoring & TIPNG, remains a vital platform in the anti-corruption space, enabling meaningful collaboration between government and civil society to foster transparency, accountability, and accessibility of public systems. With the conclusion of PNG's Second National Action Plan (NAP 2), this year saw the co-creation phase of NAP 3. As Co-Chair of the PNG OGP, TIPNG co-facilitated the two-day OGP Co-Creation Workshop in December 2024, which brought together Civil Society Organizations and government to shape national commitments that will be included in the PNG OGP National Action Plan 3 (2024 – 2028).

COMMUNITY COALITION AGAINST CORRUPTION

The Community Coalition Against Corruption (CCAC), co-chaired by the Media Council and TIPNG, continues to play a pivotal role in driving collective action for good governance in Papua New Guinea. Following the inaugural National CCAC Meeting in Lae in 2023, a Steering Committee was established, comprising Transparency International PNG (TIPNG), Lae Chamber of Commerce & Industry, Centre for Environmental Law & Community Rights (CELCOR), Catholic Bishops Conference, PNG Council of Churches, Advancing PNG Women Leaders Network, and PNG Trade Union Congress.

This year, the committee continues to provide strategic leadership to the coalition and has laid the groundwork for coordinated advocacy ahead of the 2027 National General Elections. To support this work, subcommittees were formed to focus on priority areas, including election reforms, security, voter education, and communications. In October 2024, the CCAC held a national press conference to highlight the deteriorating law and order situation across the country. The Coalition called for increased government funding to strengthen the Royal Papua New Guinea Constabulary (RPNGC) and urged for inclusive, multi-stakeholder consultation in the development of national security strategies.

TOP: *The CCAC held a press conference, raising alarm over the escalating lawlessness, killings, and widespread violence across the country.*

LEFT: *Department of National Planning's Mr. Langa Kopio (standing) interacting with OGP members during a workshop.*

PNG RESOURCE GOVERNANCE COALITION

In 2024, TIPNG continued to serve as the President of the PNG Resource Governance Coalition (PNGRGC), supporting civil society engagement in the Extractive Industries Transparency Initiative (EITI). TIPNG participated in the EITI International Secretariat Mission and Multi-Stakeholder Group meetings, contributing to discussions on contract transparency, revenue distribution, and beneficial ownership—key issues under the 2023 EITI Standard. A CSO forum provided space for civil society to articulate concerns and engage on the proposed PNG EITI Commission Bill. Through these platforms, TIPNG continues to demonstrate that inclusive, coordinated efforts are central to achieving long-term governance reform in Papua New Guinea.

STRATEGIC PARTNERSHIPS IN ACTION

In 2024, Transparency International PNG (TIPNG) continued to strengthen its commitment to good governance and integrity through impactful partnerships with key stakeholders. These strategic collaborations have enabled TIPNG to deliver on shared activities that support its mission of empowering citizens and holding institutions accountable.

A key highlight for the year was the renewal of Memoranda of Understanding (MoUs) with longstanding partners such as the University of Papua New Guinea, School of Law (UPNG) & Applus PNG. The Partnership with the School of Law allowed for the facilitation of the Legal Internship Program, which looks at bringing on board 3rd & 4th Year Law Students to undergo a 13-week internship program. This year saw the 13th batch of Interns undergoing this program. On the other hand, our continued partnership with Applus helped to facilitate pro-bono recruitment support by enabling TIPNG's capacity to access skilled professionals.

TIPNG saw the inception of a new partnership with the United Nations Development Programme (UNDP). The MoU aims to foster greater information sharing and collaboration on areas of mutual interest, including civic engagement, transparency, and anti-corruption initiatives.

In 2024, TIPNG continues to maintain its ongoing partnerships with the Legal Training Institution, which saw the 4th Batch of Legal Trainees undergo their annual 3-week work attachment program. All trainees provided free legal assistance to victims and witnesses of corruption through our Anti-Corruption Helpdesk.

Our partnership with the Center for International Private Enterprise (CIPE) PNG continued to deliver targeted information sessions for women in business. These sessions empower women with the knowledge to navigate, identify corruption risks, and exercise their rights in commercial and public spaces.

Through these partnerships, TIPNG continues to demonstrate that collaboration across government, civil society, and the private sector is essential to delivering impactful and sustainable change in Papua New Guinea.

TOP: *Participants at the OGP National Action Plan 2 self-assessment workshop.*

FAR LEFT: *Department of Information & Communication Technology Deputy Secretary. Flierl Songol, engaging in discussions on the Freedom of Information Bill.*

Leff: *PNG RGC Members.*

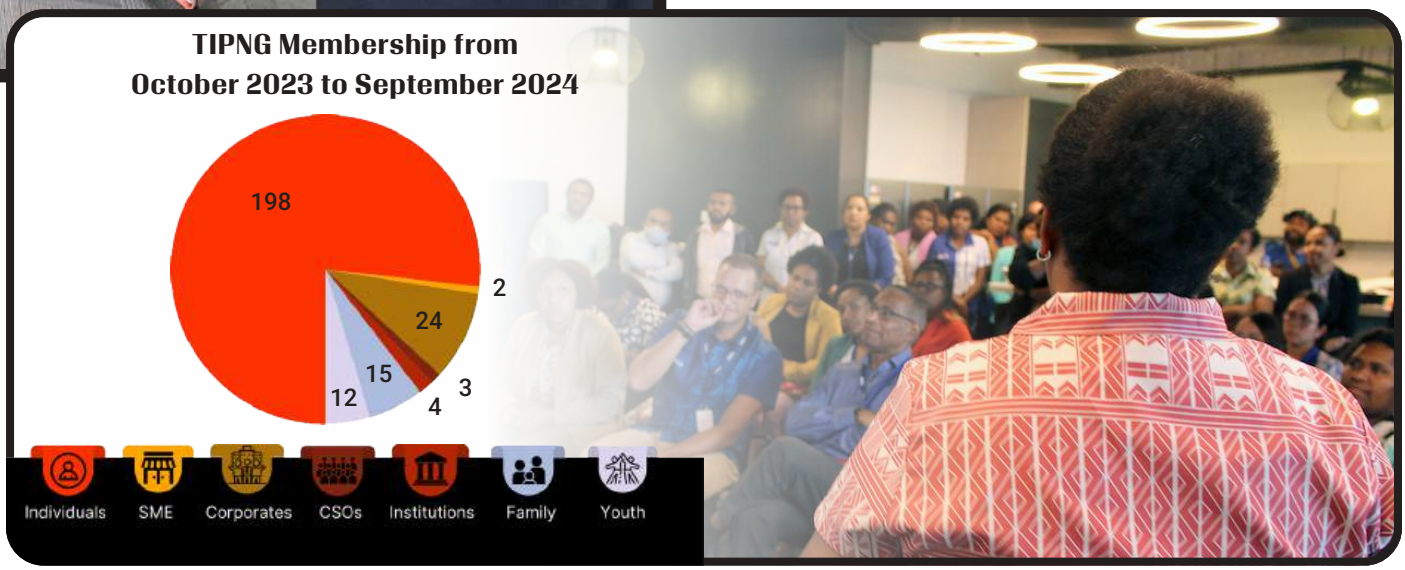
Dentons staff at a "Lunch & Learn" session in August 2024, listening to insights from TI Global Chair, Francois Valerian as part of his official visit to PNG.

BUILDING THE MANDATE FOR TRANSPARENCY:

Building agency in our members is important to ensure our community is actively engaged in the fight against corruption. This past year, TIPNG significantly deepened its engagement with its diverse membership base, reinforcing partnerships and extending its reach across various sectors to foster a stronger, more informed anti-corruption movement. Our commitment to outreach was exemplified by an invitation from the Melanesian Institute in Goroka, where we were requested to do a presentation on "Politics, Public Leadership & Governance." This session was part of the Institute's annual Cultural Orientation Courses for expatriate workers in PNG and Melanesia and highlighted the critical role of faith-based organizations in explaining corruption as an abuse of entrusted power and emphasized the necessity of cross-sectoral collaboration for electoral integrity and governance reform. Corporate sector engagement remained a cornerstone of our efforts. We were invited to present at a town hall session for KPMG. We acknowledge KPMG's consistent participation in the Walk Against Corruption since 2007. Further illustrating our reach, a "Lunch & Learn" session was conducted with staff at Consort Lae in quarter two. During this session, we clarified TIPNG's core mission to the staff of Consort Lae. It's crucial for everyone to understand that our mandate is anti-corruption, not anti-government. This distinction is vital, as it underpins our approach: we actively collaborate with the public sector to champion good governance across Papua New Guinea. Our deep-rooted relationships with long-standing corporate members were also cultivated through dedicated "Lunch & Learn" sessions. We had the distinct

An engaging "Lunch & Learn" session in November 2024 with staff from Newmont, a proud corporate financial member.

Igniting insights at a dynamic information session with the team from Santos, another corporate financial member.



pleasure of engaging with Santos, a valued member since 1999, and Newmont, a steadfast supporter since 2001. These sessions provided crucial opportunities to update both companies on TIPNG's ongoing work in promoting transparency, accountability, and good governance. Both Santos and Newmont consistently demonstrated their commitment through unwavering support, including active participation in the Sir Anthony Siaguru Walk Against Corruption in 2024 and generous financial contributions. Newmont's engagement extended further, encouraging their staff to become individual TIPNG members and inspiring their families to join the broader anti-corruption cause. Beyond direct presentations and sessions, TIPNG maintained consistent communication with its members through a bi-monthly members' e-update, circulated via Mailchimp. These updates provided timely information on our campaign highlights, earned media coverage, and relevant national gazettes. Crucially, each update included an open invitation for personalized "Lunch & Learn" sessions, reinforcing our commitment to ongoing dialogue and collaboration. We remain on call for our community.

OUR 2024 FINANCIAL MEMBERS & SUPPORTERS:

INDIVIDUAL MEMBERS

- Abigail APINA
- Abigail KAFAFI
- Adelbert ALOIS
- Agi POINI
- Ailsa KANINI
- Alex MOORE
- Alicia NANA
- Alina RUHUKAIL
- Allan DONIGI
- Almah TARARIA
- Alphonse BLUE
- Amahlia C LAKA
- Amos Denge KAREMO
- Anderson YAMBE
- Andrew AISA
- Andrew RUNTING
- Angoea HAYARA
- Anisha Relvie TOKIEL
- Annasie ABUZO
- Annie DAVID
- Archbishop Douglas YOUNG
- Arianne KASSMAN
- Aron KOPAUL
- Athaliah PAINO
- Avril MATAWAN
- Banica HAMUA
- Barbra KASSMAN
- Barbra KUNAI
- Bellamy EDEWAWA
- Benard MUNDRIU
- Betty KOVEA
- Bibianna MAWE
- Bobby KULEP
- Borone ISANA
- Br. Thomas YAPO
- Brian ALOIS
- Bryan EARLES
- Camelot NOKI
- Chris OROHO
- Christopher ELPHICK
- Christopher MIVIRI
- Clyde WILLIS
- Connie WAGIAM
- Cornelia TOVOK
- Courtneyalla DOTSON
- Daera GANIGA
- Daian BUBUWAU
- Daisy TAYLOR
- Daniel MARAI
- David Bob MAIMA
- Deborah ALOIS
- Deborah JOEL
- Deborah TATENG
- Delailah MALKEN
- Delcah HEROLD
- Dennis GAGA
- Diana HOMBIRUFO
- Dickson EKARI
- Dinah GAUDI
- Edna KONEHA
- Eerbiri ZURENUOC
- Elizabeth ARIBI
- Eric KAROWAL
- Essenceier MANAPE
- Eunice Talao BUALIA
- Evah Loloh KUAMIN
- Evelyn DENU
- Fidelma WARTIR
- Fr. Gilbert Engokia PANO
- Fr. John GLYNN
- Fr. Nicholas Muinde KASAMBA
- Freda HOMOKA
- George MONOULUK
- Georgina KOWIH
- Georgina MICHAEL
- Gibson JIM
- Gilbert KIL
- Helen MARK
- Henry BAYAGAU
- Hezron WARIKE
- Ian KAMAN
- Igua PETER
- Iki UMBU
- Iove BILLIE
- Isaiah PAUL
- Ismael PAPANDUO
- James KAPUTIN
- James LUNGE
- Jason RUIN
- Jeannette Victoria JOSEPH
- Jemillah ISIFU
- Jemimah NAEMON
- Jennivive KUMAN
- Jenny ANU
- Jeremiah TALLY
- Jeremiah WILLIAM
- Jeremy PANNA
- Jerome SESEGA
- Jerry HENSEN
- Jillian GURAME
- Joachim VEE
- Job Brandy TEREMA
- John MOORE
- Jorbert ANAMD
- Jordahl Vic GEMO
- Joshua KAIS
- Joy RUIN
- Kalia MARAGA
- Kamea RALAI
- Karen BAK
- Keith VALI
- Kobor KIRRI JNR
- Kola KUMO
- Kopi Samuel SIONI
- Kurere MATANZANA
- Langa KOPIO
- Lavu ILA
- Lawrence STEPHEN
- Lazaro HEMETSBERGER
- Leilani KURUBI
- Linda AINDO
- Lorraine Nunnah TIPISO
- Lumen DENNIS
- Majorie TAMUTAI
- Manuel WAI
- Maria SURA
- Mariah BUALIA
- Mariepaul Zeribiang YAPENARE
- Mark HAIHUIE
- Martinah YUWOM
- Mary Jacinta UDU
- Medlyn DOKTO
- Megan KINOWIN
- Melvin Alois KOEL
- Merrilynne KRISIMPA
- Michael ARNOLD
- Michael KIELE
- Michael Maikong KARAO
- Michael MCWALTER
- Michelle SUGE
- Mike Auso IOMARLEY
- Muntai Agnes KAWAGE
- Mwanoi KANAMON
- Nabieu LANSANA
- Nadia MISIRAIT
- Natalie LEAHY
- Nick RUHUKAIL
- Nicolle ERI

- Orion BUALIA
- Paul Alois KUMANGA
- Paul BARKER
- Paula KAIYO
- Penina VALI
- Peninah REX
- Philip MIRI
- Pilehi TUPA GOGO
- Polee KASSMAN
- Rachael ONOPIA
- Raeline TORO
- Raga VALI
- Rakara RAULA
- Raphael BALOME
- Raphael BARE
- Rasley TUTARA
- Rehab YAFANDUO
- Reilly KANAMON
- Richard J KINAVAI
- Richard KASSMAN
- Richard KEGA
- Richard Wari KONDOWA
- Ricky NAREWEC
- Rodney NIMIAGO
- Roger RALAI
- Ruth WARAM
- Sally PROCTOR
- Sebastian KIMALI
- Semie MANSU
- Shalenta KAMAREPA
- Sharon LAGAR
- Shirley CHERAKE
- Shirley MCKUP
- Solomon TOWALAUN
- Sonja NEWMAN
- Sr. Arnolda KANAMUR
- Stanley KAKA
- Stanley KOMUNT
- Stanley OPENA
- Stefan SOWEI
- Stephannie KIRRIWOM-SAWONG
- Suaire Yerim WENA
- Suwaine SIMBERONG
- Tabitha SAROYA
- Tau GAGUNA
- Theresa VALI
- Tony SIAB
- Tracey YASSI
- Travis ROBERT
- Veari Peter MOREA
- Vilousa HAHEMBE
- Vincent WASARING
- Vivian HAFFIME
- Wedlyn OKUNA
- Wilfred WAT
- Yuambari HAIHUIE
- Yvonne NGUTLICK

YOUTH MEMBERS

- Antiah BILANI
- Dominica KOUINAKA
- Hango DAVID
- Hutar VOVOVON
- Lorraine GATIM
- Lote JAMES
- Misimu GRIG
- Nason JOHN
- Paul BRUCE
- Raphael LAFANA
- Renagi BANIGE
- Tasisius PALIAU

FAMILY MEMBERS

- Aitsi Family
- Doa Neill Family
- Ebenosi Family
- Elphick Family
- Haihuie Family
- Isana Family
- Kanamon Polau Family
- Kennedy Family
- Koregai Family
- Hau'ofa Family
- Pa'asia Beach Family
- Robinson Family
- Samar Family
- Sawong Family
- Vada Family

INSTITUTION & CIVIL SOCIETY ORGANIZATION MEMBERS

- Center for Environmental Law & Community Rights Inc.
- West Coast Development Foundation Inc.
- PNG Baha'i
- Comrade Trustees Services Ltd
- Investment Promotion Authority
- Melanesian Institute
- National Judicial Staff Services

SMALL TO MEDIUM ENTERPRISE MEMBERS

- Brian Riches Ltd
- Tricky Worx

CORPORATE MEMBERS

- Allens Linklaters PNG
- Applus PNG
- Brian Bell Group
- Catholic Bishops Conference of SI & PNG
- City Pharmacy
- Credit Corporation
- Dentons PNG
- ExxonMobil (PNG)
- Hastings Deering PNG
- Kenmore
- KPMG PNG
- Kramer Ausenco PNG
- Mahogany Capital
- Monian
- NCSL
- NASFUND
- Newcrest Mining - Newmont Corporation
- Oil Search (PNG) - Santos
- OM Holdings - Oilmin Field Services
- PNG Ports Corporation
- SP Brewery
- Steamships
- Theodist
- Tohouwa (PNG) - FairPrice

Rising to the Occasion! Team Newmont, vibrant and determined, proudly display their anti-corruption placards at the 2024 Sir Anthony Siaguru Walk Against Corruption!

THE 2024 SIR ANTHONY SIAGURU WALK AGAINST CORRUPTION

On June 16, 2024, the annual Sir Anthony Siaguru Walk Against Corruption (SASWAC) returned after a three-year hiatus due to the pandemic. The SASWAC event was a resounding success. Held simultaneously in Lae and Port Moresby, the event witnessed an overwhelming participation. A remarkable total of 108 corporate and government teams, alongside 17 Civil Society Organizations, 69 schools, and 38 dedicated families, and over 200 volunteers joined forces to march for integrity. Their unwavering commitment translated into substantial financial support, with TIPNG successfully raising K226,500. These vital funds were directed into our ongoing efforts to champion transparency and accountability across Papua New Guinea.

The theme for the Walk was "Rise to the Occasion," which resonated deeply, serving as a compelling call to action for all Papua New Guineans to actively participate in the fight against corruption.

Captions:

1. *Team Consort Express Lines out in force to rep their corporate colors.*
2. *Our leaders of the walk setting the pace!*
3. *Team Port Moresby Chamber of Commerce & Industry proudly displaying their banner.*
4. *Team Brian Bell boldly declaring the cure for corruption!*
5. *Participants flooded the streets with a rainbow of colors to support the cause.*

OUR 2024 SASWAC IN-KIND SPONSORS:

PORT MORESBY

- National Capital District Commission
- NCD Metropolitan & Traffic Police
- PNG Sports Foundation
- Cords Associate
- Food Pro
- City Mission
- Sacred Heart Teachers College
- Paradise Foods Ltd
- Theodist
- Coastline Tent Hires
- Tent Manufacturers
- Pascoe Promotions
- Pacific Industries
- Total Waste Management
- St John Ambulance
- Jubillee Catholic Secondary School
- Port Moresby International School
- Direct Ordinance Group
- Nambawan Trophy Haus
- Steamships Trading
- FairPrice
- Kina Bank
- The Voice Inc.
- Colgate Palmolive
- Trukai Industries
- Enzo Pizzas
- MiBank
- Break-A-Sweat
- PNG Correctional Services
- PNG Defence Force
- BNG Trading
- Pacific Adventist University
- Aribi Family
- TIPNG Legal Intern Alumni
- Mr Meriba Tulo
- Mr Andy Hau
- Mr Robert Kanabote
- Mr Dagia Aka
- Mr Mark Haihuie
- Mr Hezron Wangi Jnr
- Ms Deanne Allan
- Mrs Georgina Tapineng
- Mr Eroni Lili

LAE

- Lae City Authority
- Lae Metropolitan & Traffic Police
- Lae City Hockey Association
- Huon Logistics
- IPI Catering
- Niugini Electrical
- BNG Trading
- Lae Catholic Youth
- National Polytechnic Institute of PNG
- Paradise Foods Ltd
- Pacific Industries
- Total Waste Management
- St John Ambulance
- Department of Works & Highways, Northern Region
- Executive Security Systems
- Nambawan Trophy Haus
- Steamships Trading
- FairPrice
- Trukai Industries
- SVS
- Pelgens
- Mr Raymond Gunemba
- Ms Evah Kuamin
- Mr Dennis Gaga
- Mr Charlie Kanawi
- Mr Cameron Wangihomie
- Miss Zaraleena Adamson
- Ms Lisa Linibi
- Mr John Byrne
- Mr Bart Philemon

OUR BOARD OF DIRECTORS:

Peter Aitsi, MBE

- Chair, appointed June 2021
- Chair of Executive Committee
- First elected: 1999
- Positions Held: Chair

Stephanie Kiriwom-Sawong

- Secretary, appointed June 2024
- Chair of Project & Program Sub-Committee
- First elected: 2022

Michelle Hau'Ofa

- Treasurer, appointed July 2024
- Chair of Management Sub-Committee
- First elected: 2018

Richard Kassman, OBE

- Director
- Chair of Elections Working Committee
- First elected: 1997
- Positions Held: Secretary

Michael McWalter, OL

- Director
- Member of: Management Sub-Committee & Trust Committee
- First elected: 2004

Paul Barker

- Director
- Member of: Management Sub-Committee
- First elected: 2015

Bill Doa-Neill

- Director
- Member of: Management Sub-Committee
- First elected: 2021

Christopher Elphick

- Director
- Member of: Management Sub-Committee
- First elected: 2017

Board Chair Peter Aitsi presides over a 2024 Full Board Meeting, flanked by Founding Director Richard Kassman (left) and Treasurer Michelle Hau'ófa (right).

Director William Koregai sharing his insights during the Board and Staff Strategic Planning meeting in March 2024.

Jerome Sesega

- Director
- First elected: 2019

Mary Udu

- Director
- Member of: Project & Program Sub-Committee
- First elected: 2020

William Koregai

- Director
- Member of: Project & Program Sub-Committee
- First elected: June 2023

James Lunge

- Director
- Member of: Project & Program Sub-Committee
- Appointed to Board: November 2022

Evah Kuamin

- Director
- Member of: Project & Program Sub-Committee
- First elected: June 2024

John Moore

- Director
- Member of: Project & Program Sub-Committee
- First elected: June 2024

Shane Kennedy

- Director
- Member of: Management Sub-Committee
- First elected: June 2024

OUR GOVERNANCE & BOARD REPORT:

The TIPNG Board of Directors provides strategic guidance and oversight for the organization's work. Comprised of dedicated and experienced individuals, the Board plays a crucial role in ensuring TIPNG's adherence to good governance principles and maximizing its impact in the fight against corruption. Their diverse backgrounds and expertise offer valuable insights that shape TIPNG's direction and fuel its success.

BOARD COMMITTEES:

1. Management Sub-Committee
2. Project & Program Sub-Committee

BOARD COMPOSITION:

At the 2019 AGM, the members approved changes to TIPNG's Rules of Association.

Section 30 (a) The Board of the Association shall consist of: the Chairperson, the Secretary, the Treasurer and twelve (12) Directors, each of whom who shall be Financial Members, and shall consist of at least four (4) Board Members who shall be female, and shall hold office for a term of one (1) year. Unless otherwise resolved by the Association membership of the Board shall not exceed fifteen (15) members.

The Board at the 2023 AGM was made up of the fifteen directors: 2 Office bearers and 11 directors. There were 2 vacancies. In July 2024, Mr. John Moore was appointed as a Director and Ms. Michelle Hau'ofa was appointed Treasurer, bringing the total directors up to fifteen.

In line with section 30 (a), four (4) women were on the 2024 - 2025 TIPNG Board.

BOARD ACTIVITIES:

Details of the main areas of focus of the Board and its Committees during the last 12 months are summarized below:

AREA OF FOCUS:

Strategic Matters

- *received quarterly progressive updates on the financial status*
- *received quarterly progressive updates on the strategy progress*

Operational Matters

- *reviewed and endorsed the annual budget and annual plan*

Governance, Assurance & Risk Management

- *received reports from Board working committees*
- *set the board calendar of meetings*
- *approved the set up of the Constitution Committee*

The 2024 – 2025 the TIPNG Board of Directors held three (3) Full Board meetings, two (2) Project & Program Sub-Committee Meetings and three (3) Management Sub-Committee Meetings. Quarter four (4) was merged with the Full Board Meeting). The Board Induction was held before the quarter three (3) Full Board Meeting.

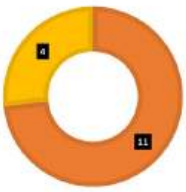
BOARD ATTENDANCE:

Directors attendance at the AGM, Board and sub-committee meetings, from 1st January - 31st December 2024, is set out in the table on page 29.

Board Composition:

Executive (Office Bearers)
Directors

Gender Composition:



Male
Female

TOP: *Treasurer Michelle Hau'ofa doing an interview with EMTV following a public dialogue on Public Accountability*

FAR LEFT: *Director Christopher Elphick making a key point during a strategic planning meeting.*

LEFT: *TIPNG Chair, Peter Aitsi and other stakeholder reps participating in a television panel on the black wednesday looting and violence.*

DIRECTOR	AGM	INDUCTION	FBM (3 MAX)	P & PSC (2 MAX)	MSC (3 MAX)	STRATEGIC PLANNING
P. Aitsi	1	1	3	N/A	N/A	1
S. K-Sawong	1	1	2	3	N/A	1
M. Hau'ofa	N/A	0	2*	N/A	2*	N/A
R. Kassman	0	1	3	N/A	N/A	1
M. McWalter	proxy	1	3	N/A	3	1
P. Barker	1	1	3	N/A	2	1
B. D-Neill	0	1	3	N/A	2***	1
C. Elphick	1	0	2	N/A	3	1
J. Sesega	0	0	2	N/A	N/A	1
M. Udu	1	1	3	3	N/A	1
W. Koregai	1	1	2	N/A	1	1
J. Lunge	0	1	2	2	N/A	1
E. Kuamin	1	1	2*	2*	N/A	N/A
J. Moore	N/A	1	2*	2*	N/A	N/A
S. Kennedy	N/A	1	2*	1***	N/A	N/A

Note: **Appointed June 2024 , **Part of Committee in Q1 & Q2 , ***Part of Committee in Q3 & Q4*

INVESTING IN OUR TEAM:

Transparency International Papua New Guinea (TIPNG) is committed to cultivating high-performance team evidenced by a series of integrated initiatives designed to bolster both internal capabilities and regional influence. This includes self-assessments, skill-sharing "toolbox talks," and well-being activities with external experts, meticulously crafted to embed TIPNG's core strategic values: Accountability, Courage & Commitment, Leadership, Good Governance, Passion & Perseverance, and Respect. These initiatives bolster internal capabilities and regional influence, ensuring robust delivery of our mandate.

Work Culture Program

At TIPNG, we've built a strong work culture to boost our team's capacity and reinforce our core values. We hold monthly team discussions and self-assessments on these values. We also share skills weekly through "toolbox talks" where staff present on our various policies and procedures. Beyond professional development, we prioritize team well-being and cohesion. We celebrate work anniversaries, commemorate important dates, and enjoy "Footloose Fridays" with team-bonding activities. We also invite external experts, like the Business Coalition for Women and Mrs. Teresa Aitsi, to speak on crucial public issues such as sexual harassment and breast cancer. These efforts ensure our team is well-informed and equipped, enabling us to deliver effectively on our mandate.

Barbra Completes Integrity Professional Foundations

TIPNG's Coalitions Engagement Lead, Barbra Kunai, completed the Integrity Professional Foundations course, sponsored by the UNODC and facilitated by Griffith University. From April to October 2024, Barbra attended sessions in Port Moresby, Honiara, Brisbane, and online, including the Asia-Pacific Integrity School. This course, designed for integrity professionals, provided essential upskilling in organizational functions, operational needs, and policy contexts. In the final session, Barbra presented her recommendation for a digital platform to improve state stakeholder consultation. This valuable international accreditation strengthens TIPNG's expertise and opens doors for new initiatives.

Yuambari's Secondment to TI-S

In a significant first for TIPNG, our Deputy Director Partnerships and Policy, Mr. Yuambari Haihuie, was seconded to Transparency International's global Secretariat. From January to December 2024, he served as the Pacific Regional Engagement and Advocacy Lead. This secondment bolsters the transparency movement across the Pacific's six chapters (PNG, Solomon Islands, Vanuatu, Fiji, Australia, and New Zealand). While each chapter is autonomous, Mr. Haihuie's role fosters crucial collaboration and strengthens advocacy efforts throughout the region.

TOP: *Team TIPNG celebrating PNG's 49th Independence.*

FAR LEFT: *Coalitions Engagement Lead, Barbra Ruin engaging in the Integrity Professionals Foundation Course.*

LEFT: *Celebrating Yua's 10 years of service!*

FINANCIAL STATEMENTS:

Year Ended 31st December 2024

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TRANSPARENCY INTERNATIONAL PAPUA NEW GUINEA INC.

Report for the directors for the year ending 31st December 2024:

Directors' Report

The Directors have the pleasure of presenting their report for the year ending 31st December 2024.

1. Directors:

Names:	Position:	Status:
Christopher Elphick	Director	Continuing
Jerome Sesega	Director	Continuing
Richard Kassman	Director	Continuing
Michael McWalter	Director	Continuing
Mary Udu	Director	Continuing
Paul Barker	Director	Continuing
Shane Kennedy	Director	Appointed
John Moore	Director	Appointed
WIlliam Koregai	Director	Continuing
James Lunge	Director	Continuing
Evah Kuamin	Director	Resigned
Bill Doa-Niell	Director	Continuing
Other Executive Positions:		
Peter Aitsi	Chairman	Continuing
Jeffery Vagalia	Treasurer	Resigned
Michelle Hau'ofa	Treasurer	Appointed
Belinda Kanau	Secretary	Resigned
Stephanie Kiriwom-Sawong	Secretary	Appointed

2. Auditors:

NKA Chartered Accountants, P.O. Box 8062, Boroko 111, NCD

3. General Information:

Country of Incorporation:	Papua New Guinea
Date of Incorporation:	2nd December 1996
Association Number:	5-769
Registered Office:	Lokua Avenue, Section 54, Allotment 31, Boroko, Port Moresby, NCD
Principal Place of Business:	Section 54, Lot 31, Lokua Avenue, Boroko, NCD
Postal Address:	P.O. Box 591, Port Moresby, NDC
Number of Employees:	12
Bankers:	Bank South Pacific Ltd-Harbour City BSP Haus, P.O. Box 78, Port Moresby, NCD
	Australia & New Zealand Banking group-Harbour City, P.O.Box 115, Port Moresby, NCD

4. Directors Statement:

a) There are reasonable grounds to believe that the Association will be able to pay its debts as and when they fall due and payable.

b) The financial statements (statement of financial position & income and expenditure) and notes thereto are in accordance with the Association Incorporation Act 1966, and generally accepted accounting practice in Papua New Guinea, and presents fairly the financial position and performance of the Association as at 31st December 2024.

TRANSPARENCY INTERNATIONAL PAPUA NEW GUINEA INC.

Statement by the Executive Committee:

1. The The net income for the year ended 31 December 2024 amounted to K105,883 (2023: deficit K81,892).
2. The payment of any dividend or any payment in the nature of a dividend to its members is prohibited under the rules of Transparency International Papua New Guinea Inc. (the Association).
3. As stated in Note 1 to the financial statements, this is a special purpose financial report that has been prepared to comply with the rules of Association and must not be used for any other purpose.
4. The financial statements have been drawn up in accordance with the accounting policies as described in Note 1.
5. In the opinion of the Committee members of the Association:
   a) the financial statements and notes, set out on page 35-46, present fairly the financial position of the Association as at 31 December 2024
   b) and the results and cash flows of the Association for the year ended 31 December 2024;
   c) at the date of this statement, there are reasonable grounds to believe that the Association will be able to pay its debts as and when they fall due.

Signed in accordance with a resolution of the Association Committee:

Mr. Peter Aitsi
Chairman

Michelle Hau'ofa
Treasurer

Dated in Port Moresby, 25th June, 2025

NKA Chartered Accountants
P.O. Box 8062, Boroko. NCD. Suite 8, 2nd Floor, Ori Lavi Haus, Boroko. NCD.
Ph: +675 323 9500, Fax: +675 325 7504, Mob: +675 7684 2036
Email: enquiry@nka.com.pg Website: www.nka.com.pg

INDEPENDENT AUDIT REPORT TO THE MEMBERS OF TRANSPARENCY INTERNATIONAL PAPUA NEW GUINEA INC. FOR THE YEAR ENDED 31 DECEMBER 2024

Scope:

We have audited the accompanying financial statements of Transparency International Papua New Guinea Inc. for the year ended 31 December 2024 consisting of the statement of income, statement of financial position, statement of changes in equity, statement of cash flow and notes as set out on pages 41 to 48.

Respective responsibilities of the committee members and auditor

The Association's committee members are responsible for the preparation and presentation of the financial statements and the information they contain. Our responsibility is to perform an audit of these financial statements in order to express an opinion on them to the committee members of the Association.

Basis of Opinion:

Our audit has been planned and performed in accordance with International Standards to provide a reasonable level of assurance as to whether the financial statements are free of material misstatement. Our procedures include examination, on test basis, of evidence supporting the amounts and other disclosures in the financial statement and the evalution of accounting policies and significant accounting estimates. These procedures have been undertaken to form an opinion whether, in all material respects, the financial statements are consistent with generally accepted accounting practice and presented fairly in accordance with the accounting standards adopted by the Accounting Standards Board of Papua New Guinea and statutory requirements so as to present a view of the Association which is consistent with our understanding of its operations. We believe that our audit provides a reasonable basis for our opinion.

In forming our opinion, we also evaluated the overall adequacy of the presentation of information in the financial statements.

Emphasis of Matter:

Going Concern

i) Without qualification to the opinion expressed above, attention is drawn to the following matter:

The committee members have prepared these financial statements on an ongoing basis, which assumes continuity of normal business activities and realization of assets and settlement of liabilities in the ordinary counrse of business.

Audit Opinion:

In our opinion,

a) the financial statements of the Association:

- give a true and fair view of the financial position of the Association in accordance with the accounting policies described in Note 1 to
- the financial statements at 31 December 2024, and of its performance for the year ended on that date; and is presented in accordance with the Companies Act 1997, International Fiancial Reporting Standards and other generally accepted
- accounting practice in Papua New guinea.

Independence:

As auditor, we are required to be independent of the Association and free of interest which could be incompatible with integrity and objectivity. In respect of this engagement, we following the independence requirements set out by the Certified Practicing Accountants of Papua New Guinea and the Companies Act 1997.

NKA Chartered Accountants

Paul M. Nindipa
Partner
Registered under the Accountants Act 1996
Dated at Port Poresby this 27 day of June 2025

TRANSPARENCY INTERNATIONAL PAPUA NEW GUINEA INC.

Statement of Income for the Year Ended 31 December 2024:

	Note	2024	2023
		K	K
INCOME			
Project income	4	1,416,824	1,494,492
Core income	4	556,339	235,706
Total income		**1,973,164**	**1,730,198**
EXPENDITURE			
Project expenses	9	1,476,927	1,494,492
Core expenses		390,355	317,599
Total expenditure		**1,867,281**	**1,812,091**
Net income/(deficiency) for the year		**105,883**	**(81,893)**

This statement is to be read in conjunction with the accompanying notes.

TRANSPARENCY INTERNATIONAL PAPUA NEW GUINEA INC.

Statement of Changes in Equity for the year ending 31 December 2024:

	Members Capital	Accumulated Members Funds	Total
	K	K	K
Balance at 1 January 2023	-	2,579,361	2,579,361
Net income /(deficiency) of the year	-	(81,893)	(81,893)
Balance at 31 December 2023	**-**	**2,497,469**	**2,497,469**
Net income /(deficiency) of the year	-	105,883	105,883
Balance at 31 December 2024	**-**	**2,603,352**	**2,603,352**

This statement is to be read in conjunction with the accompanying notes.

TRANSPARENCY INTERNATIONAL PAPUA NEW GUINEA INC.

Statement of Financial Position for the Year Ended 31 December 2024:

	Note	2024 K	2023 K
MEMBER'S FUNDS			
Member's funds brought forward		2,497,469	2,579,361
Net income/(deficiency) for the year		105,883	(81,892)
Total Investments		**2,603,352**	**2,497,469**
NON-CURRENT ASSETS			
Property, plant and equipment	10	2,543,682	2,565,662
Total non-current assets		**2,543,682**	**2,565,662**
CURRENT ASSETS			
Bank and cash balances	5	363,223	57,271
Trade & other debtors	6	321,152	304,521
Total current assets		**684,375**	**361,792**
Total assets		**3,228,057**	**2,927,454**
CURRENT LIABILITIES			
Creditors and other creditors	7	112,807	179,010
Unspent project funds	10	363,796	122,824
Employee provisions	11	32,082	128,151
Total current liabilities		**508,684**	**429,985**
NON-CURRENT LIABILITIES			
Employee provisions	11	116,021	-
Total non-current liabilities		116,021	-
TOTAL LIABILITIES		**624,705**	**429,985**
NET ASSETS		**2,603,352**	**2,497,469**

Signed on behalf of the Executive Committee:

Mr. Peter Aitsi
Chairman

Michelle Hau'ofa
Treasurer

Dated in PORT MORESBY, 25th June 2025

This statement is to be read in conjunction with the accompanying notes.

TRANSPARENCY INTERNATIONAL PAPUA NEW GUINEA INC.

Statement of Cash Flows for the year ending 31 December 2024:

	Notes	2024	2023
		K	K
CASH FLOW FROM OPERATING ACTIVITIES			
Subscription and donations received		452,429	20,000
Core income		556,339	157,849
Payments to suppliers and employees		(965,763)	(236,849)
Interest Received		-	-
Cash generated from operations		43,006	(59,000)
Income taxes paid		-	-
Net cash from operating activities		**43,006**	**(59,000)**
CASH FLOW FROM INVESTING ACTIVITIES			
Purchase of property, plant and equipment		21,974	3,518
Proceeds from asset disposal		-	-
Investments		-	-
Net cash from investing activities		**21,974**	**3,518**
CASH FLOW USED IN FUNDING ACTIVITIES			
Project funding receipts		1,717,899	849,012
Project funding utilised		(1,476,927)	(1,258,912)
Net cash used in financing activities		**240,972**	**(409,900)**
NET INCREASE/(DECREASE) IN CASH HELD		305,951	(465,382)
CASH AT THE BEGINNING OF THE YEAR		57,271	522,653
CASH AT THE END OF THE YEAR		**363,223**	**57,271**

This statement is to be read in conjunction with the accompanying notes.

1. STATEMENT OF ACCOUNTING POLICIES

The financial statements are presented in accordance with the Papua New Guinea Companies Act 1997 and comply with applicable financial standards approved for use in Papua New Guinea by the Accounting Standards Board (ASB).

A. GENERAL ACCOUNTING POLICIES

The fundamental accounting assumptions recognized as appropriate for the measurement and reporting of results, cash flows and the financial position have been followed. Unless otherwise stated, the accounting policies adopted are consistent with those of the previous year.

B. PARTICULAR ACCOUNTING POLICIES

The following particular accounting policies, which significantly affect the measurement of profit and the financial position, have been applied:

a) Going Concern

The financial statements have been prepared on a going concern basis which assumes that the company will be able to meet its liabilities and obligations as and when they fall due in the normal course of business for the foreseeable future.

b) Borrowing Costs

Borrowing costs are recognized as an expense in the financial year in which they are incurred, unless such costs are directly attributable to the acquisition, construction or production of a qualifying asset. The costs of acquisition, construction or production are capitalized as part of the cost of the asset.

c) Components of Cash and Cash Equivalent

For purpose of the statement of cash flow, cash is considered to be cash on hand and current accounts in banks, net of bank overdrafts. Cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash.

d) Financial Assets

A financial asset is recognized when and only when, the company becomes a party to the contractual provisions of an instrument. Financial assets are classified into the following specified categories: financial assets 'at fair value through profit or loss', 'held-to-maturity investments', 'available-for-sale', financial assets, and 'loans and receivables'. The classification depends on the nature and purpose of the financial assets and is determined at the time of initial recognition.

e) Foreign Currency

Foreign currency transactions, if any, are recorded at the exchange rates in effect at the date of the transaction. Monetary assets and liabilities arising from trading transactions or overseas borrowings are translated at closing rates. Gains and losses due to currency fluctuations on these items are included in the profit and loss account.

f) Goods and Services Tax

Revenues, expense, assets and liabilities are recognized net of the amount of goods and services tax (GST), except:

i) where the amount of GST incurred is not recoverable from the taxation authority, it is recognized as part of the cost of acquisition of an asset or as part of an item of expense; or

ii) for receivables and payable which are recognized inclusive of GST.

g) Impairment of Assets

At each reporting date, the company reviews the carrying amounts of its assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted. If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the

asset is reduced to its recoverable amount. An impairment loss is recognized in profit or loss immediately, and a reversal of an impairment loss is recognized in profit or loss immediately.

h) Inventory

Inventories are measured or estimated and valued at the lower of cost and recoverable amount (that is net realizable value). Cost comprises of direct material, labour and transportation expenditure in bringing such inventories to their existing location and condition, together with an appropriate portion of fixed and variable overhead expenditure, based on weighted average costs incurred during the period in which such inventories were produced.

i) Leased Assets

Lease under which the company assumes substantially all the risks and rewards incidental to the ownership have been classified as finance leases and are capitalized. The asset and corresponding liability are recovered at inception of the lease at the fair value of the lease asset, at amounts equivalent to the minimum lease payments including residual values.

j) Property, Plant and Equipment

The cost of purchased fixed assets is the value for the consideration given to acquire the assets and the value of the other directly attributable cost, which have been incurred in bringing the assets to the location and condition necessary for their intended use.

k) Provisions

A provision is recognized when there is a present obligation to transfer economic benefits as a result of past events. The amount provided is the best estimate of the expenditure that would be required to settle the obligation that existed at the balance sheet date.

l) Sales

Revenue is measured at the fair value of the consideration received or receivable. Revenue is reduced for estimated customer returns, stock rotation, price protection, rebates and other similar allowances. Sales shown in the income statement comprise the amounts received and receivable by the company for goods and services supplied to customers in the ordinary course of business. Sales are stated exclusive of GST collected from customers. Other than other income noted in Note 2 to the financial statements, all income were derived from the sale of goods and the rendering of services.

m) Depreciation

Depreciation is charged on a diminishing value basis so as to write off the cost or valuation of each asset during its expected useful life. The principal annual depreciation rates in use are as follows:

Computer	30%
Motor Vehicles	30%
Furniture and Fittings	11.25%
Office Equipment	30%
Lease Improvements	11%
Buildings	3%

n) Taxation

Tax on the profit and loss for the year comprises current tax and the change in deferred tax. Current tax comprises tax payable calculated on the basis of the expected taxable income for the year, using the tax rate enacted by the balance sheet date, and any adjustment of tax payable for the previous years. Deferred tax is provided using the balance sheet liability method on all temporary differences between the carrying amounts for financial reporting purposes and the amounts used for taxation purposes. The tax value of losses expected to be available for utilization against future taxable income is set off against the deferred tax liability. Net deferred tax assets are reduced to the extent that it is no longer probable that the related tax benefit will be realized. Deferred tax is calculated on the basis of the tax rates that are expected to apply to the period when the asset is realized or the liability is settled. The effect on the deferred of any changes in tax rates is charged to the profit and loss account, except to the extent that it relates to items previously charged or

credited directly to equity.

o) Employee Entitlements

The amounts expected to be paid to employees for their pro-rata entitlement to long service and annual leave. The amount provided is the best estimate for the expenditure that would be required to settle the obligation that existed at the balance sheet date.

2. INCORPORATION AND PRINCIPAL ACTIVITIES

The Association was launched on 24 January 1997 and was incorporated under the Associations Incorporation Act in Papua New Guinea as a non-profit organization on 2 December 1996. The principal activities of the Association are:

(i) to raise public awareness and advance the general education of the public in matters relating to the nature and consequence of corruption in international business transactions,including overseas development initiatives and existing and other guidelines which exist to combat corruption;

(ii) to promote, undertake or commission research for the public benefit in matters relating to the nature and consequence of corruption in international business transactions and the cost of effectiveness of overseas development initiatives and to disseminate the useful results of any such research;

(iii) to support and promote the charitable educational aims and objectives of Transparency International, a not for profit organization under German Law, and in particular to assist in securing support in Papua New Guinea for standards of conduct designed to promote transparency and accountability' in international business transactions, and to cooperate with other charitable organizations throughoutthe world with similar objectives;

(iv) to provide assistance and expertise to parties to international business trade, investment and economic and social development to assist them in ensuring compliance with economic and social development, to assist them in ensuring compliance with existing anti-corruption legislation and Standards of Conduct established in conjunction with Transparency International in Germany andother bodies of similar orientation;

(v) to give the legislative and public bodies and other facilities for conferring with and ascertaining the views of persons and institutions engaged in combating corruption as regarding matters directly or indirectly affecting that activity';

(vi) to arrange, provide organize or promote alone or with others the provisions of conferences, lectures, seminars, meetings, courses, exhibitions, training, information and advisory services and other events and services in furtherance of the objects of the association; and

(vii) to write, make, prepare, edit and print, publish, issue and circulate gratuitously or otherwise reports, periodicals, books, pamphlets, leaflets, articles, films, videotapes, computer software, electronic devices, materials for study or other documents in furtherance of or necessary for the promotion of the objects of the association, or procure any of the above acts.

(viii) to establish Trusts under Trusteeships which shall only comprise persons of suitable standing as approved by the board, and which Trusts shall only provide help and assistance to the Association solely in the manner established and authorized by those Trusts.

3. LIABILITIY TO MEMBERS

The members of the Association are not liable to contribute towards the payments of the debts and liabilities of the associatio nor the costs, charges, and expenses of the winding up of the association.

4. PROJECT AND CORE INCOME

Project income for the period is as follows:

	2024	2023
	K	K
Project income - DFAT	928	671,622
Project income - EMPNG	22,281	90,284
Project income - TIS Secretariat	74,017	581,419
Project income - US Government	309,664	8,136
Project income - EU	(55,329)	55,329
Project income - DT Global	1,065,263	87,702
Project income - Other	-	-
	1,416,824	**1,494,492**

Core income for the period is as follows:

Registration fees	221,600	-
Administration fees	-	11,050
Donations	129,204	20,000
Membership fee - Individual	5,842	4,459
Membership fee - Corporate	82,000	85,000
Membership fee - Other	13,784	
Rent income	50,400	49,600
Management fees	45,365	52,095
Gain on disposal of motor vehicle	1,618	13,252
Sundry Income	6,527	250
	556,339	**235,706**

5. CASH AT BANK AND ON HAND

	2024	2023
	K	K
BSP Operating A/C 1000038232	29,368	4,572
BSP Project Funds Clearing Account	45,387	30,745
YDC - BSP 1001327201	14,148	33,755
ALAC Project Account	189,392	487
SBCE Bank Account - BSP	1,734	2,515
UNDEF - ANZ 12822916	881	881
PAIS Bank Account - BSP	81,659	1,036
VISA Card Account	469	-
Core reimbursements	-	(17,132)
Excess Luggage float	185	185
Petty Cash	-	227
	363,223	**57,271**

6. TRADE AND OTHER DEBTORS

Trade debtors	16,442	23,982
Prepayments	5,252	3,393
Other receivables	299,458	277,146
	321,152	**304,521**

7. TRADE AND OTHER PAYABLES

Trade creditors	25,945	-
Other creditors	39,775	159,659
Accruals for salary & wages	47,088	19,351
	112,807	**179,010**

8. RELATED PARTY TRANSACTIONS

During the year under review there were no related party transactions nor were there amounts receivable from or payable to related parties.

9. UNSPENT PROJECT FUNDS

Unspent project funds are represented as per below,

	2024 K	2023 K
JSS4D Project		
Balance Carried Forward	97,273	384,769
Receipt	-	384,126
Expenditure	(928)	(671,622)
Balance Carried Forward	**96,346**	**97,273**
YDC US Government		
Balance Brought Forward	1,784	9,920
Receipt	-	-
Expenditure	-	(8,136)
Balance Carried Forward	**1,784**	**1,784**
PAIS		
Balance Brought Forward	(5,059)	50,270
Receipt	-	-
Expenditure	-	(55,329)
Balance Carried Forward	**(5,059)**	**(5,059)**
IPP STRONGG		
Balance Brought Forward	14,579	287,312
Receipt	594,434	308,686
Expenditure	(383,592)	(581,419)
Balance Carried Forward	**225,421**	**14,579**
SBCE EMPNG		
Balance Brought Forward	16,264	31,032
Receipt	-	-
Expenditure	(890)	(14,768)
Balance Carried Forward	**15,374**	**16,264**
YDCE EMPNG		
Balance Brought Forward	30,684	-
Receipt	-	106,200
Expenditure	(21,391)	(75,516)
Balance Carried Forward	**9,293**	**30,684**

	2024 K	2024 K
DFAT APLJ		
Balance Brought Forward	(42,101)	-
Receipt	1,000,000	-
Expenditure	(981,162)	(42,101)
Balance Carried Forward	**(23,263)**	**(42,101)**
DFAT VERI		
Balance Brought Forward	4,399	-
Receipt	123,465	50,000
Expenditure	(88,964)	(45,601)
Balance Carried Forward	**38,900**	**4,399**
Grant - Others		
Balance Brought Forward	5,000	5,000
Receipt	-	-
Expenditure	-	-
Balance Carried Forward	**5,000**	**5,000**
Grand Total		
Balance Brought Forward	122,824	768,304
Receipt	1,717,899	849,012
Expenditure	(1,476,927)	(1,494,492)
Unspent Project Funds	**363,796**	**122,824**

10. PROPERTY, PLANT AND EQUIPMENT

	Land & Buildings K	Office Equipment K	Motor Vehicles K	Office Furnitures K	TOTAL K
Cost					
At 1st January 2024	2,554,616	326,267	159,679	37,361	**3,077,923**
Additions	-	25,492			**25,492**
Disposals	-	(3,518)	-	-	**(3,518)**
At 31st December 2024	2,554,616	348,241	159,679	37,361	**3,099,897**
Depreciation					
At 1st January 2024	114,026	268,348	104,290	25,596	**512,260**
Charge for the year	16,620	11,714	17,201	1,635	**47,169**
Disposals	-	(1,267)	(1,948)	-	**(3,214)**
At 31st December 2024	130,646	278,795	119,543	27,231	**556,215**
Net Book Value					
At 31st December 2024	**2,423,970**	**69,446**	**40,136**	**10,130**	**2,543,682**
At 31st December 2023	**2,440,590**	**57,919**	**55,389**	**11,765**	**2,565,663**

11. EMPLOYEE PROVISIONS

	2024 K	2023 K
Current		
Annual leave	32,082	26,570
Long service leave	116,021	101,581
Total employee provisions	**148,102**	**128,151**

12. ECONOMIC DEPENDENCE

The Association is dependent on various major donor agencies disclosed in Note 10. of the Notes to the financial statements, for its funding of various projects. At the date of this report, the directors have no reason to believe the various major donor agencies will not continue to support the Associations activities.

13. MEMBERS FUNDS

The opening balance of prior year members funds has been restated to recognize accruedl iabilities of K105,082 relating to insurance expense and staff annual leave for which the funds have not been spent as at balance date.

SPECIAL ACKNOWLEDGEMENTS:

At Transparency International PNG (TIPNG), we know that our strength comes directly from you. As a membership-based organization, we're genuinely grateful for every individual, corporation, and donor who shares our vision for a corruption-free Papua New Guinea. Your financial support isn't just funding; it's the lifeblood of our vital programs, as you've seen documented throughout this annual report. Whether your contribution is big or small, it directly empowers us to equip citizens, champion crucial reforms, and actively promote good governance across the nation. We're constantly working to diversify our funding, ensuring the long-term sustainability of our fight against corruption. And honestly, none of this would be possible without your unwavering commitment and belief in our mission.

OUR VALUED 2024 DONORS

- Australian Department of Foreign Affairs and Trade
- Building Community Engagement Program
- Australia-Papua New Guinea Law & Justice (APLJ) Partnership.
- TI Secretariat through the Indo-Pacific Programme for Strong, Transparent, Open Networks and Good Governance (IPP STRONGG)
- ExxonMobil, US Embassy and UNDP for funding the 2024 Mike Manning Youth Democracy Camp
- UNDP for funding the International Anti-Corruption Day Roundtable Dialogue for youth.

OUR ESTEEMED PARTNERS

- Applus PNG
- CIPE PNG
- Legal Training Institute
- University of Papua New Guinea, School of Law
- Institute of Banking and Business Management and Port Moresby Chamber of Commerce for partnering with us in hosting the TI Global Chair.
- Auditor General's Office for their partnership in the publication of the 2024 Accountability Scorecard.

2024 FINANCIAL MEMBERS

To our incredible 2024 financial members—individuals, families, corporations, institutions, and civil society organizations—we extend our warmest, most sincere gratitude. Your invaluable contributions have directly fuelled every achievement we celebrate within these pages. Thank you for being the bedrock of our success and for standing with us in this crucial fight.

STRENGTHENING THE GLOBAL MOVEMENT:

1. RIGHT TO INFORMATION IN THE PACIFIC

Advancing the Right to Information (RTI) in the Pacific Workshop. On the 9-10 December 2024, TIPNG's Deputy Director Partnerships and Policy, Mr. Yuambari Haihuie, attended the Workshop hosted by UNESCO and Fiji Council of Social Service in Suva, Fiji. The workshop brought together regional law officers to share insights on how to best legislate Right to Information in Small Island Developing States, foster good governance and active civic participation. Mr. Haihuie was supported by International Foundation of Electoral Systems to attend the workshop and presented on the status of PNG's efforts to develop Policy and Legislation to give effect to Section 51 of PNG's Constitution, which guarantees Right to Freedom of Information. Amongst Pacific Island Countries (PICs) Vanuatu is recognised globally as having one of the best RTI legal frameworks, as assessed by workshop facilitator the Centre for Law and Democracy.

2. IPP STRONGG PHASE II PRIORITIES

Transparency International's Indo-Pacific Partnership for Strong, Transparent, Responsive & Open Networks for Good Governance (TI IPP STRONGG) Phase II runs from 2024-2029, aiming to contribute to reduced corruption in the region by empowering a strong and independent civil society voice and network that can mobilise action in support of increased accountability of national and regional public and private institutions. The project focuses on leveraging TI's added value as an anti-corruption movement with national, regional and global presence, to strengthen civil society's ability to influence and actively participate in efforts to strengthen good governance in the Indo-Pacific region towards:

- Informed, engaged and local public demand for accountability
- Inclusive, responsive, and accountable governance frameworks
- A resilient, independent and active TI civil society anti-corruption voice in the region

In 2024, the TI Secretariat (TI-S) and participating chapters laid a strong foundation for the project, actively engaging citizens and stakeholders in anti-corruption initiatives across the region. As Phase I concluded, TI-S and chapters dedicated significant time and effort to frontloading project planning and developing national proposals. While resource-intensive, this process ensured a smooth transition to Phase II implementation, allowing sub-grant funding to be disbursed as soon as donor agreements were finalised. A total of 12 chapters and partners joined the project, implementing context-appropriate and Gender, Equity, Disability and Social Inclusion (GEDSI)-responsive activities that contribute to the project's objectives. Ms. Yvonne Ngutlick and Ms. Mariah Bualia represented TIPNG at the IPP STRONGG Phase II meeting held in Bangkok, Thailand from 28th November – 2nd December 2024. At the meeting attended by the Asia Pacific Chapters of TI, and partners in the region, TIPNG presented on the work supported by IPP STRONG Phase I and our plans for Phase II over the next 5 years. A highlight for us was that Ms. Bualia was a product of Phase I as an intern under TIPNG's Legal Internship Program, and would now be responsible for delivering components of Phase II.

3. GLOBAL CHAIR'S VISIT

In August 2025, the chair of the global TI movement, Mr. Francois Valerian, visited the Pacific region with support from the TI IPP STRONGG Project. Mr. Valerian met TI chapters operating in; Australia, Solomon Islands, Papua New Guinea, Vanuatu, Fiji and New Zealand. This visit by Mr. Valerian, included speaking at the inaugural Asia Pacific Integrity School at Griffiths University, Australia, which was attended by anti-corruption practitioners from government, private sector and civil society. Mr. Valerian was in Port Moresby from 22nd-24th August meeting the TIPNG Board and Staff in person and learning of our chapters' efforts in country. While in PNG, Mr. Valerian; presented at a business breakfast with members of the Port Moresby Chamber of Commerce and Industry, met with TIPNG's corporate members Dentons, gave a

public lecture at the Institute of Business and Banking Management, met with the UNDP PNG Country Office regarding collaboration and provided advice to Bank of PNG and the Department of Justice on PNG's assessment by the Financial Action Taskforce (FATF). These series of engagements with Mr. Valerian demonstrated the broad support across society for the work of TIPNG, meeting over 1,000 people throughout the course of his visit to Papua New Guinea.

4. TI AMALIA AWARD

The Transparency International Amalia Award recognises and celebrates professional excellence and impact by the anti-corruption fighters from within the Transparency International movement. The award is named after Amalia Kostanyan, who was the chair of TI Armenia. She was an anti-corruption hero, who died suddenly in 2010 while engaged in the work that characterised her selfless and fearless contribution to the fight against corruption. She was just one of the many anti-corruption fighters within the TI family. In 2010, the Transparency International annual membership meeting decided to establish an award that honours them. In 2024, TIPNG's CEO Ms. Arianne Kassman was one of three finalists for the Amalia Award for Individual Professional Excellence in recognition for two decades of dedicated service and innovative leadership in advancing anti-corruption efforts in Papua New Guinea and for transformative milestones, inspiring youth engagement and strengthening governance frameworks locally and globally. Most notably Ms. Kassman has represented the Pacific in the TI Global Strategy Review Group, informing the direction of the global movement.

5. SHARING TIPNG'S SUCCESSES IN SEOUL

The 3rd Summit for Democracy was held from 18-20th March 2024 in Seoul, the Republic of Korea. The three-day Summit featured a range of activities under the theme 'Democracy for Future Generations, and continued the objectives of the previous two summits in 2021 and 2023, organised by the United States and partners such as Transparency International to "to renew democracy at home and confront autocracies abroad." TIPNG had attended the prior Summits, and in the 2024 Summit, joined our colleagues from Indonesia, Pakistan, Malaysia and Fiji to speak on the panel "Youth at the heart of Democracy." Our Civic Engagement Lead, Ms. Elizabeth Aribi spoke of the challenges that youths, especially young women and girls in Papua New Guinea face due to corruption and other such as poverty, unemployment and rapid social change that contribute to high rate of violence. Whilst at the Summit, Ms. Aribi shared how TIPNG is working with young people through several programs to build their capacity to overcome these challenges. Activities such as the Mike Manning Youth Democracy Camp, our Internship programs, and the partnership with the Youth Against Corruption. Ms. Aribi emphasised that TIPNG's programs offer a place for discovery of oneself and each individual can be an agent of change with the skills and knowledge set they acquire from our programs and activities.

TOP: *TIPNG Deputy Director Partnerships & Policy, Yuambari Haihuie (front row third from left) with participants at the RTI workshop in Suva, Fiji.*

FAR LEFT: *TI Global Chair Frncois Valerian addressing TIPNG staff during his visit.*

LEFT: *P&P Officer Mariah Bualia representing TIPNG at the IPP STRONGG Phase 2 Meeting, in Bangkok, Thailand.*

REVIEWING OUR STRATEGIC PROGRESS:

From re-framing our focus on strategic priorities to how we interact and engage with stakeholders and partners in the governance space, our 2019-2023 Strategic Cycle played a pivotal role in reinforcing our operational sustainability and honing our impact footprint from the national level down to the communities. This section provides a recap of some of our biggest wins from the last strategic cycle, including several milestones that have defined our brand of advocacy and action as we rise to meet the governance challenges in PNG.

KEY MILESTONES:

PNG's first-ever National Integrity Summit - To mark the completion of our National Integrity Systems Assessment (NISA), we partnered with the European Union to successfully host PNG's first-ever National Integrity Summit. The event engaged over 500 participants from the public sector, private sector, and civil society in dialogue that defined some of the most pressing issues affecting governance in PNG and strategies on how to address them.

While the National Integrity Summit was the icing on the cake, the NISA formed the foundation for the dialogue, tracing the breakdown in national governance to ailing integrity institutions that form the pillars of PNG's transparency and accountability framework. Not only did this give us a read on current governance trends, but it also showed us where the problems lie and where to focus our efforts moving forward. Building on the NISA, we also assisted five government agencies in developing their internal anti-corruption strategies, including referral pathways for corruption complaints.

2022 National General Elections – With democratic elections being the cornerstone of our national government,

2024

The PNG Open Government Partnership launches its second National Action Plan.

ICAC Operationalized with the swearing in of its iaugural commissioners.

Launched internal Anti-Corruption Strategies with five differenct government agencies.

2023

Relaunched the Community Coalition Against Corruption, defining governance priorities & action.

Participated in the Technical Working Group for the Special Parliamentary Committee on the 2022 NGE.

Hosted an Elections Seminar with Provincial Election Managers in Port Moresby.

Deployed 340 volunteers across PNG to observe the conduct of the 2022 General Elections.

2022

Celebrated TIPNG's 25th Anniversary with our stakeholders and partner organizations.

Launched our Building Elections Integrity Project to raise awareness and support PESCs.

Published National Integrity Systems Assessment Report and the UNCAC Shadow Report.

Hosted PNG's first-ever National Integrity Summit, engaing stakeholders in dialogue on governance.

2021

Published our first ever "Accountability Scorecard" on government spending and financial reporting.

Published the "Our Right to Know, Their Duty to Tell" report on freedom of information in PNG.

Freedom of Information Technical Working Group begins work on drafting an FOI policy and bill.

Launched a campaign on COVID-19 Financing Accountability after GoPNG State-of-Emergency.

2020

Held an Anti-Corruption Law Enforcement Dialogue with 13 law and justice sector agencies.

Rolled out our first ever Active Civic Engagement program in the Autonomous Region of Bougainville.

Deployed a team to observe the Bougainville Referrendum and published a report on findings.

Published the "Our Right to Know, Their Duty to Tell" report on freedom of information in PNG.

2019

Held a teachers workshop in Lae on civic education materials we developed for schools.

the General Elections were a top priority in 2022. Our engagement during the elections was punctuated by regional election awareness outreach before the elections and election observations. We deployed over 340 volunteers across all four regions of PNG to observe the process and record violations that occurred. Our work in the lead-up to the 2022 elections resulted in our official invitation to participate in the Inter-Departmental Elections Committee, where we were able to engage in defining election reform priorities ahead of the next NGE. We also furthered this agenda through our participation in the technical working group supporting the Special Parliamentary Committee on the 2022 General Elections.

Establishment of ICAC - As one of our longest-running advocacy campaigns, the push for the establishment of an PNG Independent Commission Against Corruption has been on the TIPNG docket since 1997. While the recent operationalization of ICAC has been a huge milestone for PNG, there is still much work to be done to make the ICAC the enforcement agency that we need it to be. We remain committed to supporting the ICAC through raising awareness on its processes and advocating government support for its operations.

Captions:

1. *TIPNG's Barbra Kunai interviewing a voter during the elections.*
2. *PNG Chief Justive Sir Gibbs Salika (Left) with other key members of the Law & Justice Sector during our Law Enforcement Dialogue.*
3. *TIPNG Founding Director Richard Kassman addressing CCAC members.*
4. *Deputy Head of the European Union Delagation to PNG Dr Silviu Jora, PM James Marape and TIPNG Board Chair Peter Aitsi lunching the NISA.*